

AGENDA

Columbus and Franklin County, Ohio

Continuum of Care Meeting

Wednesday, June 7, 2023

12:00 – 2:00PM

Virtual Meeting

Time	Item	Presenter	Action
12:00pm	Welcome and Agenda Review	Michael Wilkos	
12:05pm	Administrative Issues 〈 Approve minutes from February 1, 2023 meeting (A) 〈 CoC Membership Recommendations (A)(R) 〈 Governance and Policy Statements and Annual Plan (A)(R) 〈 Conflict of Interest Forms	Michael Wilkos Lianna Barbu Gillian Gunawan	✓ ✓ ✓
12:30pm	Strategic Issues 〈 2023 PIT Count Results (A) 〈 Program Evaluation Results (A) 〈 Annual Funding Strategy (A)(R) 〈 Annual Funding Allocations (A)(R) 〈 FY22 CoC Program Competition Debriefing and Awards (A) 〈 System Performance Measures (A) 〈 Review of New PSH Concept Papers for FY23 CoC and CY24 OHFA Competitions (A)(R) 〈 DEI Strategy Report (A)	Lianna Barbu Shannon Isom	✓ ✓ ✓
1:30pm	System & Community Framework Updates 〈 Quarter 3 SPIR (A) 〈 Programming Updates 〈 Crisis Prevention and De-escalation Update	Lianna Barbu Steve Skovensky	
2:00pm	Adjourn		

Next Meeting: TBD

(A) = Attachment (H) = Handout (P) = Previously Distributed (R) = Resolution

SUMMARY

Columbus and Franklin County, Ohio

Continuum of Care Meeting

Wednesday, June 7, 2023

12:00 – 2:00PM

Virtual Meeting

Administrative Issues

CoC Membership Recommendations

Decision required – review CoC Board's recommendations for approval

Each spring prior to the start of the fiscal year, the CoC reviews CoC membership and governance to make any necessary changes. The CoC Board's recommendations are in the packet.

Governance and Policy Statements and Annual Plan

Decision required – review CoC Board's recommendations for approval

These documents are reviewed and updated annually.

- < CSB is proposing no changes to the document.
- < The Annual Plan follows the HUD schedule and the Governance. There are no substantive changes.

Conflict of Interest Forms

All CoC members must complete a conflict of interest disclosure form annually by July 1 to continue participation. Click [here](#) to complete your disclosure.

Strategic Issues

2023 PIT Count Results

CSB will review the 2023 PIT Count results.

Program Evaluation Results

Overall, the Program Evaluation for FY23 indicates a moderate level of performance and service provision throughout the homelessness system. COVID-19 negatively affected program performance over the last few years. This is the first year CSB is evaluating projects after a 2-year gap in evaluative work.

Annual Funding Strategy & Allocations

Decision required – review CoC Board's recommendations for approval

Many of the recommended funding levels are consistent with last year's allocations.

Changes for FY24 include:

- < COVID-19 funding expiration,
- < Addition of substantive funding for emergency shelters through the City of Columbus, to close shelters' funding gap.

FY22 CoC Program Competition Debriefing

CSB will review this document which summarizes the scores HUD awarded to the Columbus and Franklin County CoC Application during the FY22 CoC Program Competition.

System Performance Measures

In scoring CoC applications for funding, HUD looks at each CoC's system performance year over year. CSB has submitted system performance measure data for FY22 to HUD.

Review of New PSH Concept Papers for FY23 CoC and CY24 OHFA Competitions

Decision required – review CoC Board's recommendations for approval of Project Plan development

CSB received three new Concept Papers and one updated Project Plan for consideration. The CoC will consider CoC Board recommendations in preparation for the FY23 CoC Competition and/or CY24 OHFA prioritization.

Diversity, Equity, and Inclusion (DEI) Strategy Report

Shannon will present the first DEI Strategy report.

System & Community Framework Updates

Quarter 3 SPIR

Lianna will review highlights from the Q3 System & Program Indicator Report, which includes data from January 1, 2023 to March 31, 2023.

Community Plan and Crisis Prevention and De-escalation Updates

Steve will review the community plan, and provide updates on crisis prevention and de-escalation program.

MINUTES

Columbus and Franklin County, Ohio

Continuum of Care Meeting

Wednesday, February 1, 2023

11:30am – 1:00pm

Virtual Meeting

Attendance

Continuum of Care (CoC) members: Adam Troy, Andy Keller, Beth Fetzer-Rice, Carl Landry, Chanda Wingo, Tina Rutherford for Chip Spinning, Christopher Maitland for Councilmember Shayla D. Favor, Dayna McCray, Donna Mayer, Dr. Maria Houston, Emerald Hernandez-Parra, Emily Savors, Frank Beel, Geneé Cosby, Hannah Estabrook, Jeff Pattison, Jonathan Welty, Nathan Flores for Kelsey Strausbaugh, Kier Scott, Lark Mallory, Le-Ann Harris, Lisa Phillips, Lt. Kyle Kincade, Mason Alexander, Michael Wilkos, Roxann Payne, Scott Scharlach for Charles Hillman, Shannon Isom, Sheila Prillerman, Steve Smith, Sue Darby, Terri Power
Community Shelter Board (CSB) staff: Lianna Barbu, Steve Skovensky, Kirstin Jones, Gillian Gunawan

Continuum of Care (CoC) members (not in attendance): Buck Bramlish (Veterans Service Commission), Sue Villilo (ADAMH Board), Felisha Lyons (Columbus City Schools – Project Connect), Jerome Johnson (Citizens Advisory Council), Jim Rose (Columbus Coalition for the Homeless), Jon Cardi (CSB Board), Rei Scott (Youth Action Board), Tiara Ross (Office of the Columbus City Attorney)

Administrative Issues

Minutes

Michael Wilkos asked for additions to and approval of the minutes from the October 12, 2022 CoC meeting. Adam Troy motioned, Sheila Prillerman seconded, and the CoC agreed.

Annual Financial Report

Lianna Barbu presented the annual financial report for FY22 which summarizes system-wide sources and uses of funds and analyzes costs per households served and costs per successful outcomes for all program types.

- ⟨ Sources of Funds are split between CSB Funds and Partner Agency Leveraged Funds. CSB brought in \$40 million, Partner Agencies leveraged \$21 million. Overall, \$61 million were used for homelessness programs in FY22.
- ⟨ ADAMH contributions of \$1.4 mil and CMHA rental subsidies through voucher programs of over \$6 mil are significant and contribute towards the sustainability of homelessness programs.
- ⟨ Some of the City, County, and State revenues show variances between budgeted and actual amounts because these grants' contract periods do not align with CSB's fiscal

year. The variances do not indicate changes in funding amounts. There are no concerns about actual grants.

- ⟨ Expenses show many variances due to receiving additional COVID dollars for Emergency Shelters through the State, and due to partners' continued issues with staffing shortages and a lack of affordable housing.
- ⟨ Michael asked what happens if agencies' spend-down issues with staffing and housing persist, and what happens to unspent funds. Lianna responded that agencies have seen improvement in staffing, and that the system is in a better position now than a year ago; unspent funds carry over into the next fiscal year, and CSB prioritizes spending based on which funds will expire first.

Annual PSH Cost Report

The annual PSH operating cost report compares the FY23 budget to the FY22 actuals for PSH programs.

- ⟨ The system has an inventory of 2,444 PSH units; these were projected to cost \$15,268 on average, but the actual cost to operate was about \$1000 less at \$14,268. This is consistent with the previous fiscal year's budget vs. actuals.
- ⟨ Units are also analyzed by tenant attributes (low, medium, or high need), staff availability (limited, moderate, intensive), household type (single, family, or combo), and whether the unit is single or scattered site.
 - Generally, single site projects cost more because they have front desk costs that scattered sites don't have. Single site units cost on average \$14,428, while scattered site units cost on average \$12,027.
 - Units that serve high need tenants cost an average of \$16,834 versus units that serve medium need tenants costing on average \$10,972.
 - Intensive staff availability units cost an average of \$18,276, while limited staff availability units cost on average \$14,345.
 - Family projects cost significantly less to operate than single or combo projects at an average of \$9,583/unit. Single projects cost \$15,056/unit and combo projects cost \$12,588/unit.

Strategic Issues

Prioritization for Ohio Housing Finance Agency tax credits

The CoC Board had considered and prioritized Community Housing Network's Touchstone Field Place 2 in the January meeting for 9% tax credits. In the meantime, CHN withdrew their application. They will continue to pursue 4% tax credits in combination with 2021 ARPA funds. There are no projects looking for OHFA competitive tax credits this year.

Lianna reviewed the PSH in Development Summary.

- ⟨ 1400 more units of Permanent Supportive Housing are still needed in the community.

- < Projects funded and in progress include CHN's Touchstone Field Place 2, Columbus Metropolitan Housing Authority's McKinley Manor, National Church Residences' Berwyn East Place, and CHN's Poplar Fen Place, all set to open over the course of the next year and a half.
- < Projects in the pipeline but not yet fully funded include Homefull's Leasing Expansion, Beacon Communities/YMCA 80 S. 6th Street, and the CHN Replacement Project.

System & Community Framework Updates

System and Program Indicator Report

Lianna provided highlights from the FY23 Quarter 1 System and Program Indicator Report which includes data from 7/1/22 – 9/30/22.

- < An overall lack of available safe, decent, and affordable housing makes it very difficult to move clients quickly out of shelter.
- < In the Family System, 42% more households needed shelter when compared to the same reporting period in FY22. Families stay in shelter longer and throughout the evaluation timeframe we used a hotel to accommodate 25 families due to lack of space in emergency shelters. Families are unable to exit to housing, due to limited availability of affordable housing.
- < Single men and single women are also experiencing longer lengths of shelter stay and lower success rates at exit from shelters. 62% of men and 70% of women self-reported having a disability.
- < Overall the system was in Overflow during the entire time frame. 60% of households served were newly homeless.
 - o Michael asked what defines “newly homeless.” The Federal definition is that a “newly homeless” person has not been in the shelter system for the past 2 years, which means 40% of those served have been homeless on and off for the past 2 years.
 - o Terri Power asked how this compares to previous years. Lianna responded that the number has been fairly stable.
- < In the Homelessness Prevention system, the number of households served decreased 19% when compared to the same reporting period of the prior fiscal year, likely due to COVID related funding starting to decrease. The successful housing outcome rate decreased by 5 percentage points to 87%.
- < In the Rapid Re-housing system, the goal metric of successful housing outcomes was met at 54%. Average length of participation increased from 183 to 204 days, another indicator of the difficulty in locating housing.
 - o Steve Skovensky noted that RRH programs in particular are negatively impacted by staff vacancies.
- < In the Permanent Supportive Housing system, the number of households served was 2,091, a historic high. The occupancy rate decreased to 84% due to 1) difficulty in

finding scattered sites affordable housing to rent in the community and 2) delays and difficulty processing housing applications for qualified households.

- Beth Fetzer-Rice asked how many units the system lost in the first quarter. At the October CoC meeting, CSB reported on the trending loss of once-affordable units. Lianna confirmed that 400 units came off the market with the loss of LatitudeFive25 in December.
- ⟨ The system-wide number of families served increased by 2% (FY22 1,233) when compared to the same reporting period of the prior fiscal year. We continue to monitor the equitable distribution of successful housing exits across gender and race for all subpopulations. We are presenting for the first time a dashboard for single adults, similar to our other dashboards.
 - Lark Mallory asked if the disparities in successful outcomes for the black subpopulation in RRH matches historical disparities. Lianna explained that CSB began tracking this data approximately a year-and-a-half ago, and so does not have a large enough sample to extrapolate a pattern. For the data that we currently have, there is no pattern in the disparities we are identifying.
 - More than 4400 single adults were served system wide, with over half in PSH.
 - 154 pregnant women, a 23% decrease compared to the same reporting period of the prior fiscal year, were served with a 100% success rate in Homelessness Prevention.
 - 613 Transitional Age Youth were served; there was a 20% increase in TAY served in PSH; 84% were successful in Homelessness Prevention.
 - In the Veterans system, 828 veterans were served with a 100% success rate in Homelessness Prevention; the majority were served in PSH.
 - Emerald asked if the system is approaching functional zero. Carl Landry explained that the system has met 3 out of the 4 metrics for functional zero for several months, but the fourth metric is difficult to meet given the number of new veterans entering the system versus veterans already served. In 2022, Veterans Affairs set the national goal to house 38,000 veterans. The local target was successfully exceeded, as was the national target with 40,401 veterans successfully housed.
 - Lianna will send Emerald CSB's monthly report on veterans.

AHAR - Analysis of National and Local Homelessness Data

HUD issues the AHAR report, deriving data from the PIT count and the Longitudinal System Analysis data. CSB compares the AHAR to local data. This is a simple analysis which cannot account for differences in populations at the local level.

- ⟨ The items to note are the disproportionate rate of black/African Americans in shelters compared to nationwide rates and similarly of those reporting DV histories. Columbus' Permanent Supportive Housing programs are seeing an aging population,

serving more seniors than nationwide. This could be because our system specifically targets those with the highest vulnerabilities, which includes seniors and people with disabilities.

- ⟨ Michael noted that, in the US, 14% of people are black/African American; in Columbus, this is 24%.
- ⟨ Lianna explained CSB will compare the AHAR to the census and the population in Franklin County, then take a deeper dive by comparing to the population of Franklin County that lives in poverty.
- ⟨ Shannon Isom called out the fact that housing itself is based on a disparate system whether that data has been tracked across quarters or years, and that we must assume everything we do is a disparity.
 - Lark concurred and emphasized that we, as a system and community, must not lose sight of racial disparities. Our community, and the US as a whole, is facing housing issues overall, but black/African American people feel the brunt of these issues.
 - Emerald Hernandez-Parra added that the City has dealt with significant backlash from the community with the temporary winter warming centers and other affordable housing initiatives.

Crisis Prevention program update

- ⟨ As of January 31, 8 Crisis Specialists are working in NCR, CHN, Huckleberry House, YWCA, and Homefull programs.
 - 4 more Specialists have pending start dates at Homefull and YMCA; other partners continue to interview and move toward the goal of 20 Specialists. Unfortunately, hiring remains a challenge for partners in this initiative.
- ⟨ Southeast is still in the process of hiring a Crisis Coordinator who will hold monthly Practice Groups. The next group training will take place the first week of March.
- ⟨ Crisis Specialists have completed HMIS training and are conducting data entry for initiative evaluation purposes with Measurement Resources Company.
- ⟨ Initial reports are that Specialists are having significant positive impacts with clients.
 - A Crisis Prevention Specialist at Creekside Place was reported to have prevented a suicide.

Latitude Five25 Relocation

- ⟨ In December, CSB coordinated relocation to two area hotels for 123 community households impacted by the emergency closure of Latitude Five25 towers.
 - In addition to the temporary hotel stay, we are providing food and transportation and have arranged for 3rd shift security. Staff have been implemented to help direct community members to resources as needed.

- < CSB has been referring to and working collaboratively with Rosetta Brown, a Relocation Specialist contracted to work with community members on permanent housing.

COVID-19 and Overflow update

- < The Shelter for Isolation and Quarantine (SIQ) remains open. As of January 31, the current census is 1; the SIQ team is prepared for any increase.
- < CSB is planning to operationalize system processes for COVID positive clients once COVID funds expire.
- < Additional system capacity continues through the winter.
- < Additional overnight winter programs are being operated by Columbus Coalition for the Homeless and Community Development for All People
 - o The focus of Coalition overnight programs has been to engage clients who have not entered shelter previously or have not been as successful in maintaining traditional shelter.

Meeting adjourned.

Continuum of Care

*=rotating consideration

HUD required membership	Organization	Member
Non-profit homeless assistance providers*	Community Shelter Board YMCA of Central Ohio	Shannon Isom Sue Darby
Youth homeless organizations*	Home for Families	Beth Fetzer-Rice
Victim service providers/Advocates*	Lutheran Social Services CHOICES for Victims of Domestic Violence	Dr. Maria Houston
Faith-based organizations*	Community of Caring Foundation	Adam Troy
Local Governments/ESG Entitlement	Columbus City Council Columbus Mayor's Office City of Columbus Franklin County	Christopher Maitland Marcus Johnson Emerald Hernandez-Parra Genee Cosby
Street Outreach*	Mount Carmel Health System Street Medicine	Roxann Payne
Businesses	The Columbus Foundation CSB Board Member CSB Board Member CSB Board Member	Emily Savors Jon Cardi Steve Smith Andy Keller
Advocates and other homeless subpopulation advocates*	Columbus Coalition for the Homeless Corporation for Supportive Housing Legal Aid Society of Columbus	Jim Rose Terri Power Donna Mayer
Agencies that serve survivors of human trafficking*	Sanctuary Night	Hannah Estabrook
Public Housing Authorities	Columbus Metropolitan Housing Authority	Scott Scharlach
School administrators/Homeless liaisons	Columbus City Schools – Project Connect	Felisha Lyons
Employment services*	Workforce Development Board of Central Ohio	Kier Scott
Social Service Providers	Franklin County Children Services Franklin County Department of Job and Family Services Franklin County Office on Aging United Way of Central Ohio	Chip Spinning Vivian Turner Chanda I. Wingo Michael Wilkos
Disability service organizations/Disability advocates	Franklin County Board of Developmental Disabilities	Jeff Pattison
Mental Health and Substance Abuse Service Organizations/Advocates*	ADAMH Board Twin Valley Behavioral Healthcare	Sue Villilo Frank Beel
Hospitals*	OhioHealth	Le-Ann Harris

Universities*	Columbus State Community College	Dr. Desiree Polk-Bland
Affordable Housing Developers	Affordable Housing Trust Corporation Ohio Capital Corporation for Housing	Lark Mallory Jonathan Welty
Law Enforcement	Columbus Police Department	Lt. Kyle Kincade
Local Jails/Courts	Office of the Columbus City Attorney	Tiara Ross
Veterans Organizations	Veterans Administration Veterans Service Commission	Carl Landry Robert Bramlish
Homeless or formerly homeless persons	Citizens Advisory Council Citizens Advisory Council	TBD Sheila Prillerman
Youth Advocates	Youth Action Board	Rei Scott
LGBTQ+-serving Organization/Advocates*	Equitas Health	Kelsey Strausbaugh

Continuum of Care Board

Organization	Member
City of Columbus	Emerald Hernandez-Parra
Franklin County	Genee Cosby
Citizens Advisory Council	TBD
ADAMH	Sue Villilo
Columbus Metropolitan Housing Authority	Scott Scharlach
United Way of Central Ohio	Michael Wilkos (Chair)
The Columbus Foundation	Emily Savors
Columbus Coalition for the Homeless	Jim Rose
Affordable Housing Trust Corporation	Lark Mallory
Ohio Capital Corporation for Housing	Jonathan Welty
Community Shelter Board	Shannon Isom

**Columbus and Franklin County, Ohio
Continuum of Care**

Resolution for CoC Membership

WHEREAS, in accordance with the Columbus and Franklin County Continuum of Care Governance and Policy Statements for the Continuum of Care (CoC) membership, the CoC Board is to propose annually new member participation for the CoC;

WHEREAS, the CoC Board is not proposing any membership changes to the CoC for FY24.

THEREFORE, be it resolved that the CoC approves the CoC membership as recommended by the CoC Board.

Approved by voice vote.

Witnessed by:

Michael Wilkos, Chair

June 7, 2023
Date

Columbus and Franklin County Continuum of Care Governance and Policy Statements

Continuum of Care Structure under the HEARTH Act

The Continuum of Care (CoC) is composed of representatives of relevant organizations that are organized to plan for and provide, as necessary, a system of outreach, engagement, and assessment; emergency shelter; rapid re-housing; transitional housing; permanent housing; and homelessness prevention strategies to address the various needs of persons experiencing homelessness or at risk of experiencing homelessness for a specific geographic area. The CoC is responsible for coordinating and implementing a system for its geographic area to meet the needs of the homeless population and subpopulations within the geographic area.

The CoC's primary responsibilities under the HEARTH Act include the following:

- ⟨ Operating the CoC
- ⟨ Designating and operating a Homeless Management Information System (HMIS)
- ⟨ CoC planning

In Columbus and Franklin County, Ohio, the CoC provides stewardship for all the strategies developed under *A Place to Call Home* and *A Place to Call Home for Youth* (frameworks for action to address homelessness in Columbus and Franklin County). The CoC provides funding for the capital, services, and operations of housing in Columbus and Franklin County, coordinates activities for the frameworks, promotes collaboration to achieve goals and strategies, and secures resources for programs and projects.

The policy statements below govern the work of the CoC. The CoC annually reviews and approves these policies and an annual plan.

- I. Structure
- II. CoC Responsibilities
- III. CoC Board Responsibilities
- IV. Community Shelter Board (CSB) Activities
- V. HMIS Activities
- VI. Partner Agency Activities
- VII. Citizens Advisory Council and Youth Action Board Activities
- VIII. Committees, Subcommittees, and Workgroups

I. Structure

The CoC membership comports with HUD requirements as listed below. The CoC annually reviews and approves its membership, inclusive of new members. A CoC Board, with representatives from the CoC, meets regularly and is authorized by the CoC to make decisions on its behalf.

A public invitation for new members to join the CoC is issued annually. The CoC Board reviews nominations (including self-nominations) and recommends members for participation on the CoC. A total of 40 members are annually approved for participation. Rotation of members is considered if and when appropriate, using the table below. *24 CFR Part 578.7(a)(2)*

CoC Structure	Organizational Representative
Non-profit homeless providers (rotating consideration)	Community Shelter Board YMCA of Central Ohio
Youth homeless organizations (rotating consideration)	Home for Families
Victim service providers/Advocates (rotating consideration)	Lutheran Social Services CHOICES for Victims of Domestic Violence
Faith-based organizations (rotating consideration)	Church and Community Development for All People
Local Governments/ESG Entitlement	City of Columbus Columbus Mayor's Office Columbus City Council Franklin County
Street Outreach (rotating consideration)	Mount Carmel Health System Street Medicine
Businesses	The Columbus Foundation CSB Board Member CSB Board Member CSB Board Member
Advocates and other homeless subpopulation advocates (rotating consideration)	Columbus Coalition for the Homeless Corporation for Supportive Housing Legal Aid Society of Columbus
Agencies that serve survivors of human trafficking (rotating consideration)	Sanctuary Night
Public Housing Authorities	Columbus Metropolitan Housing Authority
School administrators/Homeless liaisons	Columbus City Schools – Project Connect
Employment Services	Workforce Development Board of Central Ohio
Social Service Providers	Franklin County Children Services and Committee to Address Youth Experiencing Homelessness

	Franklin County Dept of Job and Family Services Franklin County Office on Aging United Way of Central Ohio
Disability service organizations/Disability advocates	Franklin County Board of Developmental Disabilities
Mental Health and Substance Abuse Service Organizations/Advocates <i>(rotating consideration)</i>	ADAMH Board Twin Valley Behavioral Healthcare
Hospitals <i>(rotating consideration)</i>	OhioHealth
Universities <i>(rotating consideration)</i>	Columbus State Community College
Affordable Housing Developers	Affordable Housing Trust Corporation Ohio Capital Corporation for Housing
Law Enforcement	Columbus Police Department
Local Jails/Courts	Office of the Columbus City Attorney
Veterans Organizations	Veterans Administration Veterans Service Commission
Homeless or formerly homeless persons <i>(rotating consideration for individual representatives)</i>	Citizens Advisory Council (CAC) Citizens Advisory Council (CAC)
Youth Advocates <i>(rotating consideration for individual representatives)</i>	Youth Action Board (YAB)
LGBTQ+-serving Organization/Advocates <i>(rotating consideration)</i>	Equitas Health

The CoC Board is formed with representatives from the CoC. The group meets regularly and is given authority by the CoC to make decisions on its behalf. The CoC Board is the CoC's Executive Committee, comprised of the following organizational representatives:

1. City of Columbus
2. Franklin County
3. Citizens Advisory Council (homeless or formerly homeless representative)
4. ADAMH Board
5. Columbus Metropolitan Housing Authority
6. United Way of Central Ohio
7. The Columbus Foundation
8. Columbus Coalition for the Homeless
9. Affordable Housing Trust Corporation
10. CSB Board Member
11. CSB Executive Director

The Chair of both the CoC and CoC Board is elected from the membership of the CoC Board by a majority of the CoC Board members, taking effect July 1 for the following two fiscal years.

1. Membership

For CoC membership, the CoC Board proposes new/replacement member participation each year. The CoC Board receives recommendations for consideration from the CAC, YAB, CSB Board, and the Columbus Coalition for the Homeless for their respective organizations' representation. CSB posts on the CoC website by March 1 of each year that nominations for CoC membership are open and sends an email soliciting nominations to a wide array of community stakeholders. The nomination period remains open until the May CoC Board meeting. The CoC Board considers the nominations at the May meeting. The CoC Board must reach consensus when recommending new/replacement members for the CoC. In this context, consensus means that first a unanimous vote will be attempted. If unanimity cannot be achieved, a positive vote by two-thirds (2/3) of the members (7) is needed for a new/replacement member to be recommended. The CoC votes on the CoC Board recommendations at the May/June CoC meeting. The CoC also must strive for consensus when adding new/replacement members. First, a unanimous vote will be attempted. If unanimity cannot be achieved, a positive vote by two-thirds (2/3) of the members (27) is needed for a new/replacement member to be recommended. The new membership takes effect July 1 for the following fiscal year. *24 CFR Part 578.7(a)(2)*

For CoC Board membership, the CoC Board receives recommendations for consideration from the CAC, CSB Board, and the Columbus Coalition for the Homeless for their respective organizations' representation. These representatives must be members of the CoC. The CoC Board must reach consensus when recommending replacement members for the CoC Board. In this context, consensus means that first a unanimous vote will be attempted. If unanimity cannot be achieved, a positive vote by two-thirds (2/3) of the members (7) is needed for a replacement member to be recommended. The CoC Board membership will not exceed 11. In proposing replacement members, the CoC Board will be mindful that the CoC Board membership must be free of any factual or perceived conflict of interest. The recommendations are made at the May CoC Board meeting. The CoC will vote on the CoC

Board recommendations at the May/June CoC meeting with the new membership taking effect July 1 for the following two fiscal years. *24 CFR Part 578.7(a)(3)*

2. Meetings

The CoC is expected to meet at least in January, May/June, and late summer/fall of each year. CoC meetings are open to the public. The CoC Board is expected to meet at least in January, April, May, and late summer/fall of each year, in closed meetings. CSB may, from time to time, request the CoC Board to meet more frequently to meet HUD requirements. Regular attendance in both CoC and CoC Board meetings is expected by the representative or their delegate, as long as the delegate holds decision-making authority. If a delegate is needed for a meeting, the official member must inform CSB as soon as possible ahead of the meeting so that CSB can ensure there are no conflicts of interest. Meetings can occur in person or virtually. *24 CFR Part 578.7(a)(1)*

CSB staff gives notice of each meeting of the CoC and CoC Board, to each member of the CoC and CoC Board, by mailing or emailing the same to each member at least seven (7) days prior to the holding of such meeting and posting the CoC meeting agenda on the CoC's website. CSB provides staff support for the CoC and CoC Board.

A majority of the CoC and the CoC Board members shall constitute a quorum at all meetings thereof. Voting shall only occur if a quorum has been achieved during the meeting. Robert's Rules of Order will be followed and a simple majority vote is necessary for any resolution of the committee to be passed.

3. Community Framework Activities

The CoC does not serve as the convener for the Community Frameworks' strategies, but provides stewardship and oversight for the Community Frameworks.

The role of the Strategy Conveners is as follows:

- < Form a planning group
- < Report progress to the CoC
- < May or may not serve as lead implementing agency
- < Suggest resources for implementation
- < Assist the CoC with securing resources

Throughout the implementation of the Community Frameworks, evaluation efforts will assess the degree to which the frameworks are executed and will track the success of each strategy. Our community's HMIS is used as the primary data source and enhances data collection activities related to the Community Frameworks. It is also used as a monitoring, outcomes measurement, and performance-based contracting tool across systems, to inform the community about the progress of the Community Frameworks, and to meet HUD requirements.

4. Conflict of Interest and Code of Conduct

Any individual participating in or influencing decision making must identify actual or perceived conflicts of interest as they arise and comply with the letter and spirit of this policy. Disclosure should occur at the earliest possible time and, if possible, prior to the

discussion of any such issue. Individuals with a conflict of interest should abstain from voting on any issue in which they may have a conflict. An individual with a conflict of interest who is also the committee chair shall yield that position during discussion and abstain from voting on the item. No CoC Board or CoC member may participate in or influence discussions or resulting decisions concerning the award of a grant or other financial benefits to the organization that the member represents. Annual written disclosure statements will be provided by each member by June 30. Members will not be permitted to participate in meetings until the statement is on file at CSB. *24 CFR Part 578.7(a)(5)*

5. Appeals

For CoC- and Emergency Solutions Grant (ESG)-funded programs, if a Partner Agency is not satisfied with a decision made by CSB, the agency can appeal to the CoC Board. If the agency is not satisfied with the CoC Board's decision on the appeal, the agency can appeal to the CoC. The CoC's decision is final. For CSB-funded programs, if a Partner Agency is not satisfied with a decision made by CSB, the agency can appeal to CSB's Board of Trustees.

II. CoC Responsibilities

1. Operations of the CoC

- ⟨ Adopt and follow a written process to select the CoC Board. The process must be reviewed, updated, and approved at least once every 5 years. *24 CFR Part 578.7(a)(3)*
- ⟨ Appoint members to the CoC Board. *24 CFR Part 578.7(a)(3)*
- ⟨ Renew authority of the CoC Board. *24 CFR Part 578.7(a)(3)*
- ⟨ Review and approve annual membership inclusive of new members. *24 CFR Part 578.7(a)(3)*
- ⟨ Review and approve the Annual Plan and the CoC Governance and Policy Statements.
- ⟨ Lead, develop, follow, and update annually a code of conduct and recusal process for the board, its chair(s), and any person acting on behalf of the board. *24 CFR Part 578.7(a)(5)*
- ⟨ Appoint additional committees, subcommittees, or work groups. *24 CFR Part 578.7(a)(4)*
- ⟨ Review, as needed, decisions made by the CoC Board, inclusive of:
 - Population- and program-specific performance targets for subrecipients
 - Partner Agency performance and outcomes of ESG and CoC-funded programs
 - Actions against poor performers *24 CFR Part 578.7(a)(6)*
- ⟨ In consultation with recipients of ESG program funds, establish and operate a coordinated assessment system for individuals and families experiencing homelessness, with specifications for the needs of individuals and families fleeing domestic violence, dating violence, sexual assault, or stalking (delegated to CSB). *24 CFR Part 578.7(a)(8)*
- ⟨ Establish and consistently follow written standards for the provision of ESG and CoC assistance (delegated to CSB). *24 CFR Part 578.7(a)(9)*

2. CoC Planning

- ⟨ Receive community and public policy updates relevant to homelessness issues.
- ⟨ Receive updates on the Community Frameworks.
- ⟨ Coordinate the implementation of a Columbus/Franklin County housing and service system that encompasses outreach, engagement, assessment, shelter, housing, supportive services, and homelessness prevention. *24 CFR Part 578.7(c)(1)*
- ⟨ Plan and conduct a sheltered and unsheltered point-in-time count of homeless persons (delegated to CSB). *24 CFR Part 578.7(c)(2)*
- ⟨ Conduct annual gaps analyses of homeless needs and services (delegated to CSB). *24 CFR Part 578.7(c)(3)*
- ⟨ Provide required information to complete the local Consolidated Plan(s) (delegated to CSB). *24 CFR Part 578.7(c)(4)*
- ⟨ Review and act on the annual funding allocations, inclusive of ESG and CoC funds, and establish funding priorities. *24 CFR Part 578.7(c)(5)*
- ⟨ Design, operate, and follow a collaborative process for the development of applications (delegated to CSB). *24 CFR Part 578.9(a)(1)*
- ⟨ Review, act on, and approve the HUD CoC Application, including all relevant charts and tables. *24 CFR Part 578.9(a)(1) and 578.9(b)*
- ⟨ Review and act on any programs that should be removed from HUD funding and subsequent funding reallocations.
- ⟨ Review and make final determination on Partner Agency appeals, if a Partner Agency is not in agreement with the CoC Board determination.
- ⟨ Establish priorities for funding projects. Review and act annually on new and renewal project(s) for prioritization for the CoC Application. *24 CFR Part 578.9(a)(2)*
- ⟨ Receive a presentation from any new project developer about its proposal(s).
- ⟨ Make a final determination on project priorities for the annual Ohio Housing Finance Agency tax credit application.
- ⟨ Designate a Collaborative Applicant and select it to apply to HUD to be designated as the UFA for the Continuum.
- ⟨ Review and act on any other CoC Board recommendations, as needed.

3. HMIS Operations (delegated to the CoC Board)

- ⟨ Designate a single HMIS for the CoC. *24 CFR Part 578.7(b)(1)*
- ⟨ Designate an HMIS Lead. *24 CFR Part 578.7(b)(2)*
- ⟨ Ensure consistent participation of subrecipients in HMIS (delegated to CSB). *24 CFR Part 578.7(b)(4)*
- ⟨ Ensure the HMIS compliance with HUD requirements (delegated to CSB). *24 CFR Part 578.7(b)(5)*
- ⟨ Review and approve the HMIS policies and procedures, privacy plan, security plan and data quality plan. *24 CFR Part 578.7(b)(3)*

4. A Place to Call Home for Youth

- ⟨ Oversee implementation of A Place to Call Home for Youth (the local Plan to Prevent and End Youth Homelessness) and ensure appropriate and sufficient funding for plan implementation.

- ⟨ Oversee implementation of the programs under HUD's Youth Homelessness Demonstration Project (YHDP) grant.
- ⟨ Operate the Committee to Address Youth Experiencing Homelessness as a standing committee under the CoC.
- ⟨ Operate the Youth Action Board as a standing committee under the CoC.
- ⟨ Monitor the progress of efforts to prevent and end youth homelessness and the performance of programs implemented under A Place to Call Home for Youth.

III. CoC Board Responsibilities

1. Operations of the CoC Board

- ⟨ Review and recommend annual membership to the CoC. *24 CFR Part 578.7(a)(2)*
- ⟨ Review and recommend membership to the CoC Board. *24 CFR Part 578.7(a)(3)*
- ⟨ Select the CoC and CoC Board Chair bi-annually. *24 CFR Part 578.7(a)(3)*
- ⟨ Review and recommend to the CoC the Annual Plan and the CoC Governance and Policy Statements. *24 CFR Part 578.7(a)(5)*

2. CoC Planning

- ⟨ Receive community and public policy updates relevant to homelessness issues.
- ⟨ Receive updates on the Community Framework and take actions that will move the framework forward.
- ⟨ Provide required information to complete the local Consolidated Plan(s) (delegated to CSB). *24 CFR Part 578.7(c)(4)*
- ⟨ Review and recommend CoC action on annual funding allocations, inclusive of ESG and CoC funds, and establish funding priorities. *24 CFR Part 578.7(c)(5)*
- ⟨ Review and recommend CoC action on the HUD CoC Application, including all relevant charts and tables. *24 CFR Part 578.9(a)(1)*
- ⟨ Review and act on Partner Agency appeals as necessary.
- ⟨ Review and act on the annual Point in Time Count. *24 CFR Part 578.7(2)*
- ⟨ Review and act on the annual Housing Inventory Chart and Gap Analyses. *24 CFR Part 578.7(2) and 24 CFR Part 578.7(3)*
- ⟨ Review and act on any other HUD-mandated activity.

3. Performance Monitoring

- ⟨ Review the performance and evaluate outcomes of existing CoC- and ESG-funded projects, taking into account HUD System Performance Measures, and recommend actions to the CoC, including consideration for and inclusion in the consolidated HUD CoC application. *24 CFR Part 578.7(a)(7)*
- ⟨ Review and recommend to the CoC any programs that should be removed from HUD funding and any subsequent funding reallocations.
- ⟨ Recommend to the CoC actions against poor performers. *24 CFR Part 578.7(a)(6)*
- ⟨ Review ongoing projects that have participated in Quality Improvement Intervention (QII) at the request of the Partner Agency and/or CSB.

- ⟨ In consultation with recipients of ESG program funds and sub-recipients, review and approve annual performance standards and evaluation of outcomes for programs funded under the ESG and CoC programs. *24 CFR Part 578.7(a)(9)*

4. New Programs

- ⟨ Review and incorporate feedback from Partner Agencies on new projects and any other relevant topics.
- ⟨ Review and incorporate feedback from the CAC on new projects and any other relevant topics.
- ⟨ Receive a presentation from any new project developer about its proposal(s) for prioritization for the HUD CoC Application.
- ⟨ Review proposed new project(s) and make recommendations to the CoC for consideration, action, inclusion, and prioritization in the consolidated HUD CoC application. *24 CFR Part 578.9(a)(2)*
- ⟨ Review and recommend to the CoC the permanent supportive housing priority for consideration by the Ohio Housing Finance Agency.

5. HMIS Operations

- ⟨ Designate a single HMIS for the CoC *24 CFR Part 578.7(b)(1)*
- ⟨ Designate an HMIS Lead *24 CFR Part 578.7(b)(2)*
- ⟨ Ensure consistent participation of subrecipients in HMIS (delegated to CSB) *24 CFR Part 578.7(b)(4)*
- ⟨ Monitor that all recipients of financial assistance under the CoC and ESG programs are using the HMIS to collect client-level data on persons served (delegated to CSB) *24 CFR Part 578.7(b)(4)*
- ⟨ Ensure HMIS compliance with HUD requirements (delegated to CSB) *24 CFR Part 578.7(b)(5)*
- ⟨ Review and approve the HMIS policies and procedures, privacy plan, security plan, and data quality plan for the operation and administration of the local HMIS *24 CFR Part 578.7(b)(3)*

6. A Place to Call Home for Youth

- ⟨ Make recommendations to the CoC on implementation of A Place to Call Home for Youth (the local Plan to Prevent and End Youth Homelessness and ensure appropriate and sufficient funding for plan implementation).
- ⟨ Oversee implementation of the programs under HUD's Youth Homelessness Demonstration Project (YHDP) grant.
- ⟨ Monitor the progress of efforts to prevent and end youth homelessness and the performance of programs implemented under A Place to Call Home for Youth.

IV. Community Shelter Board Responsibilities

CSB is the primary organization supporting all of the groups involved with moving the Community Frameworks forward. In addition to its roles as a convener of some of the Community Frameworks' strategies, CSB is responsible for the following, per CoC delegation.

1. Operations of the CoC

- ⟨ Serve as the CoC fiscal agent.
- ⟨ Provide staffing support to the CoC and CoC Board.
- ⟨ Issue annually a public request for new CoC member nominations. *24 CFR Part 578.7(a)(2)*
- ⟨ Act as the Collaborative Applicant for the Columbus and Franklin County CoC, per the HEARTH legislation. *24 CFR Part 578.9(a)(3)*
- ⟨ Act as the Collaborative Applicant for the HUD Youth Homelessness Demonstration Program.
- ⟨ Act as the Unified Funding Agency for the Columbus and Franklin County CoC, per the HEARTH legislation.
- ⟨ Act as the HMIS Lead for the Columbus and Franklin County CoC, per the HEARTH legislation. *24 CFR Part 578.7(b)(2)*
- ⟨ Act as the subrecipient of ESG funds for the Columbus and Franklin County CoC.

2. CoC Planning

- ⟨ Implement the requirements of the HEARTH legislation as mandated by HUD.
- ⟨ Guided by the CoC, implement a housing and service system that meets the needs of persons experiencing homelessness that includes outreach, engagement, and assessment; emergency shelter, housing, and supportive services; and homelessness prevention. *24 CFR Part 578.7(c)(1)*
- ⟨ Prepare and present to the CoC Board and CoC annual funding allocations, inclusive of ESG, CoC, and YHDP funds and annual updates on funding allocations.
- ⟨ Provide program and system level performance monitoring and evaluations of outcomes appropriate for population and program type. *24 CFR Part 578.7(a)(7)*
- ⟨ Report on and evaluate the performance of ESG program recipients and subrecipients. *24 CFR Part 578.7(c)(5)*
- ⟨ Establish and operate a coordinated assessment system for homeless individuals and families. *24 CFR Part 578.7(a)(8)*
- ⟨ Consult with sub-recipients to propose performance targets appropriate for population and program type. *24 CFR Part 578.7(a)(6)*
- ⟨ Establish and consistently follow written standards for the provision of ESG, CoC, and YHDP assistance, including policies and procedures for evaluating individuals' and families' eligibility for assistance; policies and procedures for determining and prioritizing which eligible individuals and families will receive transitional housing assistance, rapid re-housing assistance, and permanent supportive housing assistance; policies and procedures for emergency transfers that comply with VAWA requirements under 578.99(j)(8); and standards for determining what percentage or amount of rent each program participant must pay while receiving rapid re-housing assistance. *24 CFR Part 578.7(a)(9) and 24 CFR Part 578.7(d)*

- ⟨ Communicate Community Framework progress to the community.
- ⟨ Meet HUD record keeping requirements, inclusive of CoC and ESG records.
- ⟨ Plan and conduct a sheltered and unsheltered point-in-time count of homeless persons. *24 CFR Part 578.7(c)(2)*
- ⟨ Plan and conduct an annual Housing Inventory Count and Gap Analyses. *24 CFR Part 578.7(c)(3)*
- ⟨ Provide required information to complete the local Consolidated Plan(s). *24 CFR Part 578.7(c)(4)*
- ⟨ Certify the applicants and projects for Ohio Development Services Agency grants.

3. HMIS Operations

- ⟨ Ensure consistent subrecipient participation in HMIS. *24 CFR Part 578.7(b)(4)*
- ⟨ Ensure HMIS compliance with HUD requirements. *24 CFR Part 578.7(b)(5)*
- ⟨ Prepare the HMIS policies and procedures, privacy plan, security plan and data quality plan. *24 CFR Part 578.7(b)(3)*
- ⟨ Prepare annually System Performance Measures, Annual Performance Reports, Longitudinal Systems Analysis, and Analysis of National and Local Homelessness Data. *24 CFR Part 578.7(a)(7)*
- ⟨ Operate as the HMIS Lead and make system-wide decisions regarding the HMIS that impact all covered homeless organizations. HMIS Lead means the entity designated by the CoC Board to operate the Continuum's HMIS on the CoC's behalf. *24 CFR Part 578.7(b)(2)*

4. Point in Time Count Plan

Consistent with HUD requirements, an annual Point-in-Time Count is conducted. Participation in the Homeless Count Work Group is open to all interested. The CoC Board reviews and approves the Point-in-Time Count Plan annually and empowers CSB to lead coordination efforts to conduct the count.

5. HUD Application Process

The CoC meets annually to review and act on the HUD CoC Application, including all relevant charts and tables. CSB coordinates the submission of CoC project applications, prepares the CoC Application for CoC review, and submits the consolidated Application on behalf of the CoC. CSB coordinates the submission of YHDP project applications, prepares the YHDP application, and submits the application(s) on behalf of the CoC. *24 CFR Part 578.9(a)(1) and 578.9(a)(3)*

6. Ohio Department of Development (ODOD) Application Processes

To fulfill the ODOD Homeless Assistance programs application processes, CSB certifies applicants/projects on behalf of the CoC Board and makes recommendations to ODOD. Agencies that disagree with CSB can appeal to the CoC Board via an electronic appeal.

7. Letters of Support or Certification

Programs and services which meet the needs of families and individuals experiencing homelessness in Franklin County, Ohio are eligible to request letters of support or certification from the CoC Board and CSB. The CoC Board will only provide letters of support or certification to agencies which have a record of providing quality services to persons who

are experiencing homelessness or at risk of experiencing homelessness, and for projects that are consistent with the local priorities established by the CoC. New agencies must demonstrate the ability to provide high quality services. Projects may receive letters of support or certification if they:

- ⟨ Document the need for the program;
- ⟨ Provide a clearly defined program with attainable outcomes;
- ⟨ Demonstrate collaboration with other community-based organizations;
- ⟨ Demonstrate the provision of high-quality services; and
- ⟨ Deliver services in a highly cost-effective manner.

8. Program Performance Standards

Program performance standards are established by CSB and recommended to the CoC Board for approval annually and incorporate HUD requirements and local standards. CSB consults with recipients and sub-recipients to establish performance targets appropriate for population and program type and incorporates these standards into annual program agreements with each Partner Agency (sub-recipient). An annual Program Outcome Plan (POP) is part of the agreement. If CSB and the agency disagree on the annual POP, the agency may appeal to the CoC Board (if CoC- or ESG-funded) or CSB Board Chair (if CSB-funded). CSB monitors program performance, evaluates outcomes, and provides monthly, quarterly, semi-annual, and annual data reports that are widely disseminated to Partner Agencies, funders, and stakeholders. Performance data and outcome reports are submitted to HUD, as required. *24 CFR Part 578.7(a)(6) and 578.7(a)(7)*

9. Quality Improvement Plans

CSB addresses programs of ongoing concern through a Quality Improvement (QI) Plan process. The QI Plan process is based on one-on-one dialogues between CSB and the Partner Agency and considers agency plans and progress on addressing program issues. CSB and the Partner Agency enter into a QI Plan if a program experiences long-standing and/or serious program issues and/or systemic agency concerns. If the agency and/or CSB find that the QI Plan process is not working, either may refer the concerns/issues to the CoC Board. The Partner Agency will be given an opportunity to present its case to the CoC Board, at the CoC Board's request. If the partner agency is not in agreement with the CoC Board's decision, the partner agency can appeal to the CoC. The CoC will review the CoC Board's decision and make the final determination on partner agency appeals.

10. Performance Ratings

Through its evaluative work, CSB annually establishes performance ratings of each CoC- and ESG-funded and CSB-funded program. Based on these ratings, CSB recommends to the CoC Board programs that should not continue to receive funding through the annual HUD application process because of underperformance. All programs rated as "Low" performers through CSB's annual Program Evaluation are discussed by the CoC Board. CSB recommends to the CoC Board funding reallocations based on program performance and need. The CoC is the final decision maker regarding any programs that should be removed from HUD funding and any subsequent funding reallocations. *24 CFR Part 578.7(a)(7)*

11. Meeting Support

CSB provides meeting support for the CoC and CoC Board and all other committee meetings. by scheduling meetings, developing agendas, issuing meeting materials and posting all relevant documents to www.columbusfranklincountycoc.org.

- ⟨ CoC and CoC Board members may suggest agenda items.
- ⟨ Agenda and meeting materials are released one week prior to meetings.
- ⟨ The agenda is reviewed and adopted at the start of the meeting; changes may be offered for consideration.
- ⟨ Meeting notes are produced within 30 days of the meeting and approved at the following meeting.
- ⟨ Materials are posted on the website for all CoC and CoC Board members.

12. Costs

Every effort is made to keep process costs to the minimum necessary to achieve full funding. CSB works to raise funds to support the processes of the CoC, including central administrative requirements related to HMIS and the Point-in-Time Count.

V. HMIS (CSP) Lead Roles and Activities

CSB, as the CoC-designated HMIS Lead, maintains the community's HMIS – Community Services Portal – in compliance with HUD's 2017 HMIS data standards and coordinates all related activities including training, maintenance, and technical assistance to agencies. Each participating agency or Contributing HMIS Organization (CHO) is expected to participate in the CSP Administrators Group which oversees CSP operations. Annually, CSB conducts an anonymous Administrator/User survey.

CSB has the following roles:

1. Make decisions about HMIS management and administration.
2. Designate a single information system as the official HMIS software for the geographic area.
3. Develop an HMIS governance charter and document all assignments and designations consistent with the governance charter. The charter is to contain, at the minimum:
 - ⟨ A requirement that the HMIS Lead enter into written HMIS Participation Agreements with each Contributing Homeless Organization (CHO) requiring the CHO to comply with this part and imposing sanctions for failure to comply;
 - ⟨ The participation fee charged by the HMIS; and
 - ⟨ Such additional requirements as may be issued by notice from time to time.
4. Ensure that recipients of CoC, ESG, YHDP funds and funds from the other programs authorized by Title IV of the McKinney-Vento Act participate in the HMIS. CSB duties include establishing the HMIS; conducting oversight of the HMIS; taking corrective action, if needed, to ensure that the HMIS is compliant with all HUD requirements; ensuring that all recipients of financial assistance under the CoC and ESG programs use the HMIS to collect client-level data on persons served.

5. Develop written HMIS policies and procedures for all CHOs for the operation of the HMIS.
6. Execute a written HMIS Participation Agreement with each CHO, which includes the obligations and authority of the HMIS Lead and CHO, the requirements of the security plan with which the CHO must abide, the requirements of the privacy policy with which the CHO must abide, the sanctions for violating the HMIS Participation Agreement (e.g. imposing a financial penalty, requiring completion of standardized or specialized training, suspending or revoking user licenses, suspending or revoking system privileges, or pursuing criminal prosecution), and an agreement that the HMIS Lead and the CHO will process Protected Identifying Information consistent with the agreement. The HMIS Participation Agreement may address other activities to meet local needs.
7. Serve as the applicant to HUD for grant funds to be used for HMIS activities for the CoC's geographic area, as directed by the CoC, and, if selected for an award by HUD, enter into a grant agreement with HUD to carry out the HUD-approved activities.
8. Monitor and enforce compliance by all CHOs with the requirements of this part and report on compliance to CoC Board and HUD.
9. Submit a security plan, a data quality plan, and a privacy policy to the CoC Board annually for approval. Review and update the plans and policy at least annually. During this process, seek and incorporate feedback from the CoC Board and CHO. Implement the plans and policy immediately after approval by the CoC Board.
10. At a minimum, the privacy policy includes data collection limitations; purpose and use limitations; allowable uses and disclosures; openness description; access and correction standards; accountability standards; protections for victims of domestic violence, dating violence, sexual assault, and stalking; and such additional information and standards as may be established by HUD in notice.
11. The security plan meets the minimum requirements for a security plan as established by HUD in notice.
12. Designate one staff member as the HMIS security officer to be responsible for ensuring compliance with applicable security standards.
13. Ensure that each CHO designates a security officer and conducts workforce security measures.
14. Conduct workforce security screening; ensure that each CHO conducts criminal background checks on the HMIS security officer and on all administrative users. Unless otherwise required by HUD, background checks may be conducted only once for administrative users.

15. Report security incidents. Implement a policy and chain of communication for reporting and responding to security incidents, including a HUD-determined predefined threshold when reporting is mandatory, as established by HUD in notice.
16. Develop and establish a disaster recovery plan, which includes at a minimum, protocols for communication with staff, the CoC Board, and CHOs and other requirements established by HUD in notice.
17. Conduct an annual security review to ensure the implementation of the security requirements for itself and CHOs. This security review includes completion of a security checklist ensuring that each of the security standards is implemented in accordance with the HMIS security plan.
18. Ensure that each user completes security training at least annually and prior to being given access to the HMIS.
19. Ensure that each CHO conducts an annual security review.
20. Set data quality benchmarks including bed coverage rates and service-volume coverage rates.
21. Archive data in the HMIS and follow standards published in the Federal Register notices.
22. At least annually or upon request from HUD, submit an unduplicated count of clients served and an analysis of unduplicated counts.
23. Submit reports to HUD as required.

VI. Partner Agency Activities

1. Partner Agency Input

The CoC values input and participation by Partner Agencies in all processes, including:

- ⟨ Designated seats on all committees.
- ⟨ The opportunity to review and comment on new projects prior to CoC Board review.
- ⟨ The opportunity to review and comment on CoC annual plan, policies, and program standards.

2. Partner Agency Program Requirements and Rights

Partner Agencies are the cornerstone of success for the implementation of the Community Frameworks. A collaborative, streamlined system with clear goals and objectives will result in continued success for Partner Agencies. Partner Agency roles include the following:

- ⟨ Continue to develop and implement high-quality programs and services.
- ⟨ Work with conveners, collaborators, and funders to build support for programs.
- ⟨ Share and implement best practices and collaborate with other Partner Agencies.
- ⟨ Work with funders to evaluate programs and engage in quality improvement activities.
- ⟨ Participate in advocacy efforts.

The CoC expects that Partner Agencies will meet requirements to receive CoC and ESG funding and intends to treat all Partner Agencies fairly in evaluating performance. These requirements include:

- ⟨ Meet relevant program and HUD standards and achieve program outcome goals.
- ⟨ Submit an annual program outcome plan in line with HUD and CoC requirements and update program descriptions through the annual CSB Gateway process.
- ⟨ Submit CoC project application per HUD timeline.
- ⟨ Submit required data through the HMIS.
- ⟨ Submit HUD APR data to CSB, as needed.

The CoC also establishes certain rights of Partner Agencies, including the rights to:

- ⟨ Participate in QI Plans prior to HUD funds being reduced or eliminated by the CoC.
- ⟨ Appeal to the CoC if it disagrees with a recommendation by the CoC Board.
- ⟨ Request a waiver from compliance with specific program performance standards.
- ⟨ Submit Concept Papers and Project Plans for new projects, for the consideration of the CoC Board and the CoC, in accordance with the standards for development of new projects found at www.csb.org.

VII. Citizens Advisory Council and Youth Action Board Activities

The CoC values input and participation by persons who are experiencing or have experienced homelessness. The Citizens Advisory Council will have the following opportunities:

- ⟨ Two seats on the CoC and one seat on the CoC Board;
- ⟨ The opportunity for designated seats on all committees;
- ⟨ The opportunity to review and comment on new projects prior to CoC Board review;
- ⟨ The opportunity to review and comment on CoC annual plan, policies, and program standards; and
- ⟨ The opportunity to review and comment on the Community Frameworks and other system strategy materials.

The Youth Action Board will have the following opportunities:

- ⟨ One seat on the CoC;
- ⟨ The opportunity for designated seats on all committees, particularly committees addressing youth homelessness;
- ⟨ The opportunity to review and comment on new projects prior to CoC Board review; particularly projects addressing youth homelessness;
- ⟨ The opportunity to review and comment on CoC annual plan, policies, and program standards; and
- ⟨ The opportunity to review and comment on the Community Frameworks and other system strategy materials.

VIII. Committees, Subcommittees, and Workgroups

The following committees are currently operational. These committees are also staffed by CSB representatives.

1. Adult System Operations Workgroup (ASOW)

A Partner Agency group comprised of representatives of non-profit agencies operating emergency shelters for single adults, the coordinated point of access to emergency shelter, rapid re-housing providers, and outreach providers. The group meets at least monthly (more often during the winter overflow season) to further the provision of services for single adults experiencing homelessness.

2. Family System Operations Workgroup (FSOW)

A Partner Agency group comprised of representatives of non-profit agencies operating emergency shelters for families, the local domestic violence agency, the coordinated point of access to emergency shelter, rapid re-housing providers, and homelessness prevention providers. The group meets at least monthly to further the provision of services for families and pregnant women experiencing homelessness.

3. Permanent Supportive Housing Roundtable

A Partner Agency group comprised of representatives of non-profit agencies operating permanent supportive housing programs in the community, the local mental health and substance abuse board, and the local public housing authority. The group meets quarterly to improve the provision of permanent supportive housing system and services for formerly homeless single adults and families.

4. HMIS Administrators Group

A Partner Agency group comprised of representatives of non-profit agencies using the local homeless management information system, HMIS. Each agency that has access to HMIS must have designated two administrators. Both are invited to participate at quarterly meetings where new HMIS developments are discussed and improvements to the system are proposed and implemented.

5. Citizens Advisory Council (CAC)

The Citizens Advisory Council is a CSB-sponsored group with membership comprised of homeless and formerly homeless individuals. This group meets monthly. The CoC values input and participation by the CAC in all processes.

6. Point-in-Time Count Workgroup

A group comprised of representatives of non-profit agencies operating emergency shelters, the coordinated point of access to emergency shelter, outreach, rapid re-housing, local homeless advocacy groups, and other social service agencies. The group meets starting in the fall of each year and until the annual Point-in-Time count occurs and all the counting is finalized. The purpose of the group is to plan and implement the annual Point in-Time count of unsheltered homeless individuals.

7. Committee to Address Youth Experiencing Homelessness

A group that oversees implementation of the local plan to prevent and end youth homelessness and coordinates development and submission of project applications for the HUD YHDP. The Committee includes nonprofit organizations that serve youth experiencing homelessness, Franklin County Children Services, the Local Education Agency, City and County governments, recipient(s) of federal Runaway and Homeless Youth funding, the Youth Action Board, and CSB.

8. Youth Action Board (YAB)

The YAB is comprised of at least three youth members (age 24 and younger), at least two-thirds of whom are homeless or formerly homeless. The YAB plans and participates in the implementation of the local plan to prevent and end youth homelessness. The YAB reviews and approves all project applications submitted under the YHDP grant and provides feedback to the Committee to Address Youth Experiencing Homelessness. YAB is an active member of the Committee to Address Youth Experiencing Homelessness and the CoC. YAB provides feedback to the Committee and the CoC on programs implemented through the YHDP and the local plan to prevent and end youth homelessness.

9. Veteran System Operations Workgroup

A group that oversees implementation of the local policies and procedures to end veteran homelessness. The group includes the U.S. Department of Veterans Affairs, Veterans Service Commission, Supportive Services for Veteran Families providers, and other entities that serve veterans experiencing homelessness. The group meets weekly to further the provision of services for veterans.

10. Homelessness Prevention Network Partner Operations Workgroup (HPN POW)

A group comprised of representatives of HPN partner agencies who deliver prevention services. The group meets bi-weekly in a learning exchange format to further the provision of services for families at risk of experiencing homelessness.

Final 8.30.12
Updated 5.16.13
Updated 8.5.13
Updated 5.20.14
Updated 10.14.14
Updated 6.03.15
Updated 1.08.16
Updated 6.1.16
Updated 11.14.16
Updated 5.16.17
Updated 6.19.17
Updated 7.5.17
Updated 6.5.18
Updated 5.29.19
Updated 6.4.20
Updated 5.24.21
Updated 6.9.22
Updated 6.7.23

recurring agenda item for each meeting
meeting requirement

Continuum of Care (CoC) Responsibilities

Operations of the CoC	
Month	Activity
Jun-23	Adopt and follow a written process to select the CoC Board. The process must be reviewed, updated, and approved at least once every 5 years.
Jun-23	Appoint members to the CoC Board.
Jun-23	Select the CoC and CoC Board Chair bi-annually.
Jun-23	Review and approve the Annual Plan and CoC Governance and Policy Statements
Jun-23	Review and approve annual membership, including new members
Jun-23	Renew authority of the CoC Board
Jun-23	Submit conflict of interest disclosure statements
Jun-23	Review progress made on Diversity, Equity, and Inclusion strategy
Ongoing	Appoint additional committees, subcommittees, or work groups
Ongoing	Review, as needed, decisions made by the CoC Board, including performance targets, Partner Agency performance, outcomes of ESG and CoC funded programs, and actions against poor performers.
CoC Planning	
Month	Activity
Jan-23	Review annual financial reports
Jun-23	Review and approve annual funding allocations, including ESG and CoC funds, and establish funding priorities
TBD - per HUD schedule	Review and act on the HUD CoC Application, including all relevant charts and tables
TBD - per HUD schedule	Review and act on any programs that should be removed from HUD funding and any subsequent funding reallocations, per CoC Board recommendation
TBD - per HUD schedule	Renew the authority of the Unified Funding Agency and review compliance with HUD regulations
Ongoing	Review quarterly systems and programs performance reports
Ongoing	Review and make final determination on Partner Agency appeals, if Partner Agency is not in agreement with the CoC Board determination
Ongoing	Receive updates on <i>A Place to Call Home: A Framework for Action to Address Homelessness in Columbus and Franklin County</i> (Community Framework) and <i>A Place to Call Home for Youth: Our Coordinated Community Plan for Youth Facing Homelessness in Columbus and Franklin County</i> (Youth Plan)
Ongoing	Receive community and public policy updates relevant to homelessness issues
Ongoing	Review and act on any other CoC Board recommendations
New Programs	
Jan-23	Review and act on new permanent supportive housing priority for consideration by the Ohio Housing Finance Agency
TBD - per HUD schedule	Review and act annually on proposed new supportive housing CoC bonus projects
Ongoing	Review and incorporate feedback from Partner Agencies on new projects and any other relevant topics
Ongoing	Review and incorporate feedback from the Citizens Advisory Council on new projects and any other relevant topics
Ongoing	Receive presentation from any new project developer about its proposal.

CoC Board Responsibilities

Operations of the CoC

Month	Activity
May-23	Review and recommend annual membership to the CoC
May-23	Review and recommend membership to the CoC Board
May-23	Approve bi-annually the Chair of the CoC and CoC Board
May-23	Review and recommend to the CoC the Annual Plan and the CoC Governance and Policy Statements
May-23	Review progress made on Diversity, Equity, and Inclusion strategy

CoC Planning

Month	Activity
TBD - per HUD schedule	Receive and review HUD score for annual CoC application
Jan-23	Provide feedback and information as needed to the local government (City/County) on their Consolidated Plan
Jan-23	Approve plan/process for unsheltered Point-in-Time count
Jan-23	Review annual financial reports
Jan-23	Review and approve Monitoring Guide for Subrecipients (required for HUD CoC Registration)
Jan-23	Review and approve Procedures for High-Risk Subgrantee Management (required for HUD CoC Registration)
Apr-23	Review and approve the annual Housing Inventory Chart
Apr-23	Review and approve the annual Point in Time Count
May-23	Review and recommend CoC action on annual funding allocations, including ESG and CoC funds, and recommend funding priorities
May-23	Receive annual Program Evaluation
TBD - per HUD schedule	Review and approve Prioritization Options for annual HUD CoC application
TBD - per HUD schedule	Review and approve CoC Process for Funding Reallocation (electronic approval)
TBD - per HUD schedule	Approve HUD CoC application schedule (electronic approval)
TBD - per HUD schedule	Review and recommend CoC action on the HUD CoC Application, including all relevant charts and tables
Ongoing	Review quarterly systems and programs performance reports and occupancy reports
Ongoing	Review and act on any other HUD-mandated activity
Ongoing	Review and act on Partner Agency appeals as necessary
Ongoing	Receive updates on the Community Framework and take actions to move the framework forward
Ongoing	Receive community and public policy updates relevant to homelessness issues

Performance Monitoring

Month	Activity
Jan-23	Review and approve annual performance standards and evaluation outcomes for ESG- and CoC-funded programs (required for annual CoC Registration)
TBD - per HUD schedule	Review existing projects and make recommendations to the full CoC for its consideration, action, and inclusion in the consolidated HUD CoC application
Ongoing	Review and recommend to the CoC any programs that should be removed from HUD funding and any subsequent funding reallocations
Ongoing	Review existing programs and recommend actions to the CoC
Ongoing	Recommend to the CoC actions against poor performers
Ongoing	Review ongoing projects that have participated in QII at the request of the Partner Agency and/or CSB

Columbus and Franklin County, Ohio Continuum of Care

FY24 Annual Plan (7/1/23 - 6/30/24)

Revised 6/9/2022

New Programs	
Month	Activity
Jan-23	Review and recommend to the CoC the permanent supportive housing priorities for consideration by the Ohio Housing Finance Agency
TBD - per HUD schedule	Make recommendations to the full CoC for its consideration and inclusion in the HUD CoC application of proposed new supportive housing bonus project(s)
Ongoing	Receive and review quarterly updates on new project developments
Ongoing	Review and incorporate feedback from Partner Agencies on new projects and any other relevant topics
Ongoing	Review and incorporate feedback from the Citizens Advisory Council on new projects and any other relevant topics
Ongoing	Receive presentation from any new project developer about its proposal.
HMIS Operations	
Month	Activity
Apr-23	Designate a single HMIS for the CoC
Apr-23	Designate a HMIS lead
Apr-23	Review and approve the HMIS policies and procedures, privacy plan, security plan and data quality plan for the operation and administration of the local HMIS

Community Shelter Board (CSB) Responsibilities

Operations of the CoC	
Month	Activity
Jun-23	Issue conflict of interest disclosure statements
Ongoing	Staff the CoC and CoC Board and provide support
Ongoing	Act as the Collaborative Applicant for the Columbus and Franklin County CoC, per HEARTH Act
Ongoing	Act as the Unified Funding Agency for the Columbus and Franklin County CoC, per HEARTH Act
Ongoing	Act as the HMIS Lead for the Columbus and Franklin County CoC, per HEARTH Act
Ongoing	Act as the subrecipient of the ESG funds for Columbus and Franklin County
CoC Planning	
Month	Activity
Oct-22	Participate in Agency and CSB one-on-one meetings (individually scheduled)
Nov-22	Provide required information to complete the local Consolidated Plan(s)
Nov-22	Prepare and present to the CoC Board annual financial reports
Nov-22	Submit to HUD the CoC Annual Performance Reports
Nov-22	Submit to HUD and present to the CoC Board and CoC Longitudinal Systems Analysis (LSA) Data
Jan-23	Present to the CoC Board annual Program Review and Certification Summary
Jan-23	Establish annual program performance standards and provide for CoC Board review and approval
Jan-23	Plan and conduct a sheltered and unsheltered Point-in-Time count of homeless persons
Feb-23	Issue Program Outcome Plans to agencies, as part of the annual Gateway process
TBD - per HUD schedule	Announce HUD project awards
Apr-23	Process appeals for CSB funded programs
Apr-23	Submit annual Housing Inventory Chart to CoC Board for approval
Apr-23	Submit annual Point-in-Time Count data to CoC Board for approval
Apr-23	Submit Housing Inventory Chart data to HUD via Homelessness Data Exchange (HDX)
Apr-23	Submit Point-in-Time Count data to HUD via Homelessness Data Exchange (HDX)
Apr-23	Participate in Partner Agency and CSB one-on-one meetings (individually scheduled)
Apr-23	Handle POP appeals for CoC-funded Partner Agencies (non-CSB funded agencies)
May-23	Present to the CoC Board and CoC annual funding allocations, including ESG and CoC funds
May-23	Present to the CoC Board and CoC System Performance Measures
Jun-23	Certify the applicants/projects for ODOD grants
Jun-23	Report on OHFA decision on new supportive housing programs receiving tax credits

Columbus and Franklin County, Ohio Continuum of Care

FY24 Annual Plan (7/1/23 - 6/30/24)

Revised 6/9/2022

TBD - per HUD schedule	Receive and review HUD score for annual CoC application
TBD - per HUD schedule	Registration for CoC Application
TBD - per HUD schedule	Review CoC NOFA
TBD - per HUD schedule	Prepare Draft CoC Application
TBD - per HUD schedule	Review CoC Project Applications
TBD - per HUD schedule	Finalize CoC Application after CoC approval
TBD - per HUD schedule	Submit Consolidated CoC Application to HUD
Ongoing	Issue letters of support or certification on behalf of the CoC and CoC Board
Ongoing	Meet HUD record keeping requirements, including CoC records
Ongoing	Provide program and system level performance monitoring and evaluations of outcomes
Ongoing	Implement the requirements of the HEARTH Act as mandated by HUD
Ongoing	Communicate progress on the Community Framework
Ongoing	Establish and operate a coordinated assessment system for homeless individuals and families
Ongoing	Establish and consistently follow written standards for provision of ESG and CoC assistance
Ongoing	Provide Quality Improvement Intervention and review programs participating in agency/CSB Quality Improvement Interventions or "of concern" and make recommendations to the CoC Board, as needed
Ongoing	Review new projects and programs and recommend actions to the CoC Board
HMIS Operations	
Month	Activity
Ongoing	Ensure consistent participation in HMIS. Monitor that all recipients of financial assistance under the CoC and ESG programs are using the HMIS to collect client-level data on persons served.
Ongoing	Ensure the HMIS compliance with HUD requirements
Ongoing	Prepare the HMIS policies and procedures, privacy plan, security plan, and data quality plan for the operation and administration of the HMIS
Ongoing	Operate as the HMIS Lead and make system-wide decisions regarding the HMIS that impact all covered homeless organizations. HMIS Lead means the entity designated by the CoC Board with 24 CFR part 580 to operate the CoC's HMIS on the CoC's behalf.

Partner Agency Responsibilities

Month	Activity
Oct-22	Participate in Partner Agency and CSB 1-on-1 meetings (individually scheduled)
Mar-23	Participate in Partner Agency and CSB 1-on-1 meetings (individually scheduled)
TBD - per HUD schedule	Submit CoC Project Applications
Ongoing	Review and comment on new projects prior to CoC Board review
Ongoing	Review and comment on CoC annual plan, policies, and program standards
Ongoing	Continue to develop and implement high-quality programs and services
Ongoing	Work together with conveners, collaborators, and funders to build support for programs
Ongoing	Share and implement best practices and collaborate with other Partner Agencies
Ongoing	Work together with funders to evaluate programs and engage in quality improvement activities
Ongoing	Participate in advocacy efforts
Ongoing	Meet relevant program and HUD standards and achieve program outcome goals
Ongoing	Submit an annual Program Outcome Plan consistent with HUD and CoC requirements and update Program Descriptions through the annual CSB Gateway process
Ongoing	Submit required data through HMIS
Ongoing	Provide data to CSB for HUD APR requirements, as needed
Ongoing	Participate in Quality Improvement Intervention (QII) prior to HUD funds being reduced or eliminated by the CoC
Ongoing	Appeal to the CoC if it disagrees with a recommendation by the CoC Board
Ongoing	Request a waiver from compliance with specific program performance standards
Ongoing	Submit Concept Papers and Project Plans for new supportive housing projects, for the consideration of the CoC Board and the CoC, in accordance with the standards for development of new projects, found at www.csb.org

Citizens Advisory Council & Youth Action Board Responsibilities

Month	Activity
May-23	Submit membership recommendations to the CoC Board
Ongoing	Review and comment on new projects prior to CoC Board review

**Columbus and Franklin County, Ohio
Continuum of Care**

**Resolution of Approval of the Governance Structure and the
Annual Plan of the Continuum of Care**

WHEREAS, through the HEARTH legislation, the Continuum of Care (CoC) is asked to make a number of decisions regarding the role of the CoC and the governance of the CoC;

WHEREAS, the CoC Board recommends that the CoC accept the updated Columbus and Franklin County Continuum of Care Governance and Policy Statements as presented, inclusive of the CoC membership, the CoC Board membership, and its authority and the written process to select new members and the Chair for the CoC and CoC Board;

WHEREAS, the CoC Board recommends that the CoC accept the FY24 Annual Plan as presented;

WHEREAS, CoC Board recommends that the CoC agrees to reauthorize the CoC Board to act on its behalf according to the responsibilities outlined in the Columbus and Franklin County Continuum of Care Governance and Policy Statements and the FY24 Annual Plan;

WHEREAS, the CoC Board recommends that the CoC agrees to reauthorize Community Shelter Board (CSB) to be the Collaborative Applicant for the community, as defined by the U.S. Department of Housing and Urban Development (HUD) through the HEARTH legislation and apply for HUD funding on its behalf;

WHEREAS, the CoC Board recommends that the CoC agrees to reauthorize CSB as the Unified Funding Agency for the community, as defined by HUD through the HEARTH legislation and its implementation as required by HUD.

THEREFORE, be it resolved that the CoC approves the updated Columbus and Franklin County Continuum of Care Governance and Policy Statements as presented, inclusive of the CoC membership, the CoC Board membership, and its authority and the written process to select new members and the Chair for the CoC and CoC Board;

THEREFORE, be it resolved that the CoC approves the FY24 Annual Plan as presented;

THEREFORE, be it resolved that the CoC approves reauthorization of the CoC Board to act on its behalf according to the responsibilities outlined in the Columbus and Franklin County Continuum of Care Governance and Policy Statements and the FY24 Annual Plan;

THEREFORE, be it resolved that the CoC approves reauthorization of Community Shelter Board (CSB) to be the Collaborative Applicant for the community, as defined by the U.S. Department of Housing and Urban Development (HUD) through the HEARTH legislation and apply for HUD funding on its behalf;

THEREFORE, be it resolved that the CoC approves reauthorization of CSB as the Unified Funding Agency for the community, as defined by HUD through the HEARTH legislation and its implementation as required by HUD.

Approved by voice vote.

Witnessed by:

Michael Wilkos, Chair

June 7, 2023
Date

2023 PIT COUNT	Total	PIT Count Breakdown				
		Families	Family Members	Individuals	Children only (under 18)	
					Unaccompanied	Parenting
Emergency Shelters	1,688	190	664	1,017	7	0
Transitional Housing	151	29	86	64	1	0
Total Sheltered	1,839	219	750	1081	8	0
Unsheltered	498	0	0	494	4	0
Total Homeless	2,337	219	750	1575	12	0

2023 Homeless Population and Subpopulations

Part 1: Homeless Population	Sheltered		Unsheltered	Total
	Emergency	Transitional		
Number of Families with Children (Family Households):	190	29	0	219
1. Number of Persons in Families with Children:	664	86	0	750
2. Number of Single Individuals and Persons in Households without Children:	1,017	64	494	1,575
3. Children Only	7	1	4	12
Total Persons:	1,688	151	498	2,337
Part 2: Homeless Subpopulations	Sheltered		Unsheltered	Total
1. Chronically Homeless	66	0	86	152
2. Severely Mentally Ill	249	46	246	541
3. Chronic Substance Abuse	95	10	210	315
4. Veterans	44	22	35	101
5. Persons with HIV/AIDS	8	1	13	22
6. Victims of Domestic Violence	194	12	154	360

2023 PIT COUNT	PIT Count Breakdown														
	Total			Families			Family Members			Individuals			Under 18		
	2023	2022	Difference	2023	2022	Difference	2023	2022	Difference	2023	2022	Difference	2023	2022	Difference
Emergency Shelters	1,688	1,426	262	190	169	21	664	584	80	1,017	838	179	7	4	3
Transitional Housing	151	144	7	29	33	-4	86	86	0	64	58	6	1	0	1
Total Sheltered	1,839	1,570	269	219	202	17	750	670	80	1,081	896	185	8	4	4
Unsheltered	498	342	156	0	4	-4	0	8	-8	494	333	161	4	1	3
Total Homeless	2,337	1,912	425	219	206	13	750	678	72	1,575	1,229	346	12	5	7
			22.2%			6.3%			10.6%			28.2%			140.0%

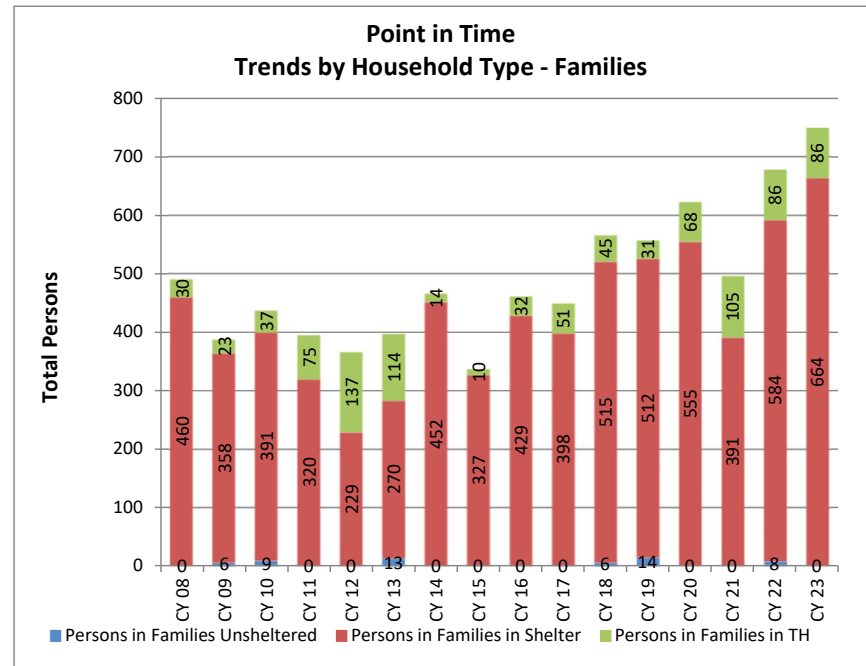
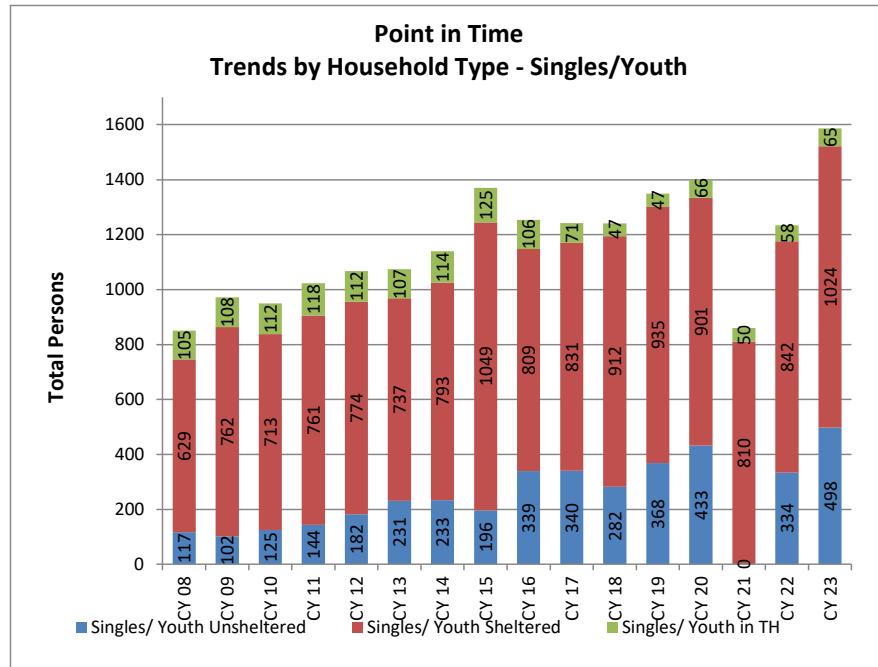
2023 Continuum of Care Homeless Population and Subpopulations Chart

Part 1: Homeless Population	Sheltered						Unsheltered			Total		
	Emergency 2023	2022	Difference	Transitional 2023	2022	Difference	2023	2022	Difference	2023	2022	Difference
Number of Families with Children (Family Households):	190	169	21	29	33	-4	0	4	-4	219	206	13
1. Number of Persons in Families with Children:	664	584	80	86	86	0	0	8	-8	750	678	72
2. Number of Single Individuals and Persons in Households without Children:	1,017	838	179	64	58	6	494	333	161	1,575	1,229	346
3. Under 18 Youth	7	4	3	1	0	1	4	1	3	12	5	7
(Add Lines Numbered 1, 2 & 3) Total Persons:	1,688	1,426	262	151	144	7	498	342	156	2,337	1,912	425
			18.4%				4.9%				45.6%	22.2%

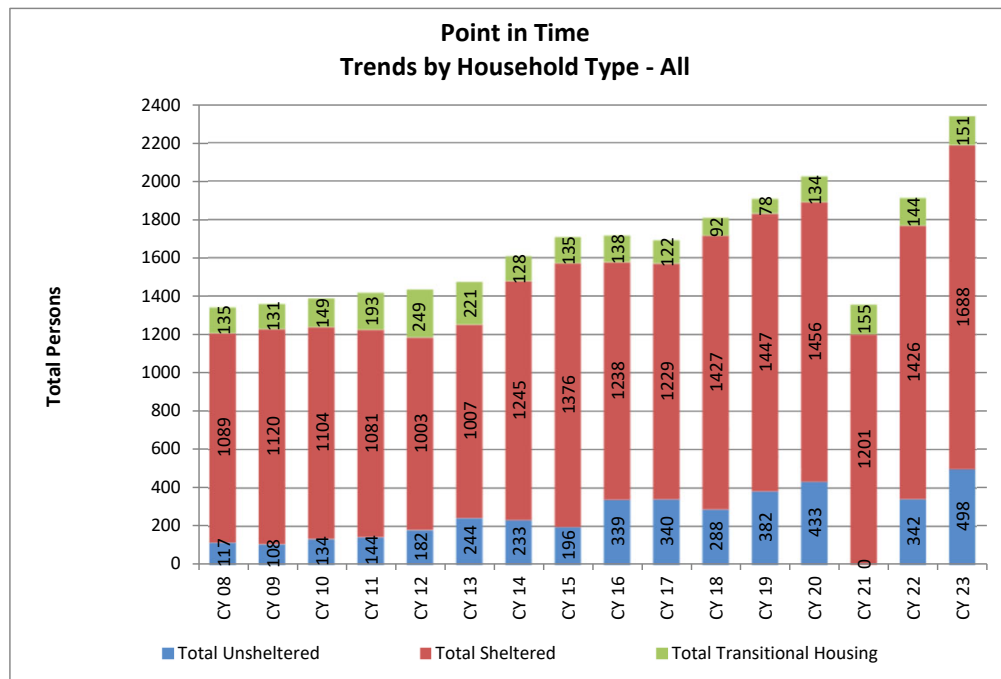
Part 2: Homeless Subpopulations	Sheltered			Unsheltered			Total		
	2023	2022	Difference	2023	2022	Difference	2023	2022	Difference
1. Chronically Homeless (For sheltered, persons in emergency shelter only)*	66	37	29	86	95	-9	152	132	20
			78.4%			-9.5%			15.2%
2. Severely Mentally Ill*	295	276	19	246	188	58	541	464	77
3. Chronic Substance Abuse*	105	114	-9	210	149	61	315	263	52
4. Veterans*	66	72	-6	35	19	16	101	91	10
5. Persons with HIV/AIDS*	9	9	0	13	13	0	22	22	0
6. Victims of Domestic Violence*	206	104	102	154	133	21	360	237	123

* Self reported data. For chronic homeless, self reported for those without an HMIS active record.

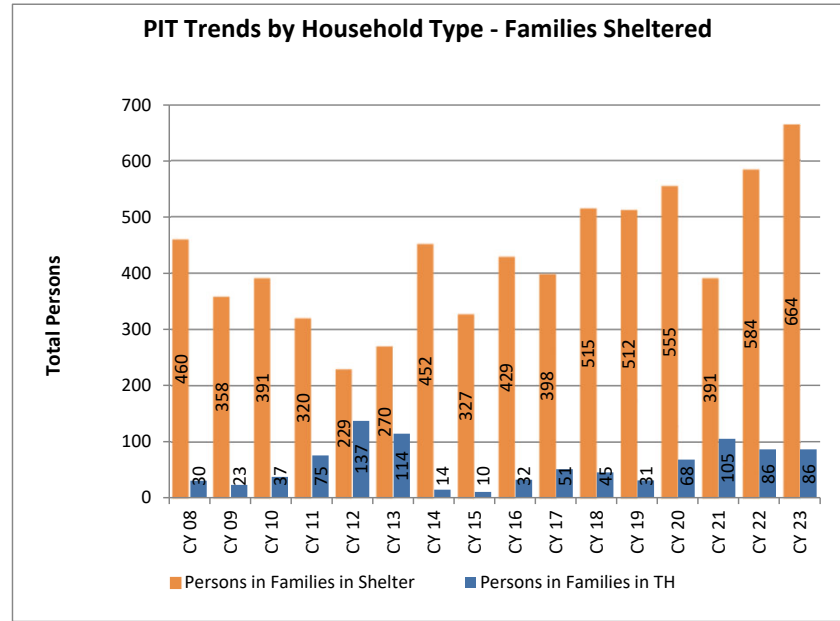
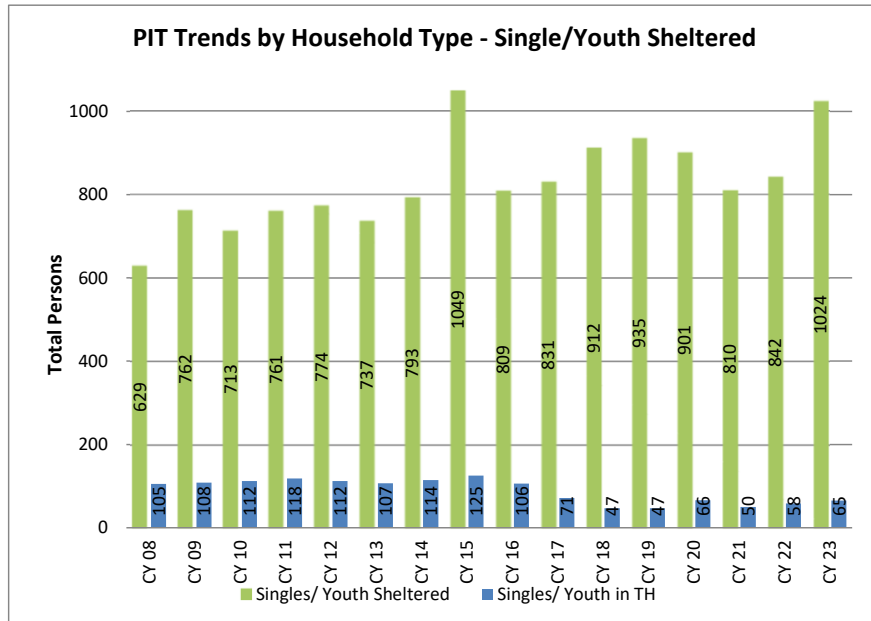
**POINT IN TIME COUNT
2008 - 2023**



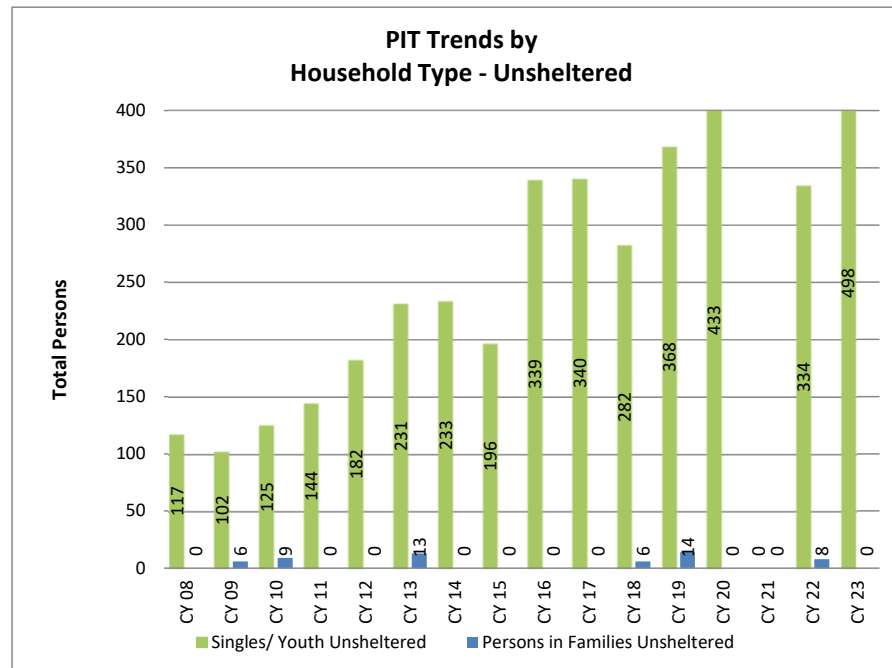
The unsheltered count was NOT conducted in 2021, due to COVID19



**POINT IN TIME COUNT
2008 - 2023**



The unsheltered count was NOT conducted in 2021, due to COVID19



Performance Ratings at a Glance

System/Project Name	Performance Rating
Family Emergency Shelter System	Medium
Men's Emergency Shelter System	Medium
Women's Emergency Shelter System	Medium
Emergency Shelter System	Medium
Prevention System	Medium
Rapid Re-housing System	Low
Permanent Supportive Housing System	Medium
Homelessness Prevention	
Gladden Community House Family Homelessness Prevention	High
Gladden Community House Family Homelessness Prevention FCCS	Low
HFF Homelessness Prevention for Expectant Mothers	Medium
HFF Homelessness Prevention Resiliency Bridge	Medium
HFF Homelessness Prevention Success Bridge	Medium
HFF Housing for Pregnant Women Prevention and RRH	Medium
HFF ODH TAY Homelessness Prevention	Low
VOAOI SSVF Prevention	Low
Coordinated Point of Access	
Gladden Community House Family Diversion	High
Huckleberry House TAY Coordinated Access and Rapid Resolution	Medium
Netcare Access Family CPoA/Homeless Hotline	High
Netcare Access Single Adult CPoA/Homeless Hotline	Medium
Emergency Shelters	
YMCA Van Buren Family Shelter	Low
YWCA Family Center	Medium
Huckleberry House Youth Shelter	High
LSS Faith Mission Medical Respite	Low
LSS Faith Mission Single Adults (Grant, 8 th)	Medium
LSS Faith Mission VA Emergency Housing	Low
Maryhaven Engagement Center Safety	Medium
Maryhaven Engagement Center Shelter2Housing	Low
Southeast Friends of the Homeless Men's Shelter	Medium
VOAOI VA Emergency Housing	Low
YMCA Van Buren Women's Shelter	Low
YMCA Van Buren Men's and Women's Overflow/Social Distancing	N/A ¹
Outreach Programs	
Mt. Carmel Health Capital Crossroads Special Improvement District Outreach	N/A ²
Mt. Carmel Health Outreach	N/A ²
Southeast PATH	High
Rapid Re-housing	
Home for Families Family Rapid Re-housing	Low
Home for Families Family Rapid Re-housing Intensive	Low
Home for Families TAY Rapid Re-housing	Low
Home for Families TAY Transition to Home Rapid Re-housing	Low

¹ Project not evaluated as providing mostly overflow sheltering.² Project too new to evaluate.

Homefull Single Adult Rapid Re-housing & Expansion	Low
LSS Faith Mission SSVF Rapid Re-housing & Prevention	Low
The Salvation Army Family Rapid Re-housing	Low
The Salvation Army Job2Housing	Low
VOAOI Family Rapid Re-housing	Low
VOAOI SSVF Rapid Re-housing	Low
YMCA DV Rapid Re-housing	Low
YMCA Family Rapid Re-housing	Low
YMCA Single Adult Rapid Re-housing & Expansion	Low

Permanent Supportive Housing

Equitas TRA	High
Community Housing Network Briggsdale	Medium
Community Housing Network Cassady Avenue Apartments	High
Community Housing Network Creekside Place	High
Community Housing Network East Fifth Avenue Apartments	Medium
Community Housing Network Family Homes	High
Community Housing Network Inglewood Court	High
Community Housing Network Marsh Brook Place	Medium
Community Housing Network North 22nd Street	High
Community Housing Network Parsons Place	Medium
Community Housing Network Safe Haven	High
Community Housing Network Southpoint Place	Medium
Community Housing Network Terrace Place	Medium
Community Housing Network Wilson	High
Homefull Isaiah Project	High
Homefull Leasing	Medium
Homefull SRA	High
Homefull TRA	Medium
Homefull TRA Mainstream	N/A ²
Homefull TRA EHV	N/A ²
Maryhaven Commons at Chantry	Medium
National Church Residences Commons at Buckingham	High
National Church Residences Commons at Chantry TAY	N/A ²
National Church Residences Commons at Grant	High
National Church Residences Commons at Livingston	High
National Church Residences Commons at Third	High
National Church Residences Van Buren Village	Medium
VA VASH	High
VOAOI Family Supportive Housing	High
YMCA 40 West Long Street/Transition	Medium
YMCA SRA	Medium
YMCA Franklin Station	Medium
YMCA Scattered Sites HOME	Low
YWCA WINGS	High

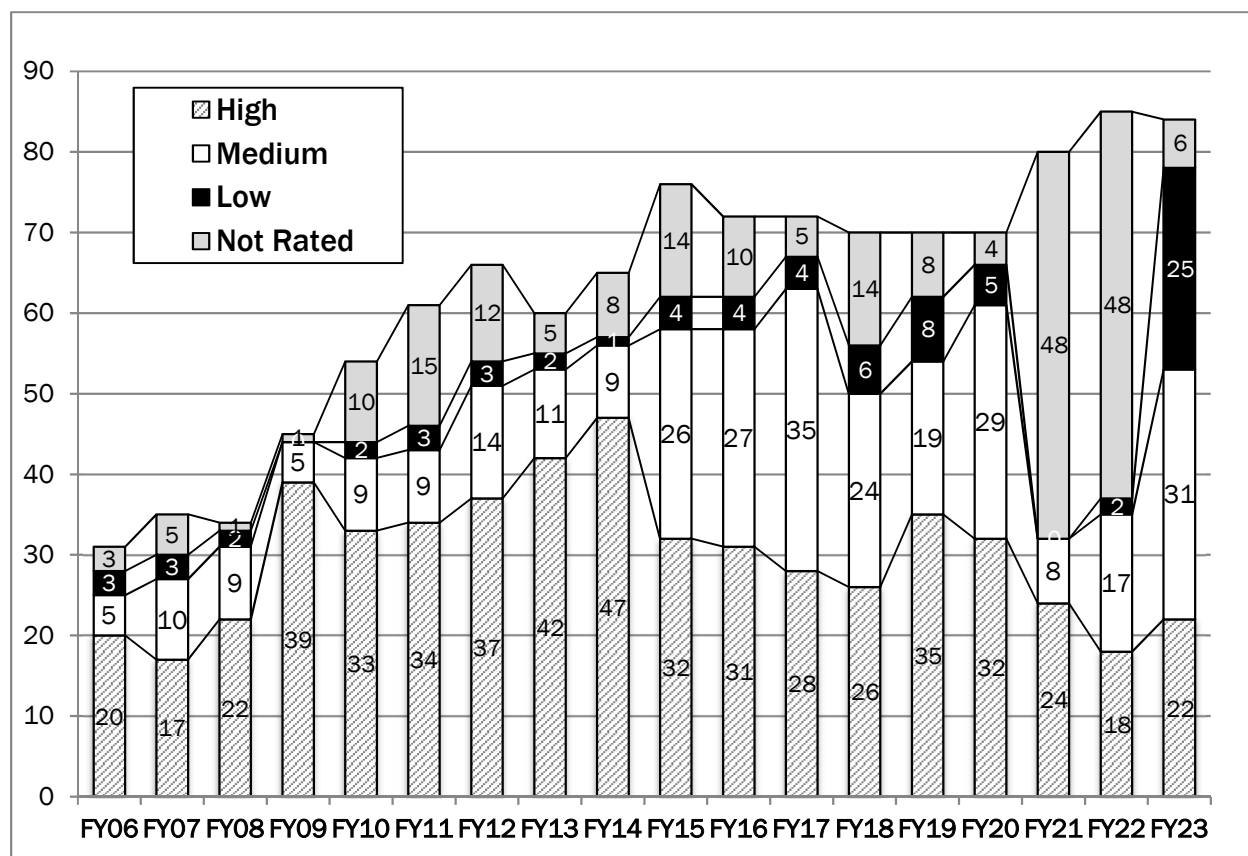
Transitional Housing

Home for Families TAY Transition to Home	Low
Huckleberry House Transitional Living Project	Medium
Huckleberry House Transitional Living Project RHY	Medium
VOAOI Veterans Transitional Housing	Medium

Conclusion

The graph below illustrates the number of rated programs between fiscal years 2006 and 2023 by rating category. CSB commends partner agencies on their continued commitment to quality, responsive services, and housing for some of the most vulnerable members of our community – adults and children who are at risk of or experience homelessness, even during the most challenging circumstances. CSB looks forward to working with partner agencies in the coming year to further improve individual programs and system coordination.

Number of projects by rating category between FY2006 and FY2023



Acknowledgements

CSB thanks partner agency staff for their assistance in completing this evaluation and their responsiveness to CSB's requests for information. CSB appreciates the time and effort given by agency staff in order to make programs both successful and meaningful to those they serve and the broader community.

Community Shelter Board
Continuum of Care
July 1, 2023 - June 30,
FY2024 Comprehensive Budget

Sources of Funds	Total	Leveraged Funds	HUD Continuum of Care Funding	CSB Portion	% of Total
ADAMH/ODMH	\$ 1,718,891	\$ 1,718,891	\$ -	\$ -	2%
City of Columbus ESG	607,667	-	-	607,667	1%
City of Columbus Other	15,256,200	465,354	-	14,790,846	21%
Franklin County ESG	74,163	-	-	74,163	0%
Franklin County Other	4,814,490	-	-	4,814,490	7%
State of Ohio	3,681,966	987,736	-	2,694,230	5%
US Department of Housing and Urban Development Continuum of Care	18,894,063	-	18,894,063	-	26%
Other Government Grants (HOME, FCCS, other leveraged)	1,759,427	1,084,427	-	675,000	2%
CMHA Section 8/PBV/HCV	9,051,335	9,051,335	-	-	12%
United Way of Central Ohio	750,000	15,000	-	735,000	1%
Medicare and Medicaid	713,743	713,743	-	-	1%
Tenant Rent/Fees	2,802,781	2,802,781	-	-	4%
Other Private Contributions/Grants	12,694,213	7,175,422	-	5,518,791	17%
Other (includes Covid-19 from City, County, State of Ohio and private funders)	834,012	588,562	-	245,450	1%
Total Sources	\$ 73,652,951	\$ 24,603,251	\$ 18,894,063	\$ 30,155,637	100%
Allocation of Total Sources		33%	26%	41%	100%
Expenses*	Total	Leveraged Funds	HUD Continuum of Care Funding	CSB Portion	CSB and HUD % of Total
CSB Direct Program Expenses					
DCA - Transition and Rapid Re-Housing	\$ 2,338,444	\$ -	\$ 317,460	\$ 2,020,984	100%
DCA - Homelessness Prevention Programs	947,372	-	-	947,372	100%
Crisis Services in Shelters and Housing					
Shelters and Transitional Housing	724,555	-	-	724,555	100%
Permanent Supportive Housing	1,463,505	-	-	1,463,505	100%
Prevention and Diversion					
Gladden Community House - Family Homelessness Prevention	591,995	41,995	-	550,000	93%
Gladden Community House - FCCS Family Homelessness Prevention	164,628	-	-	164,628	100%
Gladden Community House - Family Diversion	180,379	-	-	180,379	100%
Home for Families - Homelessness Prevention for Expectant Mothers	166,534	14,334	-	152,200	91%
Huckleberry House - YHDP TAY CARR	417,733	136,841	224,000	56,892	67%
Netcare Access - CPOA/Homeless Hotline	641,753	-	-	641,753	100%
Center for Family Safety and Healing	195,057	-	195,057	-	100%
Physicians Care Connection - Homelessness Prevention Network	81,500	-	-	81,500	100%
COMPASS - Homelessness Prevention Network	40,750	-	-	40,750	100%
St. Stephens Community House - Homelessness Prevention Network	40,750	-	-	40,750	100%
Shelter and Outreach Services					
Lutheran Social Services - Faith Mission Shelters	8,000,003	3,745,678	-	4,254,325	53%
Maryhaven - The Engagement Center Shelter	1,537,823	1,096,284	-	441,539	29%
Southeast - Friends of the Homeless Shelter	1,771,111	517,604	-	1,253,507	71%
YMCA - Van Buren Single Adult Shelters	3,844,679	20,650	-	3,824,029	99%
YMCA - Van Buren Family Shelter	1,634,708	20,650	-	1,614,058	99%
YMCA - Van Buren Family Overnight	40,000	-	-	40,000	100%
YMCA - Van Buren Family Overflow	550,000	-	-	550,000	100%
YWCA - Family Center	3,763,223	1,019,650	-	2,743,573	73%
YWCA - Family Overflow	216,016	16,016	-	200,000	93%
MT. Carmel - Outreach	864,708	573,508	99,200	192,000	34%
Nate Smith/CSB - for sex offenders	80,000	-	-	80,000	100%
Mobility Program through bus passes	60,000	-	-	60,000	100%
Van Buren Center Capital Improvements	600,000	-	-	600,000	100%
Rapid Re-Housing Programs and Transitional Housing					
Homefull - Single Adult Rapid Rehousing	275,690	-	-	275,690	100%
Home for Families - Family Rapid Rehousing	700,557	61,926	-	638,631	91%
Home for Families - Family Rapid Rehousing Intensive	123,000	-	-	123,000	100%
Home for Families - Transition to Home TH/RRH	1,652,333	-	1,652,333	-	100%
Home for Families - YHDP RRH	812,587	-	812,587	-	100%
Home for Families - Pregnant Women Housing C1 HP and RRH	245,450	-	-	245,450	100%
Huckleberry House - Transitional Living Program TH	781,179	549,044	232,135	-	30%
The Salvation Army - Family Rapid Rehousing	631,461	50,522	-	580,939	92%
The Salvation Army - Family Rapid Rehousing Job2Housing	452,779	45,178	281,585	126,016	90%
VOA - Family Rapid Rehousing	485,132	150,678	-	334,454	69%
YMCA - Rapid Rehousing DV	1,667,948	311,582	1,356,366	-	81%
YMCA - Family Rapid Rehousing	141,650	51,650	-	90,000	64%
YMCA - Single Adult Rapid Rehousing	1,775,644	-	-	1,775,644	100%
Permanent Supportive Housing					

CoC 6.7.23 packet - Page 48 of 142

Community Shelter Board
Continuum of Care
July 1, 2023 - June 30,
FY2024 Comprehensive Budget

Sources of Funds	Total	Leveraged Funds	HUD Continuum of Care Funding	CSB Portion	% of Total
CHN - Briggsdale	913,008	727,403	185,605	-	20%
CHN - Cassidy	145,576	94,251	-	51,325	35%
CHN - Creekside	405,858	405,858	-	-	0%
CHN - E. Fifth Ave.	648,934	370,560	232,914	45,460	43%
CHN - Family Homes	149,786	136,476	13,310	-	9%
CHN - Inglewood	626,162	511,597	60,247	54,318	18%
CHN - Marsh Brook	528,482	274,482	254,000	-	48%
CHN - Marsh Brook YHDP	281,856	147,798	134,058	-	48%
CHN - N. 22nd	365,018	310,063	-	54,955	15%
CHN - Parsons	1,068,318	708,965	331,658	27,695	34%
CHN - Safe Haven	302,567	113,616	188,951	-	62%
CHN - Southpoint	930,019	699,313	213,546	17,160	25%
CHN - Terrace	731,850	538,477	135,549	57,824	26%
CHN - Wilson	148,327	82,048	66,279	-	45%
CHN - Poplar Fen	283,984	(220,143)	504,127	-	178%
Equitas - TRA	1,954,082	1,116,463	837,619	-	43%
Homefull - 1289 Dublin-Granville hotel lease-up (placeholder)	660,000			660,000	100%
Homefull - Isaiah Project	2,294,372	130,800	2,163,572	-	94%
Homefull - Leasing	2,387,834	789,910	1,597,924	-	67%
Homefull - Supportive Housing	214,971	-	-	214,971	100%
Homefull - SRA	2,038,949	136,000	1,902,949	-	93%
Homefull - TRA	1,852,616	55,000	1,797,616	-	97%
Homefull - TRA Mainstream/EHV	762,327	40,000	722,327	-	95%
Maryhaven - Commons at Chantry	549,563	332,740	183,196	33,627	39%
NCR - Berwyn East	627,891	289,258	338,633	-	54%
NCR - Commons at Buckingham	1,033,819	793,120	172,375	68,324	23%
NCR - Commons at Grant	779,890	539,190	172,376	68,324	31%
NCR - Commons at Livingston	860,209	760,427	-	99,782	12%
NCR - Commons at Third	968,524	727,825	172,375	68,324	25%
NCR - Youth Housing Chantry	413,440	201,157	212,283	-	51%
NCR - Van Buren Village	972,709	833,850	64,200	74,659	14%
VOA - Family Supportive Housing	690,633	120,000	570,633	-	83%
YMCA - Franklin Station	1,253,547	832,184	-	421,363	34%
YMCA - McKinley Manor	612,538	480,480	-	132,058	22%
YMCA - Scattered Sites HOME	554,276	-	-	554,276	100%
YMCA - Temporary Hotel PSH	252,886	102,855	-	150,031	59%
YMCA - Touchstone	1,193,121	807,435	237,170	148,516	32%
YWCA - WINGS	2,240,309	1,937,938	257,848	44,523	13%
Total Expenses	\$ 73,400,888	\$ 24,351,188	\$ 18,894,063	\$ 30,155,637	67%
Surplus (deficit)	252,063	252,063	-	-	
*Expenses are being pulled based on budgeted revenues. In some instances, unbalanced budgets were submitted to CSB with the understanding that these imbalances will be resolved throughout the year. (Community Housing Network and Lutheran Social Services submitted budgets with budget gaps.)					

**Columbus and Franklin County, Ohio
Continuum of Care**

Resolution to Approve Funding Strategy for FY24

WHEREAS, the staff of Community Shelter Board (CSB) has projected revenues and expenses for all homeless programs for FY 2024 (July 1, 2023 – June 30, 2024) to the extent that provider agencies submitted data;

WHEREAS, CSB will continue to prepare funding applications or requests to the City of Columbus, Franklin County Board of Commissioners, the United Way, the U. S. Department of Housing and Urban Development, State of Ohio, and other prospects from the public, philanthropic, and corporate communities to support the services and operations of the programs serving at risk and homeless individuals and families;

WHEREAS, CSB staff have conducted a fair and open process for Requests for Proposals for funding services related to homelessness prevention and diversion, emergency shelter and street outreach, housing services, and supportive housing, as governed by the CSB Board's Ends Policies and administrative procedures;

WHEREAS, the agencies requesting renewal funding have successfully operated programs in a manner that meets CSB's Partner Agency Standards; assist homeless persons to access emergency, crisis services, and obtain and maintain housing; improve housing stability; increase client access to resources; and promote housing retention;

WHEREAS, agencies have been found to be in compliance with CSB Partner Agency Program Review and Certification Standards for 2022 as of April 2023 with five exceptions, and eight agencies will receive a conditional contract from CSB for FY 2024;

WHEREAS, the Continuum of Care (CoC) Board recommends that the CoC authorize grants for funding associated with providing access to homelessness prevention and diversion, emergency shelter and transitional housing, street outreach services, housing services, and supportive housing to homeless individuals and families, and recommends approval of the FY24 funding strategy as presented, inclusive of CoC and ESG funding;

WHEREAS, the CoC Board recommends to the CoC to authorize CSB to submit funding proposals consistent with this strategy on its behalf.

THEREFORE, be it resolved that the CoC authorizes grants for funding associated with providing access to homelessness prevention and diversion, emergency shelter and transitional housing, street outreach services, housing services, and supportive housing to homeless individuals and families, and recommends approval of the FY24 funding strategy as presented, inclusive of CoC and ESG funding;

THEREFORE, be it resolved that the CoC authorizes CSB to submit funding proposals consistent with this strategy on its behalf.

Approved by voice vote.

Witnessed by:

Michael Wilkos, Chair

June 7, 2023
Date

**Columbus and Franklin County, Ohio
Continuum of Care**

Resolution to Approve FY24 Funding Awards

WHEREAS, Community Shelter Board (CSB) staff have conducted a fair and open process for Requests for Proposals for funding services related to homelessness prevention and diversion, emergency shelter and transitional housing, street outreach services, housing services, and supportive housing to homeless individuals and families as governed by CSB Board's Ends Policies and administrative procedures;

WHEREAS, the agencies requesting renewal funding have successfully operated programs in a manner that meets CSB's minimum standards; assist homeless persons to access emergency, crisis services and obtain and maintain housing; improve housing stability; increase client's access to resources; and promote housing retention;

WHEREAS, agencies have been found to be in compliance with CSB Partner Agency Program Review and Certification Standards for 2022 as of April 2023 with five exceptions, and eight agencies will receive a conditional contract from CSB for FY 2024;

WHEREAS, CSB staff are recommending that programs serving at risk and homeless individuals and families receive FY 2024 funding, inclusive of CoC and ESG funding, not to exceed the amounts indicated below;

FY24 CSB and UFA Program Investment	LOCAL	STATE	FEDERAL			Total
	Public/Private	ODOD/ODJFS	ESG/HOME/CDBG	ESG-CV/ARPA	CoC UFA	Budget
Grants to Agencies	13,623,274	2,634,429	1,097,930	9,831,648	18,576,603	45,763,883
<u>Crisis Prevention Services in shelters and housing</u>	-	-	-	2,188,060	-	2,188,060
Lutheran Social Services - Emergency Shelters	-	-	-	240,126	-	240,126
Maryhaven - The Engagement Center and Chantry PI	-	-	-	89,623	-	89,623
Southeast - Friends of the Homeless Shelter	-	-	-	113,964	-	113,964
YMCA Van Buren Center - Emergency Shelters and All Supportive Housing	-	-	-	473,419	-	473,419
Huckleberry House - Transitional Living Program TH	-	-	-	99,168	-	99,168
Community Housing Network - All Supportive Housing	-	-	-	436,288	-	436,288
Homefull - All Supportive Housing	-	-	-	181,219	-	181,219
National Church Residences - All Supportive Housing (+Van Buren Village)	-	-	-	314,300	-	314,300
YWCA - Wings	-	-	-	62,065	-	62,065
Southeast - Practice Group	-	-	-	133,113	-	133,113
ADAMH - Evaluation	-	-	-	44,775	-	44,775
<u>Prevention and Diversion</u>	1,858,852	50,000	-	-	419,057	2,327,909
Gladden Community House - FCCS Family Homelessness Prevention	164,628	-	-	-	-	164,628
Gladden Community House - Family Homelessness Prevention	550,000	-	-	-	-	550,000
Gladden Community House - Family Diversion	180,379	-	-	-	-	180,379
Home for Families - Homelessness Prevention for Expectant Mothers	102,200	50,000	-	-	-	152,200

Huckleberry House - YHDP CARR Team	56,892	-	-	-	224,000	280,892
Netcare - Coordinated Point of Access	641,753	-	-	-	-	641,753
Center for Family Safety and Healing - Coordinated Point of Access DV	-	-	-	-	195,057	195,057
Physicians Care Connection - Homelessness Prevention Network	81,500	-	-	-	-	81,500
COMPASS - Homelessness Prevention Network	40,750	-	-	-	-	40,750
St. Stephens Community House - Homelessness Prevention Network	40,750	-	-	-	-	40,750
				-		
<u>Shelter and Street Outreach</u>	6,404,040	1,639,880	410,972	7,398,138	99,200	15,952,230
<u>Adult Shelter</u>	3,595,527	1,002,659	261,809	5,600,895	-	10,460,890
Lutheran Social Services - Faith Mission on Grant and 8th Single Adult Shelters	628,932	353,092	209,809	-		1,191,833
Lutheran Social Services - Faith Mission on Grant and 8th Single Adult Shelters - ARPA			-	3,062,492	-	3,062,492
Maryhaven - The Engagement Center Safety and Shelter2Housing Shelters	233,230	113,167	-	-		346,397
Maryhaven - The Engagement Center Safety and Shelter2Housing Shelters - ARPA			-	95,142	-	95,142
Southeast - Friends of the Homeless Single Adult Shelter	488,371	324,108	52,000	-		864,479
Southeast - Friends of the Homeless Single Adult Shelter - ARPA			-	389,028	-	389,028
YMCA - Van Buren Single Adult Shelters	950,013	212,292	-	-		1,162,305
YMCA - Van Buren Shelters - ARPA			-	2,054,233	-	2,054,233
YMCA - Van Buren Kitchen Operations	485,787		-	-	-	485,787
YMCA - Van Buren Maintenance	701,194		-	-	-	701,194
CSB - Van Buren Facility Costs	28,000		-	-	-	28,000
Nate Smith/CSB - Overflow Shelter for sex offenders	80,000		-	-	-	80,000
<u>Family Shelter</u>	2,531,513	137,221	74,163	1,797,243	-	4,540,140
YMCA - Van Buren Family Shelter	1,006,567		-	-	-	1,006,567

YMCA/CSB - Van Buren and Hotel Family Shelter Overflow and Overnight	590,000		-	-	-	590,000
YWCA - Family Center Family Shelter	734,946	137,221	74,163	-		946,330
YWCA - Family Center Family Shelter - ARPA			-	1,797,243	-	1,797,243
YWCA - Family Center Family Overflow	200,000		-	-	-	200,000
<u>Other Services</u>	277,000	500,000	75,000	-	99,200	951,200
Mount Carmel Health - Street Outreach	117,000		75,000	-	99,200	291,200
Emergency Shelters - Mobility Program through bus passes	60,000	-	-	-	-	60,000
YMCA - Van Buren Center Capital Improvements	100,000	500,000	-	-	-	600,000
				-		
<u>Housing</u>	5,360,382	944,549	686,958	245,450	18,058,346	25,295,685
<u>Rapid Re-housing/Transitional Housing</u>	2,687,967	944,549	311,858	245,450	4,335,006	8,524,830
Homefull - Single Adult Rapid Re-housing	275,690	-	-	-	-	275,690
Home for Families - Family Rapid Re-housing	94,351	302,422	241,858	-	-	638,631
Home for Families - Family Rapid Re-housing Intensive	-	123,000	-	-	-	123,000
Home for Families - YHDP Rapid Re-housing and Transition to Home TH/RRH	-	-	-	-	2,464,920	2,464,920
Home for Families - Pregnant Women Housing C1 HP and RRH	-	-	-	245,450	-	245,450
Huckleberry House - Transitional Living Program TH	-	-	-	-	232,135	232,135
Salvation Army - Family Rapid Re-housing	228,464	282,475	70,000	-	-	580,939
Salvation Army - Family Rapid Re-housing Job2Housing	126,016	-	-	-	281,585	407,601
Volunteers of America - Family Rapid Re-housing	97,802	236,652	-	-	-	334,454
YMCA - Single Adult Rapid Re-housing	1,775,644	-	-	-	-	1,775,644
YMCA - Domestic Violence Rapid Re-housing	-	-	-	-	1,356,366	1,356,366

YMCA - Family Rapid Re-housing	90,000	-	-	-	-	90,000
Permanent Supportive Housing	2,672,415	-	375,100	-	13,723,340	16,770,855
Homefull - All Supportive Housing	214,971	-	-	-	6,020,816	6,235,787
Homefull/CSB - Isaiah Project	-	-	-	-	2,163,572	2,163,572
Homefull - 1289 Dublin-Granville hotel lease-up	660,000	-	-	-	-	660,000
Community Housing Network - All Supportive Housing	308,737	-	-	-	2,320,244	2,628,981
Equitas Health - TRA	-	-	-	-	837,619	837,619
Maryhaven - Commons at Chantry	33,627	-	-	-	183,196	216,823
National Church Residences - All Supportive Housing	379,413	-	-	-	1,132,242	1,511,655
Volunteers of America - Family Supportive Housing	-	-	-	-	570,633	570,633
YMCA - All Supportive Housing	1,031,144	-	375,100	-	237,170	1,643,414
YWCA - WINGS	44,523	-	-	-	257,848	302,371

WHEREAS, the Continuum of Care (CoC) Board recommends that the CoC authorize grants not to exceed the amounts listed above for continued operations of the projects listed above, and provision of access to homelessness prevention and diversion, emergency shelter and transitional housing, outreach services, housing services, and supportive housing to homeless individuals and families;

THEREFORE, be it resolved that the CoC authorizes grants in the amounts listed above for continued operations of these projects, and provision of access to homelessness prevention and diversion, emergency shelter and transitional housing, outreach services, housing services, and supportive housing to homeless individuals and families.

Approved by voice vote.

Witnessed by:

Michael Wilkos, Chair

June 7, 2023
Date

2. CoC Scoring Summary (from FY 2022 CoC NOFO)

Scoring Category	Maximum Score (Points)	Your CoC Score (Points)
1B. Coordination and Engagement–Inclusive Structure and Participation	5	5
1C. Coordination and Engagement–Coordination with Federal, State, Local, Private, and Other Organizations	29	26
1D. Coordination and Engagement–Coordination with Federal, State, Local, Private, and Other Organizations–Continued	49	34.5
1E. Project Capacity, Review, and Ranking–Local Competition	30	29.5
2A. Homeless Management Information System(HMIS)–Implementation	9	9
2B. Point-in-Time (PIT) Count	5	4
2C. System Performance	59	43
3A. Coordination with Housing and Healthcare	14	14
Total CoC Application Score*	200	165

*The total does not include bonus scores.

3. Overall Scores for all CoCs

Highest Score for any CoC	188.75
Lowest Score for any CoC	53.5
Median Score for all CoCs	154.5
Weighted Mean Score** for all CoCs	162.25

**The weighted mean score is the mean CoC score weighted by Annual Renewal Demand. CoCs that scored higher than the weighted mean score were more likely to gain funding relative to their Annual Renewal Demand, while CoCs that scored lower than the weighted mean were more likely to lose money relative to their Annual Renewal Demand.

FY2022 - Performance Measurement Module (Sys PM)

Summary Report for OH-503 - Columbus/Franklin County CoC

Measure 1: Length of Time Persons Remain Homeless

This measures the number of clients active in the report date range across ES, SH (Metric 1.1) and then ES, SH and TH (Metric 1.2) along with their average and median length of time homeless. This includes time homeless during the report date range as well as prior to the report start date, going back no further than October, 1, 2012.

Metric 1.1: Change in the average and median length of time persons are homeless in ES and SH projects.

Metric 1.2: Change in the average and median length of time persons are homeless in ES, SH, and TH projects.

a. This measure is of the client's entry, exit, and bed night dates strictly as entered in the HMIS system.

	Universe (Persons)		Average LOT Homeless (bed nights)			Median LOT Homeless (bed nights)		
	Submitted FY 2021	FY 2022	Submitted FY 2021	FY 2022	Difference	Submitted FY 2021	FY 2022	Difference
1.1 Persons in ES and SH	7280	7639	66	75	9	35	42	7
1.2 Persons in ES, SH, and TH	7491	7851	71	80	9	37	44	7

b. Due to changes in DS Element 3.17, metrics for measure (b) will not be reported in 2016.

This measure includes data from each client's "Length of Time on Street, in an Emergency Shelter, or Safe Haven" (Data Standards element 3.17) response and prepends this answer to the client's entry date effectively extending the client's entry date backward in time. This "adjusted entry date" is then used in the calculations just as if it were the client's actual entry date.

NOTE: Due to the data collection period for this year's submission, the calculations for this metric are based on the data element 3.17 that was active in HMIS from 10/1/2015 to 9/30/2016. This measure and the calculation in the SPM specifications will be updated to reflect data element 3.917 in time for next year's submission.

FY2022 - Performance Measurement Module (Sys PM)

	Universe (Persons)		Average LOT Homeless (bed nights)			Median LOT Homeless (bed nights)		
	Submitted FY 2021	FY 2022	Submitted FY 2021	FY 2022	Difference	Submitted FY 2021	FY 2022	Difference
1.1 Persons in ES, SH, and PH (prior to "housing move in")	7884	7978	435	369	-66	171	135	-36
1.2 Persons in ES, SH, TH, and PH (prior to "housing move in")	8082	8170	443	378	-65	183	141	-42

FY2022 - Performance Measurement Module (Sys PM)

Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness

This measures clients who exited SO, ES, TH, SH or PH to a permanent housing destination in the date range two years prior to the report date range. Of those clients, the measure reports on how many of them returned to homelessness as indicated in the HMIS for up to two years after their initial exit.

	Total # of Persons who Exited to a Permanent Housing Destination (2 Years Prior)	Returns to Homelessness in Less than 6 Months		Returns to Homelessness from 6 to 12 Months		Returns to Homelessness from 13 to 24 Months		Number of Returns in 2 Years	
		FY 2022	% of Returns	FY 2022	% of Returns	FY 2022	% of Returns	FY 2022	% of Returns
Exit was from SO	104	4	4%	3	3%	5	5%	12	12%
Exit was from ES	2599	320	12%	137	5%	213	8%	670	26%
Exit was from TH	113	8	7%	5	4%	19	17%	32	28%
Exit was from SH	0	0		0		0		0	
Exit was from PH	1454	67	5%	56	4%	110	8%	233	16%
TOTAL Returns to Homelessness	4270	399	9%	201	5%	347	8%	947	22%

Measure 3: Number of Homeless Persons

Metric 3.1 – Change in PIT Counts

2/24/2023 2:12:28 AM

3

FY2022 - Performance Measurement Module (Sys PM)

This measures the change in PIT counts of sheltered and unsheltered homeless person as reported on the PIT (not from HMIS).

	January 2021 PIT Count	January 2022 PIT Count	Difference
Universe: Total PIT Count of sheltered and unsheltered persons		1912	
Emergency Shelter Total	1210	1426	216
Safe Haven Total	0	0	0
Transitional Housing Total	155	144	-11
Total Sheltered Count	1365	1570	205
Unsheltered Count		342	

Metric 3.2 – Change in Annual Counts

This measures the change in annual counts of sheltered homeless persons in HMIS.

	Submitted FY 2021	FY 2022	Difference
Universe: Unduplicated Total sheltered homeless persons	7640	8000	360
Emergency Shelter Total	7426	7782	356
Safe Haven Total	0	0	0
Transitional Housing Total	296	280	-16

FY2022 - Performance Measurement Module (Sys PM)

Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects

Metric 4.1 – Change in earned income for adult system stayers during the reporting period

	Submitted FY 2021	FY 2022	Difference
Universe: Number of adults (system stayers)	1396	1297	-99
Number of adults with increased earned income	59	79	20
Percentage of adults who increased earned income	4%	6%	2%

Metric 4.2 – Change in non-employment cash income for adult system stayers during the reporting period

	Submitted FY 2021	FY 2022	Difference
Universe: Number of adults (system stayers)	1396	1297	-99
Number of adults with increased non-employment cash income	459	559	100
Percentage of adults who increased non-employment cash income	33%	43%	10%

Metric 4.3 – Change in total income for adult system stayers during the reporting period

	Submitted FY 2021	FY 2022	Difference
Universe: Number of adults (system stayers)	1396	1297	-99
Number of adults with increased total income	495	618	123
Percentage of adults who increased total income	35%	48%	13%

FY2022 - Performance Measurement Module (Sys PM)

Metric 4.4 – Change in earned income for adult system leavers

	Submitted FY 2021	FY 2022	Difference
Universe: Number of adults who exited (system leavers)	424	415	-9
Number of adults who exited with increased earned income	69	45	-24
Percentage of adults who increased earned income	16%	11%	-5%

Metric 4.5 – Change in non-employment cash income for adult system leavers

	Submitted FY 2021	FY 2022	Difference
Universe: Number of adults who exited (system leavers)	424	415	-9
Number of adults who exited with increased non-employment cash income	87	97	10
Percentage of adults who increased non-employment cash income	21%	23%	2%

Metric 4.6 – Change in total income for adult system leavers

	Submitted FY 2021	FY 2022	Difference
Universe: Number of adults who exited (system leavers)	424	415	-9
Number of adults who exited with increased total income	149	135	-14
Percentage of adults who increased total income	35%	33%	-2%

FY2022 - Performance Measurement Module (Sys PM)

Measure 5: Number of persons who become homeless for the 1st time

Metric 5.1 – Change in the number of persons entering ES, SH, and TH projects with no prior enrollments in HMIS

	Submitted FY 2021	FY 2022	Difference
Universe: Person with entries into ES, SH or TH during the reporting period.	7064	7294	230
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	2360	2446	86
Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time)	4704	4848	144

Metric 5.2 – Change in the number of persons entering ES, SH, TH, and PH projects with no prior enrollments in HMIS

	Submitted FY 2021	FY 2022	Difference
Universe: Person with entries into ES, SH, TH or PH during the reporting period.	7806	8165	359
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	2821	3005	184
Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time.)	4985	5160	175

FY2022 - Performance Measurement Module (Sys PM)

Measure 6: Homeless Prevention and Housing Placement of Persons defined by category 3 of HUD's Homeless Definition in CoC Program-funded Projects

This Measure is not applicable to CoCs in FY2022 (Oct 1, 2021 - Sept 30, 2022) reporting period.

Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing

Metric 7a.1 – Change in exits to permanent housing destinations

	Submitted FY 2021	FY 2022	Difference
Universe: Persons who exit Street Outreach	375	340	-35
Of persons above, those who exited to temporary & some institutional destinations	47	46	-1
Of the persons above, those who exited to permanent housing destinations	100	85	-15
% Successful exits	39%	39%	0%

Metric 7b.1 – Change in exits to permanent housing destinations

FY2022 - Performance Measurement Module (Sys PM)

	Submitted FY 2021	FY 2022	Difference
Universe: Persons in ES, SH, TH and PH-RRH who exited, plus persons in other PH projects who exited without moving into housing	6083	5935	-148
Of the persons above, those who exited to permanent housing destinations	1876	1411	-465
% Successful exits	31%	24%	-7%

Metric 7b.2 – Change in exit to or retention of permanent housing

	Submitted FY 2021	FY 2022	Difference
Universe: Persons in all PH projects except PH-RRH	3002	3381	379
Of persons above, those who remained in applicable PH projects and those who exited to permanent housing destinations	2903	3255	352
% Successful exits/retention	97%	96%	-1%

FY2022 - SysPM Data Quality

OH-503 - Columbus/Franklin County CoC

	All ES, SH			All TH			All PSH, OPH			All RRH			All Street Outreach		
	Submitted FY2020	Submitted FY2021	FY2022	Submitted FY2020	Submitted FY2021	FY2022	Submitted FY2020	Submitted FY2021	FY2022	Submitted FY2020	Submitted FY2021	FY2022	Submitted FY2020	Submitted FY2021	FY2022
1. Number of non-DV Beds on HIC	1066	1021	1127	88	71	127	2686	2737	2837	497	611	736			
2. Number of HMIS Beds	1066	1021	1127	88	71	127	2623	2716	2816	497	611	736			
3. HMIS Participation Rate from HIC (%)	100.00	100.00	100.00	100.00	100.00	100.00	97.65	99.23	99.26	100.00	100.00	100.00			
4. Unduplicated Persons Served (HMIS)	9721	8318	7426	210	277	296	2939	3131	3175	4126	3888	3920	417	519	470
5. Total Leavers (HMIS)	8393	7278	6274	151	188	184	420	566	386	3213	2466	2581	333	409	380
6. Destination of Don't Know, Refused, or Missing (HMIS)	369	411	333	2	0	0	19	7	13	54	89	103	9	3	2
7. Destination Error Rate (%)	4.40	5.65	5.31	1.32	0.00	0.00	4.52	1.24	3.37	1.68	3.61	3.99	2.70	0.73	0.53

FY2022 - SysPM Data Quality

PSH Projects in Development

Organization	Community Housing Network Touchstone Field Place – Phase 2	National Church Residences Berwyn East Place	Community Housing Network Poplar Fen Place	Homefull Leasing Expansion	Beacon Communities 80 S. 6 th Street	Homefull Expansion PSH (Hotel)	Community Housing Network Knoll View Place	Community Housing Network Deer Hill Place
Total Units	44– 1 BR	88 – 1 BR	44 – 1 BR	70 – SRO/1 BR	75 – studio, 1 BR, 2 BR	70	60 – 1 BR	60 – 1 BR
Homeless Units	44 (100%)	36 (41%)	35 (80%)	70 (100%)	45 (60%)	70 (100%)	48 (80%)	48 (80%)
Non-Homeless Units	0	52	9	0	30	0	12	12
Target Population	<u>35 units:</u> YMCA 40 W. Long non-senior residents <u>9 units:</u> chronically homeless individuals	<u>22 units:</u> Extremely low income (ELI) seniors (55+) with advanced geriatric conditions experiencing homelessness <u>14 units:</u> Same as above, with United Healthcare (UHC) or Molina association <u>8 units:</u> Non-homeless ELI seniors (55+) with advanced geriatric conditions and UHC/Molina association <u>44 units:</u> Non-homeless low-income seniors (55+)	<u>35 units:</u> Chronically homeless individuals (55+) <u>9 units:</u> individuals with a serious mental illness (55+)	<u>70 units:</u> Chronically homeless individuals	<u>45 units:</u> Individuals and families experiencing homelessness <u>30 units:</u> Households earning less than 50% of AMI	<u>70 units:</u> Chronically homeless individuals	<u>48 units:</u> Chronically homeless individuals <u>12 units:</u> individuals with severe mental health diagnosis served by ADAMH	<u>48 units:</u> Chronically homeless individuals <u>12 units:</u> individuals with severe mental health diagnosis served by ADAMH
Location	Single site, 2565 Lockbourne Rd.	Single site, 3341 E. Livingston Ave.	Single site, 5921 Chatterton Rd.	Single building, hotel/motel conversion, 1289 E Dublin Granville Rd	Single site, former Knights of Columbus building at 80 S. 6 th St	Single site, hotel conversion, 1289 E Dublin-Granville Rd	Single site, 913 Mound St.	Single site, 3245 Morse Rd. (adjacent to Dogwood Glen)
Service Provider	YMCA	N^^	N^^	Homefull	YMCA	Homefull	TBD	TBD
CoC funding	\$496,848 44 CMHA vouchers \$191,475 CoC services (existing 40 W Long funds) \$1,250,000 CoC capital	\$480,480 44 CMHA vouchers \$338,633 CoC services 7% admin costs	\$481,536 44 CMHA vouchers \$254,127 CoC services \$250,000 CoC capital 7% admin costs	Existing CoC rental assistance \$74,462 CoC services	\$810,612 75 CMHA vouchers \$341,568 CoC services funding	\$300,000 Existing CoC SRA rental assistance 40 CMHA Vouchers \$74,000 Existing CoC services \$150,000 New CoC operating \$3 - \$5 million CoC capital	\$487,872 48 CMHA vouchers \$262,551 CoC services Up to \$7.552 million CoC capital	\$487,872 48 CMHA vouchers \$247,183 CoC services Up to \$8.125 million CoC capital
Other Services Funding	\$42,612 Medicaid & ODSA (existing funds)	Medicare/Medicaid TBD Health Plans TBD \$475,200 other operating	\$30,657 Medicaid \$63,532 ADAMH	\$50,000 Medicaid \$TBD program income from tenant rent	Medicaid	\$125,000 ODOD \$50,000 OHMAS \$30,000 Medicaid	\$25,000 Medicare/Medicaid \$65,638 ADAMH	\$25,000 Medicare/Medicaid \$61,796 ADAMH
Operating & Services costs per homeless unit/person	\$15,644	\$20,326	\$18,860	TBD	\$18,398	TBD	\$14,821	\$14,500
County capital funding	\$250,000 (HOME)	\$0	\$250,000	TBD	\$1,350,000	\$0	TBD	TBD
City capital funding	\$1,000,000 (HOME)	\$0	\$500,000	TBD	\$0	\$3-5 million	TBD	TBD
Timeline	Spring 2025	Fall/Winter 2024	Fall 2024	Summer 2023	Fall/Winter 2024	Winter 2023	October 2026	October 2026
Submission history	Updated Project Plan submitted November 2022	Project Plan approved January 2020 Updated Project Plan submitted October 2021	Project Plan approved January 2020 Updated Project Plan submitted April 2022	Expression of interest for hotel/motel conversion submitted April 2021 Concept Paper submitted April 2022	Concept paper submitted April 2022	Concept Paper submitted April 2023	Concept Paper submitted April 2023	Concept Paper submitted April 2023
OHFA history/ request	Awarded 2021 ARPA funding	Awarded 2021 ARPA funding	Awarded 2022 OHFA tax credits.	Requesting 2024 OHFA prioritization	Requesting 2023 OHFA 4% tax credit funding	TBD	Requesting 2024 OHFA 9% prioritization	Requesting 2024 OHFA 9% prioritization
CoC history/ request	Not requesting prioritization, fully funded	Awarded FY22 CoC funding.	Awarded FY22 CoC funding.	Awarded FY22 CoC funding.	Not prioritized for FY22. Requesting FY23 prioritization for \$341,568	Requesting FY23 prioritization for \$150,000	Requesting FY23 prioritization for \$262,551	Requesting FY23 prioritization for \$247,183

Columbus and Franklin County Continuum of Care Project Development Process Concept Paper

Describe the organization(s) that will implement the housing project, high level funding objectives, the population to be served, and the services that will be provided. The Concept Paper does not need to identify a specific housing site, unless one has already been identified for site-based permanent supportive housing. Present the required information in a narrative, which should not exceed seven pages (the seven page limit does not include the attachments listed below and in Section 9). Prior to submitting a concept paper, review the Information Packet and other related materials on CSB's website [here](#).

Submit the Concept Paper using the forms provided. Do not add pages or attachments not specifically requested. Applicants are required to submit:

- 1) Cover Sheet and Authorization Form
- 2) Concept Paper
- 3) Documentation for a new Lead Organization¹ (attachments)
 - < 501(c) 3 letter from IRS
 - < Registration with Ohio Secretary of State
 - < Board of Trustees roster with employers, relevant experience and tenure with the Board
 - < Most recent audit and 990

Submission Procedure

Project Concepts are accepted year-round. Submit Concept Papers to Heather Notter (hnotter@csb.org).

Concept Paper Selection and Approval Process

Community Shelter Board (CSB) staff will review Concept Papers and evaluate the capacity and track record of the applicant and the eligibility and appropriateness of the project to participate in the community's housing development process. If the project seems viable enough to move forward, CSB will present the information to the Continuum of Care (CoC) for formal approval.

Organizations that are selected will be informed in writing. Comments and questions regarding the project generally will be included in the letter of acceptance or CoC resolution. Once a concept has been approved, the agency has 90 days to submit a more detailed project plan, or a Continuum of Care (CoC) project application, if applicable, according to CoC deadlines. Organizations not selected will receive the rationale in writing. Selection of an applicant's Concept Paper for further development does not guarantee funding of the final project.

Contact Heather Notter at hnotter@csb.org or 614-715-2542 with any questions.

¹ Not required for existing housing sponsors.

Permanent Supportive Housing or Rapid Re-Housing
Concept Paper Submission

Submission should not exceed 7 pages, excluding required attachments in listed in Section 9.

1. Agency and Project Information	
Project Title: Homefull Expansion PSH (Hotel)	
Lead Organization (project sponsor): Homefull	
Mailing Address: 2621 Dryden Road Suite 302, Moraine Ohio 45439	
Contact person: Tina M. Patterson	
Telephone: 937-293-1945 ext 520 Fax: 937-293-8150 E-Mail: tinap@homefull.org	
If you are submitting a project on behalf of a group of agencies/organizations, list any agencies you intend to propose as sub-recipients or subcontractors.	
2. Authorization	
<i>Acting as a duly authorized representative, I hereby affirm that the governing body of the below named organization has reviewed and accepts all the guidelines, requirements and conditions described in the Project Development Process Information Packet, and wishes to be considered for financial assistance.</i>	
Lead Organization: Homefull	Date: 4/20/2023
Authorized Signature: <i>Tina M. Patterson</i>	
Name/Title: Tina M. Patterson/CEO	
Co-Applicant Organization:	Date:
Authorized Signature:	
Name/Title:	
Co-Applicant Organization:	Date:
Authorized Signature:	
Name/Title:	

3. Description & Experience of Applicant Organization(s)

Answer each of the questions below. Answer the questions for all agencies involved in the project. *Agencies that have a current contract with CSB do not need to complete this section. However, if the proposed partners are not currently funded by CSB, provide answers to these questions for the proposed partners.*

A) Are you an incorporated non-profit organization and have you received IRS 501(c)3 status?	Yes X	No
B) How many years has the lead agency been in existence?	35	
C) If there are other agencies involved with the project, how many years has each of them been in existence?	NA	
D) List the agency's total annual budget for the current fiscal year.	\$12,879,376	

If you are not currently providing housing for formerly homeless individuals, address the following questions. The answers may exceed the space provided, but the overall application may not exceed the seven-page limit.

E) Describe the agency's mission and purpose and explain how the proposed project is consistent with the agency's mission.

Homefull's mission is "to work to end homelessness by providing housing, services, advocacy, and education." Permanent Supportive Housing aligns well with our mission as it combines housing and services and is a proven solution to ending homelessness. This project allows Homefull to share our experience and commitment to PSH in the Columbus and Franklin County community. Homefull seeks to serve homeless single adults with this evidence-based PSH project. This proposed hotel converted PSH is the central point from which this population will be served, valuing Housing First principles of access without preconditions, consumer choice and self-determination, harm reduction and recovery, individualized and client-driven supports along with community integration.

F) Describe the agency's principal programs and services.

Homefull is a leading provider of direct services for at-risk, currently, and formerly homeless people in the city in which we were founded—Dayton, Ohio. Since our founding in 1988 we have grown to serve other communities, currently including 16 counties in Western Ohio. Our continuum of services include prevention, diversion, coordinated entry assessment, housing locators, housing-focused case management, rapid rehousing, permanent supportive housing, Medicaid-reimbursed behavioral health services, and social enterprise workforce development. We seek to increase and improve housing, food, and jobs for the persons we serve throughout the continuum of Homefull programs and services. Homefull is COA-accredited. Our CEO and executive management team also offer customized consulting services, training and technical assistance.

G) Describe the number and type of staff the agency employs.

90 Full time employees, 11 part time employees

H) Describe the agency's experience providing services for the target population or other special needs populations.

Homefull has been providing support services and case management to homeless households both single adults and families since our founding in 1988. We began operating PSH programs over 22 years ago. Currently on any given day, our congregate and scattered site PSH programs and Case Managers are assisting approximately 1200 participating households to stabilize and succeed in permanent housing. Homefull will draw on our long and strong history of successful housing support service delivery to the target population of single adults in PSH, particularly similar to the community-based and home visit case management we have provided historically to hundreds of scattered site tenants living in Shelter Plus Care units. Homefull focuses on the "care" piece of this housing model by assessing the housing and service needs of participants via their self-report and our observations in completing Independent Living Skills and Housing Barriers assessments. Homefull earns the trust of households served by meeting them where they are, literally and figuratively, and by following through on our commitments made as part of joint case planning.

Homefull was an original participating partner in CSH-Ohio's inaugural Opening New Doors Institute of 2007. Out of that Institute, came a unique, collaborative PSH designed to serve single adult shelter long-stayers with AOD use. Homefull follows each of CSH's Key Indicators of Quality in the areas of Supportive Services Design, Supportive Services Delivery, Coordination with Property Management, Applicability to Scattered-Site, Master-Leased or Tenant-Based Supportive Housing, and Staff Development and Training. Homefull's River Commons, Montgomery County's largest congregate site PSH for single adults, was the recipient of the President's Award from the Ohio Conference of Community Development in 2009 for its creative partnership with Dayton Metropolitan Housing Authority and Goodwill Easter Seals Miami Valley. Homefull also provides support services to single adult tenants at the Iowa Avenue and Ohio Commons PSH projects located at the Dayton VA. In 2011, Homefull received CSH-Ohio's Supportive Housing Award for Dimension of Quality: Supportive Services Design & Delivery.

Our support services to individual participating households help achieve overall programmatic goals such as:

- retention in and exits to permanent housing
- increasing income & employment for households leaving and staying in the project
- limiting returns to homelessness following project exit.

I) Describe the agency's experience providing housing for the target population or other special needs populations.

Relative to this supportive housing, Homefull has experience in working with homeless single adults and perhaps equally important in working in a variety of settings from master leasing to shared housing & TBRA, and with various partners from private landlords & property managers to PHAs. Homefull has been instrumental in helping to create PSH projects for many counties in Ohio, including Montgomery and Franklin. We have served as a Housing Broker for re-entry housing. Further, we have trained and built the capacity of other organizations to increase the type and number of units available. Homefull has been an advocate for increasing and improving housing options, both PSH and mixed use

affordable, for homeless single adults in Dayton and Columbus, Ohio.

More recently, Homefull will develop 100+ affordable housing units with many of them being PSH units for a specific population. The target population for the PSH units are individuals with a combination of physical or mental health conditions leading to frequent hospitalizations. Housing operations and landlord responsibilities are the cornerstone of our housing programs where we can and have served as the owner, developer, property manager, and landlord.

J) Describe the agency's experience working with neighbors of other developments.

Dayton and Montgomery Homeless Solutions as the COC Lead and Collaborative Applicant have over the years required providers of PSH programs to develop Good Neighbor Agreements in communities where new PSH projects are being developed. Homefull as either a partner, or project lead on many PSH projects in Dayton has developed agreements with neighborhood committees, residents, district police and priority boards. This experience has included the creation of formal documents outlining expectations, mechanisms for formal communications and efforts to bridge the PSH and its tenants into the community. These formal efforts have led to great partnerships that continue throughout from site selection to move in and ongoing committee meetings. Additionally, throughout the entire predevelopment process of the 16-acre Housing, Food, and Jobs project, Homefull has engaged the neighboring communities every step of the way. From initial use of the land, to adjusting the plans for housing, to not selling alcohol in the grocery store, the voices of our neighbors are being heard and decisions are being made based on those voices. Homefull values highly relationships and partnerships in the neighborhoods and communities we serve.

K) List the agency's key accomplishments from the past three years.

COVID presented significant issues for nonprofits and service organizations and Homefull's ability to pivot quickly to continue to deliver services at the highest level is a testament to the organization's strength and dedication. Much of the continued success of our programs was due to Homefull's creation of the COVID Response Team. The COVID Response Team developed a comprehensive COVID Response Action Plan corresponding with the ever-changing CDC/Government guidance, procure valuable PPE equipment, monitor and minimize staff and client exposures, monitor tests results, deliver basic human needs to the community and our clients, track vaccination statuses of staff/clients all while continuing to operate programs to meet funders outcomes. Not only did Homefull continue services in spite of COVID, we were able to experience tremendous organizational growth.

Acquired and developed 16-acre land in West-Dayton and received approval for use by city planning board. The land will feature a full-service grocery store, primary care physician's office, pharmacy, regional food hub, Homefull's offices, as well as 100+ affordable housing units. This project addresses Homefull's core values of Housing, Food, and Jobs. Currently, project is in design & development. Construction is set to start Fall 2022.

Homefull was awarded a grant through Montgomery County to assist and administer rental assistance through ERAP (Emergency Rental Assistance Program) as a response to COVID. To date, after serving thousands of people, Homefull has administered roughly \$3 million. Not only does ERAP prevent evictions and more people entering homelessness, it also positively affects landlords.

During the Fall of 2020, Homefull launched a one-of-a-kind, 42-foot Mobile Grocery. The Mobile Grocery is a full-service grocery store offering everything from fresh fruits and

vegetables, to cleaning supplies and baby products. The Homefull Mobile Grocery followed by a 15-passenger shuttle, goes into areas of Dayton most in need of fresh foods, eliminating one of the most common barriers to food access: transportation. In lieu of bringing people to food, we bring food to people. The Homefull Mobile Grocery is a program supported by hospital systems, local government, and churches.

Awarded nearly \$7M in LIHTC for substantial rehabilitation. Renovations included new handicapped accessible, energy-efficient units for large families.

Recognition by the Council on Accreditation for “exceptional improvement initiatives in the management of quality/performance.”

4. Proposed Housing Model

Check the box that matches the type of housing for which you are seeking funding.

<input type="checkbox"/>	Multiple Buildings, Multiple Sites	<input type="checkbox"/>	Permanent Supportive Housing
<input type="checkbox"/>	Multiple Buildings, Single Site	<input type="checkbox"/>	Rapid Re-Housing
<input checked="" type="checkbox"/>	Single Building		
<input type="checkbox"/>	Shared Housing		

5. Type of Development

Check the box that best describes the type of development you are proposing.

<input type="checkbox"/>	Construction of a new building
<input type="checkbox"/>	Rehabilitation of an existing building
<input checked="" type="checkbox"/>	Leasing an existing building or units

6. Project Description

Please use only the space provided below.

- A. What is the total number of proposed units in the project? How many units will you designate for people experiencing homelessness? How many units for other populations, if applicable?

70 units—all for people experiencing homelessness

- B. Describe the general development timeline, if applicable.

All Approximate and depends on availability of funds.

Homefull will lease the property 3rd – 4th Qtr. of 2023.

Homefull will begin leasing units and operations 3rd- 4th quarter of 2023.

- C. List anticipated sources of capital funding, if applicable, and the projected capital request for funding from the CoC.

NA no capital needed at this time.

- D. List anticipated sources of operations funding (including rent subsidies). Describe Columbus Metropolitan Housing Authority's (CMHA) involvement and commitment in the project, if any. If CMHA will not be involved, describe future operational sustainability.

Homefull proposes to utilize Emergency Housing Vouchers (EHV) (approximately 40 households) in our original lease up process and move SRA rental assistance (approximately \$300,000) out of our current budget to support the rent on the

structure. It is the long-term plan to purchase the building to eliminate the rent structure cost. Homefull has secured \$125,000 from ODOD for operations. Homefull is requesting \$150,000 in new COC funding for this project. This project could be/will be an expansion of our New PSH COC funding.

- E. List anticipated sources of services funding and projected services request for funding from the CoC.

We will move services funding from SRA (50,000) COC funding \$74,000 and \$50,000 OHMAS. Additionally, we expect to bill Medicaid for \$30,000.

- F. Describe the target population, including their anticipated needs.

Homefull expects to receive referrals from Coordinated Entry for homeless single adults who are assessed as needing permanent supportive housing. Homefull expects this population to enter with varying levels of income and benefits from no income, to pending or awarded SSI/SSDI, to sporadic employment. We also expect the majority to enter reporting a desire, goal or plan to increase income. Homefull proposes to offer a menu of services and strategies to assist participants in improving independent living. This includes a combination of employment and job training opportunities with community partners; expedited SSI/SSDI application via SOAR; and access to mainstream benefits through on-line Ohio Benefit Bank. Homefull meets and engages each new tenant with an orientation to available supportive services offered, to the new PSH unit, and to nearby amenities. Homefull works with each participant to assess current level of functioning and daily living, strengths and areas for improvement; and prepares households to maximize their ability to live as independently as possible as noted in more detail in the next section. The new PSH will cost-efficiently and care-effectively assist the Columbus and Franklin County community to increase its supply of Permanent Supportive Housing.

7. Supportive Service Plan

Answer the following questions. The answers may exceed the space provided, but the overall application may not exceed the seven-page limit. Please note that, at a minimum, services must address service coordination within the community, linkage with benefits, employment and treatment linkages, as well as any other proposed relevant services.

- A. Describe the supportive services the project will directly provide to address the target population's needs.

The service philosophy of Homefull PSH is based on providing compassionate, individualized, culturally-sensitive, voluntary services designed to help tenants meet their own goals for self-sufficiency and self-determination. Joint Case Planning will include consideration of the functional abilities, their formal and informal networks, their social context, strengths and barriers. Based on the assessed and expressed needs of the household, Case Managers will 'package together' different types of support to meet those needs. The case planning process will identify household issues and concerns that contribute to challenges and identify a pathway to

resolution of those issues. Income supports and rent supplements are an important part of client-driven supports. Supportive services will be offered through a coordinated effort among the service staff, landlord/ property management, community-based partners, and the tenants themselves –ensuring a healthy living environment for all. Homefull’s interdisciplinary team of positive professionals focuses on helping participants to:

- strengthen residential and domestic stability,
- abide by leasehold obligations,
- increase incomes, benefits, employment and improve budgeting skills, develop and maintain individualized support systems,
- become good neighbors, and
- maximize their capacity for independent living.

Case management contact is based on individual needs and consists of daily, weekly, and/or monthly contacts. Service contacts may include office visits, home visits, a housekeeping inspection (in tandem w/ property management), case conferences, and, community-based appointments. Based on specific scopes of practice Homefull staff has increasing levels of clinical credentialing and professional licensure and at minimum is trained as Qualified Mental Health Specialists (QMHS) and follow the National Association of Social Workers (NASW) Code of Ethics. This team receives direct supervision and mentoring from a Program Manager with oversight by Homefull’s Executive Management. Homefull is certified by the Ohio Department of Mental Health and Addiction Services (MHAS) to provide Behavioral Health Counseling & Therapy, Community Psychiatric Supportive Treatment, Mental Health Assessment & Education, and Referral & Information. These specific services are Medicaid billable. Staff interactions with clients, case plans, and programmatic reporting are done in HMIS Clarity.

- B. Describe the services that existing community service providers will provide. Homefull continues to build and cultivate partnerships in Columbus and Franklin County with community-based service providers, neighborhood centers, civic organizations and volunteers who serve our shared target populations and can leverage their existing services and resources. Such services include mainstream benefits and income supports via Job & Family Services, outpatient health services, behavioral health services via Community Mental health centers, legal services, educational services via public schools, GED, Community Colleges and others, and job training & employment services.

8. Co-Applicants

- A. Identify the role of each project partner, if applicable.

NA

- B. Describe each co-applicant/project partner’s financial commitment.

NA

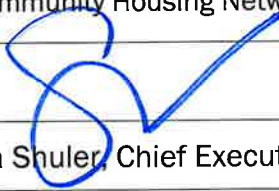
9. Required Documentation

Attach the following documents to the concept paper prior to submission. This section is not required if the lead agency is already a funded CSB partner agency. (Homefull is a currently funded CSB Partner Agency.)

	501 (c) 3 letter from the IRS
	Registration with the Ohio Secretary of State
	Current Board roster with employers, relevant experience and tenure with the Board
	Most recent audit
	Most recent 990

Permanent Supportive Housing or Rapid Re-Housing
Concept Paper Submission

Submission should not exceed 7 pages, excluding required attachments in listed in Section 9.

1. Agency and Project Information	
Project Title: Knoll View Place	
Lead Organization (project sponsor): Community Housing Network, Inc.	
Mailing Address: 1680 Watermark Dr., Columbus, Ohio 43215	
Contact person: Samantha Shuler, Chief Executive Officer	
Telephone: (614) 487-6700 Fax: (614) 487-0405 E-Mail: sshuler@chninc.org	
If you are submitting a project on behalf of a group of agencies/organizations, list any agencies you intend to propose as sub-recipients or subcontractors.	
2. Authorization	
<i>Acting as a duly authorized representative, I hereby affirm that the governing body of the below named organization has reviewed and accepts all the guidelines, requirements and conditions described in the Project Development Process Information Packet, and wishes to be considered for financial assistance.</i>	
Lead Organization: Community Housing Network, Inc.	Date: 4/20/23
Authorized Signature: 	
Name/Title: Samantha Shuler, Chief Executive Officer	
Co-Applcant Organization:	Date:
Authorized Signature:	
Name/Title:	
Co-Applcant Organization:	Date:
Authorized Signature:	
Name/Title:	

3. Description & Experience of Applicant Organization(s)

Answer each of the questions below. Answer the questions for all agencies involved in the project. *Agencies that have a current contract with CSB do not need to complete this section. However, if the proposed partners are not currently funded by CSB, provide answers to these questions for the proposed partners.*

A) Are you an incorporated non-profit organization and have you received IRS 501(c)3 status?	Yes X	No
B) How many years has the lead agency been in existence?	36	
C) If there are other agencies involved with the project, how many years has each of them been in existence?	N/A	
D) List the agency's total annual budget for the current fiscal year.	\$11,857,632	

If you are not currently providing housing for formerly homeless individuals, address the following questions. The answers may exceed the space provided, but the overall application may not exceed the seven-page limit.

- | |
|--|
| E) Describe the agency's mission and purpose and explain how the proposed project is consistent with the agency's mission. |
| F) Describe the agency's principal programs and services. |
| G) Describe the number and type of staff the agency employs. |
| H) Describe the agency's experience providing services for the target population or other special needs populations. |
| I) Describe the agency's experience providing housing for the target population or other special needs populations. |
| J) Describe the agency's experience working with neighbors of other developments. |
| K) List the agency's key accomplishments from the past three years. |

4. Proposed Housing Model

Check the box that matches the type of housing for which you are seeking funding.

<input type="checkbox"/>	Multiple Buildings, Multiple Sites
<input type="checkbox"/>	Multiple Buildings, Single Site
<input checked="" type="checkbox"/>	Single Building
<input type="checkbox"/>	Shared Housing

<input checked="" type="checkbox"/>	Permanent Supportive Housing
<input type="checkbox"/>	Rapid Re-Housing

5. Type of Development

Check the box that best describes the type of development you are proposing.

<input checked="" type="checkbox"/>	Construction of a new building
<input type="checkbox"/>	Rehabilitation of an existing building
<input type="checkbox"/>	Leasing an existing building or units

6. Project Description

Please use only the space provided below.

- A. What is the total number of proposed units in the project? How many units will you designate for people experiencing homelessness? How many units for other populations, if applicable?

Knoll View Place will provide approximately sixty (60) one-bedroom units of permanent supportive housing. All units will provide housing to disabled individuals who benefit from rent subsidy and supportive services to achieve housing stability. Community Housing Network (CHN) proposes that of the proposed 60 units, eighty percent (80%), or up to forty-eight (48) units, will serve individuals who meet HUD's definition of homeless (Continuum Units). The remaining twenty percent (20%) of units, or up to twelve (12) units, will serve individuals with a severe mental health diagnosis and served by ADAMH of Franklin County service providers (ADAMH units).

- B. Describe the general development timeline, if applicable.

Knoll View Place is requesting consideration for CofC ranking from the Columbus/Franklin County Continuum of Care for the competitive tax credit application process. CHN proposes to submit a competitive tax credit application in accordance with the to be adopted 2024 QAP deadline, which we anticipate will be in the second week of February 2024. Prior to our requested competitive tax credits, CHN will submit an application to the City of Columbus for Rental Housing Production Program funding and to Franklin County HOME program. Assuming an award of LIHTC in 2024, the project would begin construction in 2025 and be completed and leased up in 2026.

CHN would propose the following timetable:

January 2024:	Apply to City and County for HOME funds
February 2024:	Apply to OHFA for LIHTC, HOME, and HDL funding
May 2024:	OHFA LIHTC Awards Announced
September 2024:	OHFA Final Application & 80% drawings
October 2024:	New Bonus SHP Fund Request (if eligible)

January 2025:	HUD Funding Announcements & Architecture Submitted to City
April 2025:	Building Permits are ready
May 2025:	Financial Closing
June 2025:	Construction Start
August 2026:	Construction Completed
October 2026:	100% Lease-Up

- C. List anticipated sources of capital funding, if applicable, and the projected capital request for funding from the CoC.

Please see the attached preliminary Development Budget for Knoll View Place

Assuming the annual Low-Income Housing Tax Credit allocation limit of \$1,250,000 from the Ohio Housing Finance Agency's (OHFA) 2023 Qualified Allocation Plan, CHN estimates \$11,125,000 in net tax credit equity generated from the sale of 99.9% ownership interest in Knoll View Place, LLC. Assuming the annual project tax credit allocation limit is not increased for Knoll View Place to be a 60-unit development, CHN will need approximately \$7,552,158 from additional resources. Potential sources of the \$7,552,158 include the City of Columbus, Franklin County, the Ohio Housing Trust Fund/Housing Development Assistance Program, HUD New Bonus Capital Funds, and the Columbus/Franklin County Affordable Housing Trust.

If this amount of resources are unavailable, CHN will reduce the number of units at Knoll View Place. Please note that lowering the number of units will negatively impact the project's long-term financial viability; therefore, CHN recommends developing the maximum number of units.

- D. List anticipated sources of operations funding (including rent subsidies). Describe Columbus Metropolitan Housing Authority's (CMHA) involvement and commitment in the project, if any. If CMHA will not be involved, describe future operational sustainability.

To date, CHN has not secured a source of operating funding for Knoll View Place. CHN will request a CMHA commitment of Project Based Vouchers to CHN to help facilitate this development.

- E. List anticipated sources of services funding and projected services request for funding from the CoC.

Please find attached a preliminary Service Budget for Knoll View Place.

Medicaid will pay a portion of the service expenses. CHN proposes that HUD and CSB fund 80% of services for the remaining expenses (after the estimated Medicaid reimbursement) and ADAMH of Franklin County fund the remaining 20%. Service funding would pay for staffing (including front desk and case management), transportation assistance, administrative expenses, HMIS expenses, annual service assessments, and housing search assistance. The highest costs in the service budget will be staffing the 24-hour, seven (7) days per week front desk estimated to cost \$178,000 annually. Assuming Knoll View Place will be 60 units and a case manager ratio of 1 case manager to 25 units, 2.4 FTE case managers will be present at Knoll View Place.

- F. Describe the target population, including their anticipated needs.

For the Continuum Units, the target population for Knoll View Place will be men and women who have experienced homelessness and/or are disabled by a mental illness directly from local streets and shelters into safe, affordable housing. Individuals struggle to overcome severe and persistent housing barriers that may include histories of chronic poverty, alcohol and drug abuse, physical disabilities, incarceration, generational and systematic inequities, institutionalization, long-term unemployment, and trauma. They have zero to extremely low income without discretionary income to support their transition into stable housing.

For the ADAMH Units, the target population are individuals with severe mental illness or dual diagnosis who have life skills needed to live independently with services. Priority will be given to individuals leaving ADAMH-designated acute care, residential care, group care settings, or transitional settings that are at-risk of becoming homeless at discharge. For example, individuals exiting the ADAMH-designated settings who plan to go to shelter, or a place not designed for ordinary use for sleeping by human beings (car, park, abandoned structures, train or bus station, etc.), will receive priority for placement in the ADAMH Units at Knoll View Place.

CHN starts with housing because it fulfills a basic human need and allows us to address other needs, especially those that are complex and chronic. Once they have a home with CHN, residents can feel safe and comforted, knowing they have a place to rest, recover, and reset. Residents can tap into a crucial support system, ready to help them overcome obstacles, sustain wellness, and achieve their aspirations.

A Place to Call Home estimates a need for at least 1,494 PSH placement options for single adults with severe service needs. The community currently has approximately 455 PSH placements on average annually. The 2022 Gap Analysis for Columbus/Franklin County reports that there are 1,790 individuals annually that demand PSH housing which, based on the assumption of 15% turnover in the CofC existing PSH units (2,589), demonstrates an annual need of 1,401 additional PSH units for homeless individuals in Franklin County.

7. Supportive Service Plan

Answer the following questions. The answers may exceed the space provided, but the overall application may not exceed the seven-page limit. Please note that, at a minimum, services must address service coordination within the community, linkage with benefits, employment and treatment linkages, as well as any other proposed relevant services.

- A. Describe the supportive services the project will directly provide to address the target population's needs.

The proposed project will offer safe, secure permanent supportive housing to individuals who struggle with homelessness, mental illness, and/or addiction. CHN's Housing Facilitation staff ensures that tenants are moved in quickly. CHN contracts with a community-based behavioral health service partner(s) to provide supportive services to ensure that tenants can maintain their housing. Supportive services staff will work with new tenants to ensure that an Individualized Housing Stabilization Plan is completed upon move-in. CHN's Service Coordination staff are also available to assist tenants with linkages and progress on goal plans. CHN believes 24-hour onsite staffing is appropriate to provide the support necessary for the residents to achieve housing stability and improve their well-being.

Community Housing Network will work with its [to be named] community service partner and provide residents with supportive services that include, but are not limited to:

Housing Facilitation (CHN Housing Facilitators)

- Housing intake and transition into housing.
- Address barriers that delay housing intake and move-in, such as rental and utility arrears, security deposits, and documentation to obtain a rent subsidy.
- Review tenant's rights and responsibilities, available services, and other relevant information with residents.

Assessment of Needs + Service Coordination (CHN Service Coordination + Service Partner)

- Initial engagement: (1) Identify current linkage to case management services, (2) housing barriers, and (3) the tenant's well-being under VAT domains: Survival Skills; Basic Needs; Indicated Mortality Risks; Medical Risks; Organization/Orientation; Mental Health; Substance Abuse; Communication; Social Behaviors; and Housing Stability.
- Linkage to supports and services based on needs under all domains.
- Evidence-based practices engage residents in maintaining housing and improving their well-being, such as
- Blended Management approach supports both property management and supportive services to balance the needs of physical assets with residents' needs, sharing a commitment to the coordination of communication, clear roles and responsibilities, and quality improvement, minimizing evictions and maximizing housing stability.
- Harm reduction aims to reduce the adverse effects of behaviors without necessarily extinguishing the problematic health behaviors completely.
- Housing First values flexibility, autonomy, individualized support, and choices for residents to recover at their own pace.
- Motivational Interviewing (MI) seeks to facilitate and engage the resident's intrinsic motivation to change behavior.
- Permanent supportive housing combines affordable housing assistance with voluntary supportive services helping people live with stability, autonomy, and dignity.
- Positive Behavioral Planning increases success and helps residents avoid punitive or aversive interventions.
- Trauma Informed Care understands a person's life experiences to deliver effective care and helps improve service engagement, health outcomes, and well-being.
- Clear communication, boundaries, and expectations while building trust with each resident.
- Individualized Housing Stabilization Plan (IHSP) identifies personalized goals and action steps for residents and staff to collaborate on the process for goal achievement.
- Linkage to supports and services based on needs under all domains.
- Monthly engagement activities address mental and physical health, life skills, substance and alcohol use, benefits, employment readiness, and more.

- Address housing retention by increasing services related to barriers, such as crisis intervention and assistance with rental and utility arrears.
- Maintain case notes/documents for each resident.

The proposed service provider will have access to Medicaid reimbursement funding.

B. Describe the services that existing community service providers will provide.

CHN utilizes evidence-based practices to engage residents in maintaining housing and improving their well-being, such as the Housing First approach, Harm Reduction, Trauma-informed Care, and other evidence-based practices. PSH combines affordable housing assistance with voluntary supportive services helping people live with stability, autonomy, and dignity. Residents can choose to utilize services either onsite or off-site. Onsite case managers will help residents identify services in the community to access options and opportunities tailored toward their needs and attainment of goals. Some services, including psychiatric services and clinical substance abuse treatment, will not be offered onsite. Onsite case managers will help residents to identify services in the community that will be useful to meeting the goals identified in the individuals housing stability assessments and goal plans.

Existing community service providers may be beneficial if there is an adversarial relationship between a resident and the property manager. Engagement staff will link the tenant to community services that may assist in resolving the lease violation, including representative payee services, community mediation services, drug, and alcohol treatment, anger management, and mental health services. Tenants may also be referred to the Legal Aid Society of Columbus.

8. Co-Applicants

A. Identify the role of each project partner, if applicable.

CHN:	Developer, Owner (via Managing Member of LLC single asset owner), and Property Manager.
TBD:	Social Service Provider
Ayres Staffing:	24/7 Front Desk Staffing

B. Describe each co-applicant/project partner's financial commitment.

CHN will pay for all predevelopment and development expenses out of pocket and seek reimbursement for these expenditures, along with a developer's fee from permanent funding resources. CHN will also receive property management fees from rental income to pay for Property Management services and expenses.

9. Required Documentation

Attach the following documents to the concept paper prior to submission. This section is not required if the lead agency is already a funded CSB partner agency.

501 (c) 3 letter from the IRS

Registration with the Ohio Secretary of State

Current Board roster with employers, relevant experience and tenure with the Board

Most recent audit

Most recent 990

	A	B	C	D	E	F	G	H	I
1	913 MOUND ST.								
2									
3	Development Budget								
4	4/4/23 7:23 AM								
5	SOURCE OF FUNDS	\$	18,677,158			Construction Funding			
6	Contributed Developers Fees	\$	-	.% of Total		Huntington National Bank	\$	3,450,000	18.5% of TDC
7	OHFA HOME ARP	\$	-	.% of Total	Grant to GP Equity	AHT Bridge loan	\$	3,000,000	
8	OHFA HDAP	\$	300,000	1.6% of Total	Grant to GP Equity	OHFA HDL Bridge Loan	\$	2,500,000	
9	City HOME	\$	7,000,000	37.5% of Total	Grant to Equity	City	\$	7,000,000	
10	Franklin County Funding HOME	\$	250,000	1.3% of Total	Grant to Equity	County	\$	250,000	
11	Equity	\$	11,125,000	59.6% of Total	LLC Equity	Equity	\$	153,000	
12	FHLB AHP ²	\$	-	.% of Total	Grant to Equity	OHFA HDAP	\$	300,000	
13	AHT Fund	\$	-	.% of Total	Grant to Equity	AHT Perm Loan	\$	-	
14	Donations	\$	1,250	.% of Total	Legal/Bank	FHLB/Donations	\$	-	
15	DDF	\$	908	.1% of DF		DDF/Perm Expenses	\$	2,024,158	
16	Total	\$	18,677,158			Total	\$	18,677,158	
17	Additional Equity for Bridge Loan Interest	\$	154,000						
18		\$	18,831,158				\$	-	
19	USE OF FUNDS	\$	18,677,158		Basis				
20	Land	\$	575,000	\$9,583/unit					
21	Demolition/Site Remediation	\$	-		\$	-			
22	Off-Site Improvements	\$	-		\$	-			
23	Site Improvements	\$	1,464,169		\$	1,464,169			91%
24	Structures	\$	9,831,815		\$	9,831,815			
25	Contractor's FFE	\$	200,983		\$	200,983			
26	Security System	\$	122,727		\$	122,727			
27	Payment and Performance Bond	\$	-		\$	-			
28	GC Cost Certification	\$	7,500		\$	7,500			
29	Construction Fees	\$	128,080		\$	128,080			
30	GR	\$	587,389	5% of HC	\$	587,389			
31	Overhead (OH)	\$	234,955	2% of HC	\$	234,955			
32	Profit	\$	704,866	6% of HC	\$	704,866			
33	Furniture not in GC contract	\$	412,500	\$6,875/unit	\$	206,250			
34	Plan Review/ Permits	\$	12,500		\$	6,250			
35	City Utility Taps	\$	-		\$	-			
36	City Inspections (utility & building)	\$	-		\$	-			
37	Electric Service	\$	25,000		\$	12,500			
38	Owner's Special Inspections & Testing	\$	5,000		\$	2,500			
39	Owner's Hard Cost Contingency	\$	664,124	4.6% of HC	\$	664,124			
40	Architecture including design fee	\$	597,000	4.5% of GC	\$	597,000			
41	Engineering (MEP/Civil/Structural/ ID/ Prints)	\$	25,000	0.2% of HC	\$	25,000			
42	Surveying (ALTA/Fndtion/as-built/ easements)	\$	20,000		\$	20,000			
43	Geotechnical Soils	\$	5,000		\$	5,000			
44	Environmental (Phase I and II, if needed)	\$	8,000		\$	8,000			
45	Wetlands	\$	-		\$	-			
46	Noise or Traffic Studies	\$	-		\$	-			
47	Green Rater	\$	22,000		\$	22,000			
48	Market Study	\$	7,500	0.0% of TDC	\$	7,500			
49	Land Appraisal	\$	2,000		\$	2,000			
50	Owner Legal (non-zoning)	\$	70,000		\$	70,000			
51	Rezoning/Variances (legal-consultants-fees)	\$	15,000		\$	15,000			
52	Accounting/Audits	\$	15,000		\$	15,000			
53	Construction Insurance	\$	35,000		\$	35,000			
54	Title/Recording	\$	40,000		\$	40,000			
55	Property Taxes	\$	10,000		\$	10,000			
56	Developer Fee	\$	1,530,000	9.1% of Basis	\$	1,530,000			
57	Soft Cost Contingency	\$	42,249		\$	-			
58	Construction Loan Interest	\$	289,800	1.6% of TDC	\$	144,900			
59	Construction Loan Fee	\$	17,250	0.1% of TDC	\$	-			
60	Bank Legal, arch review, appraisal	\$	45,000	0.2% of TDC	\$	45,000			
61	AHT Bridge Loan Fee	\$	30,750	0.2% of TDC	\$	15,375			
62	AHT Bridge Loan Interest	\$	154,000	0.8% of TDC	\$	77,000			
63	OHFA Fees	\$	-	0.0% of TDC	\$	-			
64	Compliance Monitoring Fee	\$	144,000		\$	-			
65	Reservation Fee	\$	75,000		\$	-			
66	Operating Reserve	\$	421,000	9. mo. OERRDS	\$	-			
67	Lease-up Reserve	\$	-		\$	-			
68	Pre-Paid Asset Mng. Fee	\$	80,000	1.7 mo. OERRDS	\$	-			
69	TOTAL	\$	18,677,158		\$311,286/unit	\$	16,857,884		
70	Short		\$0		\$344/GSF				
71	\$				6,800,027				
72	LIHTC Calculation								
73	New Construction Basis	\$			\$	16,857,884			
74	Unqualified Federal Funds	\$			\$	-			
75	Applicable Fraction	100%	\$		\$	16,857,884			
76	QCT?	130%	\$		\$	21,915,249			
77	Credit Rate	9.00%	\$		\$	1,250,000			Credits per Unit 20,000
78	10 Year		\$		\$	12,500,000			
79	Net Equity Price	\$	0.890		\$	11,125,000			
80		\$	0.5075		\$	11,279,000			
81									
82									

	K	L	M	N	O	P	Q	R	S	T	U
1	913 MOUND ST.										
2							Inflation Factor:	1.00	Assumes 4 year inflation		
3	Income/Expense Assumptions						Rent Amt:	\$	966		
4							% of CMHA Payment Standard:	93%			
5	Annual Income					60	Unit Split	100%			
6	Restricted AMI	Population	Subsidy	BR Size	Units		Rent		Total		
7	Affordable 30%	Homeless	HCV	1 BR	15		\$ 966	\$	173,880	Minimum 25% at 30% AMI	
8	Affordable 30%			1 BR	0		\$ -	\$	-		
9	Affordable 50%	Homeless	HCV	1 BR	45		\$ 966	\$	521,640	Minimum 25% at 30% AMI remaining at 50% AMI	
10	Affordable 50%			1 BR	0		\$ -	\$	-		
11	Affordable 60%			1 BR			\$ -	\$	-		
12	Affordable 60%			1 BR			\$ -	\$	-		
13											
14											
15	Total				60		\$ 966	\$	695,520		
16											
17	Annual Operating Expenses										
18	Management Fee										
19	Admin/Office Salaries and Benefits										
20	Property Manager										
21	Office Expenses										
22	Legal & Audit										
23	Advertising & Marketing										
24	Asset Management Fee										
25	Misc. Admin./IT Fees										
26	Accounting Operating Expenses										
27	Bad Debts										
28	Utilities- Common Area										
29	Utilities- Apartments										
30	Water & Sewer Operating										
31	Maintenance Salaries and Benefits										
32	Maintenance Contracts/Supplies										
33	Trash Removal										
34	Elevator/HVAC Maintenance										
35	Pest Control										
36	Grounds/Landscaping										
37	Painting and Decorating (Turnover)										
38	Security Contract										
39	Real Estate Tax Operating Expense										
40	Insurance, Benefits, Mis. Taxes										
41	24/7 Front Desk										
42	TOTAL						\$536,077		\$8,935		
43											
44											
45											
46	Stabilized Year PF										
47	Rent Subtotal						\$ 695,520				
48	Less Vacancy						(69,552)				
49	Gross Income						\$ 625,968				
50	Operating Income										
51	Less Operating Expenses						(536,077)				
52	Net Operating Income						\$ 89,891				
53	Less Replacement Reserves						(24,000)				
54											
55	Less Asset Management Fee						\$ -				
56	Net Income Before Debt Service						\$ 65,891				
57	Less Annual Debt Service						\$ -				
58	Cash Flow After Debt Service						\$ 65,891				
59											
60											
61											
62											
63	Floor Area Breakdown										
64	Gross Square Footage of all Buildings						54,342				
65	Commercial Space Condominium Areas						0				
66	Commercial Areas and Fee-Driven Space						0				
67	Market Rate Unit Area						0				
68	Low Income Unit Area						35,347				
69	Managers Unit Area						0				
70	Common Area (Public)						5,936				
71	Common Area (Circulation)						5,998				
72	Common Area (Social Work/Programmatic)						1,913				
73	Limited Common Area (Private)						0				
74	Support						2,030				
75	Tenant Storage						0				
76	Major Vertical Penetrations						1,575				
77	Structured Parking / Garage						0				
78	Basement						0				
79	Non-Low-Income floor area						0				
80	Low Income Floor Area						41,345				
81	% of Common Area						10.9%				
82	Net Rentable Square Footage						54,342				
83	Average Net Rentable SQFT per LI Unit						1,187				

Rent Calculation				2023
CMHA Payment Standard (1 BR)	\$	1,035		110%
One Bedroom Market Rent	\$	941		
FMR	\$	941		

Utility Allowance Type	Amount	2022
Heating Electric	\$ 25	
AC	\$ 4	
Cooking Electric	\$ 7	
H2O Heating Electric	\$ 17	
Electric	\$ 41	
Water	\$ -	
Sewer	\$ -	
Trash	\$ -	
Refrigerator	\$ -	
Range	\$ -	
Total UA	\$ 94	

Estimated Rent	\$ 847
-----------------------	---------------

Debt Service Estimate			
Present Value	\$	466,482	
Interest Rate		9%	
Term		18	
Annual Debt Service Payments	\$	50,685.57	
Initial DSCR		1.30	
DSCR at End of Term			

Rent and Income Limits				
# Units	% Units	% AMI/ Income	% AMI/ Rent	Source
6	10%	30%	30%	City
6	10%	35%	35%	HDAP
24	40%	50%	50%	FHLB
24	40%	60%	60%	FHLB/LIHTC
60	100%	47%	47%	

Timing Assumptions	
Closing	
Construction Start	
Construction Completion	
Placed In Service	
Lease Up Per Month	
100% Occupied	
Cost Cert	
8609 Filed	
8609 Returned	
FHLB AHP Payment	

913 MOUND ST.	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Income															
Rent Subtotal	\$695,520	\$709,430	\$723,619	\$738,091	\$752,853	\$767,910	\$783,268	\$798,934	\$814,913	\$831,211	\$847,835	\$864,792	\$882,088	\$899,729	\$917,724
Less Vacancy	(\$69,552)	(\$70,943)	(\$72,362)	(\$73,809)	(\$75,285)	(\$76,791)	(\$78,327)	(\$79,893)	(\$81,491)	(\$83,121)	(\$84,783)	(\$86,479)	(\$88,209)	(\$89,973)	(\$91,772)
Gross Income	\$625,968	\$638,487	\$651,257	\$664,282	\$677,568	\$691,119	\$704,942	\$719,040	\$733,421	\$748,090	\$763,051	\$778,313	\$793,879	\$809,756	\$825,951
Operating Expenses															
Management Fee	\$55,642	\$57,311	\$59,030	\$60,801	\$62,625	\$64,504	\$66,439	\$68,432	\$70,485	\$72,600	\$74,778	\$77,021	\$79,332	\$81,712	\$84,163
Admin/Office Salaries and Benefits	\$14,060	\$14,482	\$14,916	\$15,364	\$15,825	\$16,299	\$16,788	\$17,292	\$17,811	\$18,345	\$18,895	\$19,462	\$20,046	\$20,648	\$21,267
Property Manager	\$46,172	\$47,557	\$48,984	\$50,453	\$51,967	\$53,526	\$55,132	\$56,786	\$58,489	\$60,244	\$62,051	\$63,913	\$65,830	\$67,805	\$69,839
Office Expenses	\$16,698	\$17,199	\$17,715	\$18,247	\$18,794	\$19,358	\$19,938	\$20,537	\$21,153	\$21,787	\$22,441	\$23,114	\$23,808	\$24,522	\$25,257
Legal & Audit	\$22,532	\$23,208	\$23,905	\$24,622	\$25,360	\$26,121	\$26,905	\$27,712	\$28,543	\$29,400	\$30,282	\$31,190	\$32,126	\$33,089	\$34,082
Advertising & Marketing	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Utilities- Common Area	\$24,886	\$25,632	\$26,401	\$27,193	\$28,009	\$28,850	\$29,715	\$30,607	\$31,525	\$32,470	\$33,445	\$34,448	\$35,481	\$36,546	\$37,642
Utilities- Apartments	\$67,083	\$69,095	\$71,168	\$73,303	\$75,502	\$77,767	\$80,100	\$82,503	\$84,978	\$87,528	\$90,154	\$92,858	\$95,644	\$98,513	\$101,469
Water & Sewer Operating	\$21,951	\$22,609	\$23,287	\$23,986	\$24,706	\$25,447	\$26,210	\$26,997	\$27,806	\$28,641	\$29,500	\$30,385	\$31,296	\$32,235	\$33,202
Maintenance Salaries and Benefits	\$30,411	\$31,323	\$32,263	\$33,876	\$35,569	\$37,348	\$39,215	\$41,176	\$43,235	\$45,397	\$47,666	\$50,050	\$52,552	\$55,180	\$57,939
Maintenance Contracts/Supplies	\$76,007	\$78,287	\$80,635	\$84,667	\$88,901	\$93,346	\$98,013	\$102,913	\$108,059	\$113,462	\$119,135	\$125,092	\$131,347	\$137,914	\$144,810
Trash Removal	\$8,060	\$8,302	\$8,551	\$8,808	\$9,072	\$9,344	\$9,624	\$9,913	\$10,211	\$10,517	\$10,832	\$11,157	\$11,492	\$11,837	\$12,192
Elevator/HVAC Maintenance	\$14,190	\$14,616	\$15,055	\$15,506	\$15,971	\$16,451	\$16,944	\$17,452	\$17,976	\$18,515	\$19,071	\$19,643	\$20,232	\$20,839	\$21,464
Pest Control	\$10,215	\$10,521	\$10,837	\$11,162	\$11,497	\$11,842	\$12,197	\$12,563	\$12,940	\$13,328	\$13,728	\$14,139	\$14,564	\$15,001	\$15,451
Grounds/Landscaping	\$16,338	\$16,828	\$17,333	\$17,853	\$18,388	\$18,940	\$19,508	\$20,093	\$20,696	\$21,317	\$21,957	\$22,615	\$23,294	\$23,993	\$24,712
Painting and Decorating (Turnover)	\$27,934	\$28,772	\$29,635	\$30,524	\$31,440	\$32,383	\$33,355	\$34,356	\$35,386	\$36,448	\$37,541	\$38,667	\$39,828	\$41,022	\$42,253
Security Contract	\$14,982	\$15,431	\$15,894	\$16,371	\$16,862	\$17,368	\$17,889	\$18,425	\$18,978	\$19,548	\$20,134	\$20,738	\$21,360	\$22,001	\$22,661
Real Estate Tax Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Insurance, Benefits, Mis. Taxes	\$33,620	\$34,628	\$35,667	\$36,737	\$37,839	\$38,975	\$40,144	\$41,348	\$42,589	\$43,866	\$45,182	\$46,538	\$47,934	\$49,372	\$50,853
24/7 Front Desk	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	(\$536,077)	(\$552,159)	(\$568,724)	(\$588,044)	(\$608,056)	(\$628,787)	(\$650,264)	(\$672,517)	(\$695,574)	(\$719,467)	(\$744,228)	(\$769,891)	(\$796,491)	(\$824,063)	(\$852,647)
Net Operating Income	\$89,891	\$86,328	\$82,533	\$76,239	\$69,512	\$62,333	\$54,677	\$46,524	\$37,847	\$28,623	\$18,823	\$8,421	(\$2,612)	(\$14,307)	(\$26,696)
Less Replacement Reserves	(\$24,000)	(\$24,720)	(\$25,462)	(\$26,225)	(\$27,012)	(\$27,823)	(\$28,657)	(\$29,517)	(\$30,402)	(\$31,315)	(\$32,254)	(\$33,222)	(\$34,218)	(\$35,245)	(\$36,302)
Asset Management	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Net Income Before Debt Service	\$65,891	\$61,608	\$57,072	\$50,013	\$42,500	\$34,510	\$26,020	\$17,007	\$7,445	(\$2,692)	(\$13,431)	(\$24,800)	(\$36,830)	(\$49,552)	(\$62,998)
Less Annual Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cash Flow After Debt Service	\$65,891	\$61,608	\$57,072	\$50,013	\$42,500	\$34,510	\$26,020	\$17,007	\$7,445	(\$2,692)	(\$13,431)	(\$24,800)	(\$36,830)	(\$49,552)	(\$62,998)
Deferred Dev. Fee Balance	\$908	(\$64,984)	(\$65,891)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Paid Developer Fee	\$65,891	\$908	(\$65,891)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Operating Reserve	\$421,000	\$429,420	\$438,008	\$446,769	\$455,704	\$464,818	\$474,114	\$483,597	\$493,269	\$500,442	\$497,020	\$482,160	\$454,973	\$414,521	\$359,813
	1.12	1.11	1.10	1.08	1.07	1.05	1.04	1.02	1.01	1.00	0.98	0.97	0.96	0.94	0.93
	0.89	0.90	0.91	0.92	0.94	0.95	0.96	0.98	0.99	1.00	1.02	1.03	1.05	1.06	1.08

Rent Assumptions

Rent Income for Year 2024

Rent	Units	BRs
\$ 966	60	1 BR

Vacancy Rate

10%

Rent Increases (Annual Increase)

2%

Expense Assumptions

Management Fee (of Total Revenue)

8.0%

Replacement Reserve

\$350 /Unit

All Other Expenses

3%

Maintenance Increase Year 4 onward

5%

913 MOUND ST.
Service Budget

SERVICE INCOME

Source	Amount	Amount/Unit	Comments
New Bonus HUD Funds	\$ 262,551	\$ 4,376	
Start Up Funding*	\$ -	\$ -	
Medicare and Medicaid	\$ 25,000	\$ 417	
Existing CSB Funding	\$ -	\$ -	
ADAMH Funding	\$ 65,638	\$ 1,094	
Additional Funds Needed	\$ -		
TOTAL	\$ 353,189	\$ 5,886	

SERVICE EXPENSES

Item	Cost	Cost/Unit	FTE Assumptions and Comments
Administrative	\$ 5,000	\$ 83	
HMIS Expenses	\$ 4,500	\$ 75	
Annual Assessment of Service Needs	\$ 5,500	\$ 92	.1 FTE
Assistance with Moving Costs	\$ 10,350	\$ 173	
Case Management	\$ -	\$ -	
Child Care	\$ -	\$ -	
Education Services	\$ -	\$ -	
Employment Assistance and Job Training	\$ 10,275	\$ 171	.2 FTE @\$19/hr. with benefits
Housing Search and Counseling Services	\$ 5,138	\$ 86	.1 FTE @\$19/hr. with benefits
Legal Services	\$ -	\$ -	
Life Skills Training	\$ -	\$ -	
Mental Health Services	\$ 51,376	\$ 856	1. FTE @\$19/hr. with benefits
Outpatient Health Services	\$ -	\$ -	. FTE @\$19/hr. with benefits
Outreach Services	\$ -	\$ -	
Substance Abuse Treatment	\$ 51,376	\$ 856	1. FTE @\$19/hr. with benefits
Transportation	\$ 12,000	\$ 200	
Utility Deposits	\$ -	\$ -	
Indirect Costs	\$ 19,210	\$ 320	
Front Desk Staff	\$ 178,464	\$ 2,974	4.4 FTE @\$15/hr. with benefits
TOTAL	\$ 353,189	\$ 5,886	6.8

913 MOUND ST.
Service Proforma

	1*	2*	3	4	5	6	7	8	9	10
Service Revenues										
New Bonus HUD Funds	\$ 262,551	\$ 267,802	\$ 273,158	\$ 278,621	\$ 284,194	\$ 289,878	\$ 295,675	\$ 301,589	\$ 307,620	\$ 313,773
Start Up Funding*	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Medicaid and Medicare	\$ 25,000	\$ 25,500	\$ 26,010	\$ 26,530	\$ 27,061	\$ 27,602	\$ 28,154	\$ 28,717	\$ 29,291	\$ 29,877
CSB Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ADAMH Funding	\$ 65,638	\$ 66,951	\$ 68,290	\$ 69,655	\$ 71,048	\$ 72,469	\$ 73,919	\$ 75,397	\$ 76,905	\$ 78,443
Additional Funds Needed	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 353,189	\$ 360,253	\$ 367,458	\$ 374,807	\$ 382,303	\$ 389,949	\$ 397,748	\$ 405,703	\$ 413,817	\$ 422,093
<i>*Medicaid billing requires CARF and OHMAS certifications, therefore assumed no Medicaid funding for first 15 months.</i>										
<i>**Assumes a portion of the existing grant can be moved to Touchstone Field Place through YMCA applications.</i>										
Service Expenses										
Administrative	\$ 5,000	\$ 5,100	\$ 5,202	\$ 5,306	\$ 5,412	\$ 5,520	\$ 5,631	\$ 5,743	\$ 5,858	\$ 5,975
HMIS Expenses	\$ 4,500	\$ 4,590	\$ 4,682	\$ 4,775	\$ 4,871	\$ 4,968	\$ 5,068	\$ 5,169	\$ 5,272	\$ 5,378
Annual Assessment of Service Needs	\$ 5,500	\$ 5,610	\$ 5,722	\$ 5,837	\$ 5,953	\$ 6,072	\$ 6,194	\$ 6,318	\$ 6,444	\$ 6,573
Assistance with Moving Costs	\$ 10,350	\$ 10,557	\$ 10,768	\$ 10,984	\$ 11,203	\$ 11,427	\$ 11,656	\$ 11,889	\$ 12,127	\$ 12,369
Case Management	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Child Care	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Education Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Employment Assistance and Job Training	\$ 10,275	\$ 10,481	\$ 10,690	\$ 10,904	\$ 11,122	\$ 11,345	\$ 11,572	\$ 11,803	\$ 12,039	\$ 12,280
Housing Search and Counseling Services	\$ 5,138	\$ 5,240	\$ 5,345	\$ 5,452	\$ 5,561	\$ 5,672	\$ 5,786	\$ 5,901	\$ 6,020	\$ 6,140
Legal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Life Skills Training	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Mental Health Services	\$ 51,376	\$ 52,404	\$ 53,452	\$ 54,521	\$ 55,611	\$ 56,723	\$ 57,858	\$ 59,015	\$ 60,195	\$ 61,399
Outpatient Health Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Outreach Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Substance Abuse Treatment	\$ 51,376	\$ 52,404	\$ 53,452	\$ 54,521	\$ 55,611	\$ 56,723	\$ 57,858	\$ 59,015	\$ 60,195	\$ 61,399
Transportation	\$ 12,000	\$ 12,240	\$ 12,485	\$ 12,734	\$ 12,989	\$ 13,249	\$ 13,514	\$ 13,784	\$ 14,060	\$ 14,341
Utility Deposits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Indirect Costs	\$ 19,210	\$ 19,594	\$ 19,986	\$ 20,386	\$ 20,794	\$ 21,209	\$ 21,634	\$ 22,066	\$ 22,508	\$ 22,958
Front Desk	\$ 178,464	\$ 182,033	\$ 185,674	\$ 189,387	\$ 193,175	\$ 197,039	\$ 200,979	\$ 204,999	\$ 209,099	\$ 213,281
TOTAL	\$ 353,189	\$ 360,253	\$ 367,458	\$ 374,807	\$ 382,303	\$ 389,949	\$ 397,748	\$ 405,703	\$ 413,817	\$ 422,093
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Expense Inflation 2%

Mound Street

E Mound Street

© 2023 BY:
BERARDI + PARTNERS,
LLC.
ARCHITECTS AND
ENGINEERS
ALL RIGHTS RESERVED
THE ARRANGEMENTS DEPICTED HEREIN ARE THE SOLE
PROPERTY OF BERARDI + PARTNERS, INC.
ARCHITECTS AND ENGINEERS, AND MAY NOT BE
REPRODUCED WITHOUT ITS WRITTEN PERMISSION.

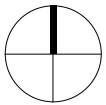


building summary	
Name	Area
1ST FLOOR	
COMMON SPACE	3,694 SF
CIRCULATION	2,408 SF
VEST	148 SF
DEDICATED SPACE	599 SF
1BR	9,719 SF
ELEV	79 SF
STAIR 1	253 SF
STAIR 2	255 SF
17,216 SF	
2ND FLOOR	
COMMON SPACE	650 SF
CIRCULATION	2,569 SF
1BR	13,422 SF
ELEV	79 SF
STAIR 1	253 SF
STAIR 2	308 SF
17,281 SF	
3RD FLOOR	
COMMON SPACE	650 SF
CIRCULATION	2,569 SF
1BR	13,422 SF
ELEV	79 SF
STAIR 1	253 SF
STAIR 2	308 SF
17,281 SF	
GRAND TOTALS	51,719 SF

SCHEMATIC

DATE:
PROJECT #: 22193

schematic site plan 1" = 40'-0"



site development summary

EXISTING ZONING MAXIMUM BUILDING HEIGHT: 35'-0"
PROPOSED ZONING MAXIMUM BUILDING HEIGHT: 60'-0"
PROPOSED BUILDING HEIGHT: 55'-0"
BUILDING USE: MULTI-FAMILY
BUILDING AREA: 17,817 SF
NUMBER OF DWELLING UNITS: 60
PARKING SPACES: 29
TOTAL SITE AREA: 2.03 ACRES

unit count		
Level	Area	#
1ST FLOOR	9,719 SF	16
2ND FLOOR	13,422 SF	22
3RD FLOOR	13,422 SF	22
GRAND TOTALS	36,622 SF	60

SCHEMATIC
SITE PLAN

SD-100F

BERARDI+

ARCHITECTURE | INTERIOR DESIGN | ENGINEERING
1398 GOODALE BOULEVARD, COLUMBUS, OHIO 43212
P 614.221.1110 berardipartners.com

Permanent Supportive Housing or Rapid Re-Housing
Concept Paper Submission

Submission should not exceed 7 pages, excluding required attachments in listed in Section 9.

1. Agency and Project Information	
Project Title: Deer Hill Place	
Lead Organization (project sponsor): Community Housing Network, Inc.	
Mailing Address: 1680 Watermark Drive, Columbus, Ohio 43215	
Contact person: Samantha Shuler, Chief Executive Officer	
Telephone: 614-487-6700 Fax: 614-487-0405 E-Mail: sshuler@chninc.org	
If you are submitting a project on behalf of a group of agencies/organizations, list any agencies you intend to propose as sub-recipients or subcontractors.	
2. Authorization	
<i>Acting as a duly authorized representative, I hereby affirm that the governing body of the below named organization has reviewed and accepts all the guidelines, requirements and conditions described in the Project Development Process Information Packet, and wishes to be considered for financial assistance.</i>	
Lead Organization: Community Housing Network, Inc.	Date: 4/20/2023
Authorized Signature:	
Name/Title: Samantha Shuler/ Chief Executive Officer	
Co-Applicant Organization:	Date:
Authorized Signature:	
Name/Title:	
Co-Applicant Organization:	Date:
Authorized Signature:	
Name/Title:	

3. Description & Experience of Applicant Organization(s)

Answer each of the questions below. Answer the questions for all agencies involved in the project. *Agencies that have a current contract with CSB do not need to complete this section. However, if the proposed partners are not currently funded by CSB, provide answers to these questions for the proposed partners.*

A) Are you an incorporated non-profit organization and have you received IRS 501(c)3 status?	Yes X	No
B) How many years has the lead agency been in existence?	36	
C) If there are other agencies involved with the project, how many years has each of them been in existence?	NA	
D) List the agency's total annual budget for the current fiscal year.	\$11,857,632	

If you are not currently providing housing for formerly homeless individuals, address the following questions. The answers may exceed the space provided, but the overall application may not exceed the seven-page limit.

E) Describe the agency's mission and purpose and explain how the proposed project is consistent with the agency's mission.
F) Describe the agency's principal programs and services.
G) Describe the number and type of staff the agency employs.
H) Describe the agency's experience providing services for the target population or other special needs populations.
I) Describe the agency's experience providing housing for the target population or other special needs populations.
J) Describe the agency's experience working with neighbors of other developments.
K) List the agency's key accomplishments from the past three years.

4. Proposed Housing Model

Check the box that matches the type of housing for which you are seeking funding.

<input type="checkbox"/>	Multiple Buildings, Multiple Sites	<input checked="" type="checkbox"/>	Permanent Supportive Housing
<input type="checkbox"/>	Multiple Buildings, Single Site	<input type="checkbox"/>	Rapid Re-Housing
<input checked="" type="checkbox"/>	Single Building		
<input type="checkbox"/>	Shared Housing		

5. Type of Development

Check the box that best describes the type of development you are proposing.

<input checked="" type="checkbox"/>	Construction of a new building
<input type="checkbox"/>	Rehabilitation of an existing building
<input type="checkbox"/>	Leasing an existing building or units

6. Project Description

Please use only the space provided below.

- A. What is the total number of proposed units in the project? How many units will you designate for people experiencing homelessness? How many units for other populations, if applicable?

Deer Hill Place will provide approximately sixty (60) one-bedroom units of permanent supportive housing. All units will provide housing to disabled individuals who benefit from rent subsidy and supportive services to achieve housing stability. Community Housing Network (CHN) proposes that of the proposed 60 units, eighty percent (80%), up to forty-eight (48) units, will serve individuals who meet HUD's definition of homeless (Continuum Units). The remaining twenty percent (20%) of units, up to twelve (12) units, will serve individuals with a severe mental health diagnosis and served by ADAMH of Franklin County service providers (ADAMH Units).

- B. Describe the general development timeline, if applicable.

Deer Hill Place requests consideration for CofC ranking from the Columbus/Franklin County Continuum of Care for the competitive tax credit application process. CHN proposes to submit a competitive tax credit application by the to be adopted 2024 QAP deadline, which we anticipate will be in the second week of February 2024. Before our requested competitive tax credits, CHN will apply to the City of Columbus for Rental Housing Production Program funding and to Franklin County HOME program. Assuming an award of LIHTC in 2024, the project will begin construction in 2025 and be completed and leased up in 2026.

CHN would propose the following timetable:

January 2024:	Apply to City and County for HOME funds
February 2024:	Apply to OHFA for LIHTC, HOME, and HDL funding
May 2024:	OHFA LIHTC Awards Announced
September 2024:	OHFA Final Application & 80% drawings
October 2024:	New Bonus SHP Fund Request (if eligible)
January 2025:	HUD Funding Announcements & Architecture Submitted to City
April 2025:	Building Permits are ready
May 2025:	Financial Closing
June 2025:	Construction Start
August 2026:	Construction Completed
October 2026:	100% Lease-Up

- C. List anticipated sources of capital funding, if applicable, and the projected capital request for funding from the CoC.

Please find attached a preliminary Development Budget for Deer Hill Place.

Assuming the annual Low-Income Housing Tax Credit allocation limit of \$1,250,000 from the Ohio Housing Finance Agency's (OHFA) 2023 Qualified Allocation Plan, CHN estimates \$11,125,000 in net tax credit equity generated from the sale of 99.9% ownership interest in Deer Hill Place, LLC. Assuming the annual project tax credit allocation limit is not increased for Deer Hill Place to be a 60-unit development, CHN will need approximately \$8,125,000 from additional resources. Potential sources of the \$8,125,000 include the City of Columbus, Franklin County, the Ohio Housing Trust Fund/Housing Development Assistance Program, HUD New Bonus Capital Funds, and the Columbus/Franklin County Affordable Housing Trust.

If this amount of resources are unavailable, CHN will reduce the number of units at Deer Hill Place. Please note that lowering the number of units will negatively impact the project's long-term financial viability; therefore, CHN recommends developing the maximum number of units.

- D. List anticipated sources of operations funding (including rent subsidies). Describe Columbus Metropolitan Housing Authority's (CMHA) involvement and commitment in the project, if any. If CMHA will not be involved, describe future operational sustainability.

To date, CHN has not secured a source of operating funding for Deer Hill Place. CHN will request a CMHA commitment of Project Based Vouchers to CHN to help facilitate this development.

- E. List anticipated sources of services funding and projected services request for funding from the CoC.

Please find attached a preliminary Service Budget for Deer Hill Place.

Medicaid will pay a portion of the service expenses. CHN proposes that HUD and CSB fund 80% of services for the remaining expenses (after the estimated Medicaid reimbursement) and ADAMH of Franklin County fund the remaining 20%. Service funding would pay for staffing (including front desk and case management), transportation assistance, administrative expenses, HMIS expenses, annual service

assessments, and housing search assistance. The highest costs in the service budget will be staffing the 24-hour, seven (7) days per week front desk estimated to cost \$178,000 annually. Assuming Deer Hill Place will be 60 units and a case manager ratio of 1 case manager to 25 units, 2.4 FTE case managers will be present at Deer Hill Place.

F. Describe the target population, including their anticipated needs.

For the Continuum Units, the target population for Deer Hill Place will be men and women who have experienced homelessness and/or are disabled by a mental illness directly from local streets and shelters into safe, affordable housing. Individuals struggle to overcome severe and persistent housing barriers that may include histories of chronic poverty, alcohol and drug abuse, physical disabilities, incarceration, generational and systematic inequities, institutionalization, long-term unemployment, and trauma. They have zero to extremely low income without discretionary income to support their transition into stable housing.

For the ADAMH Units, the target population are individuals with severe mental illness or dual diagnosis who have the life skills to live independently with services. Priority will be given to individuals leaving ADAMH-designated acute care, residential care, group care settings, or transitional settings that are at-risk of becoming homeless at discharge. For example, individuals exiting the ADAMH-designated settings who plan to go to shelter or a place not designed for ordinary use for sleeping by human beings (car, park, abandoned structures, train or bus station, etc.) will receive priority for placement in the ADAMH Units at Deer Hill Place.

CHN starts with housing because it fulfills a basic human need and allows us to address other needs, especially those that are complex and chronic. Once they have a home with CHN, residents can feel safe and comforted, knowing they have a place to rest, recover, and reset. Residents can tap into a crucial support system, ready to help them overcome obstacles, sustain wellness, and achieve their aspirations.

A Place to Call Home estimates a need for at least 1,494 PSH placement options for single adults with severe service needs. The community currently has approximately 455 PSH placements on average annually. The 2022 Gap Analysis for Columbus/Franklin County reports that there are 1,790 individuals annually that demand PSH housing which, based on the assumption of 15% turnover in the CoFC existing PSH units (2,589), demonstrates an annual need of 1,401 additional PSH units for homeless individuals in Franklin County.

7. Supportive Service Plan

Answer the following questions. The answers may exceed the space provided, but the overall application may not exceed the seven-page limit. Please note that, at a minimum, services must address service coordination within the community, linkage with benefits, employment and treatment linkages, as well as any other proposed relevant services.

A. Describe the supportive services the project will directly provide to address the target population's needs.

The proposed project will offer safe, secure permanent supportive housing to individuals who struggle with homelessness, mental illness, and/or addiction. CHN's Housing Facilitation staff ensures that tenants are moved in quickly. CHN contracts with a community-based behavioral health service partner(s) to provide supportive services to ensure that tenants can maintain their housing. Supportive services staff will work with new tenants to ensure that an Individualized Housing Stabilization Plan is completed upon move-in. CHN's Service Coordination staff is also available to assist tenants with linkages and progress on goal plans. CHN believes 24-hour onsite staffing is appropriate to provide the support necessary for the residents to achieve housing stability and improve their well-being.

Community Housing Network will work with its [to be named] community service partner and provide residents with supportive services that include, but are not limited to:

Housing Facilitation (CHN Housing Facilitators)

- Housing intake and transition into housing.
- Address barriers that delay housing intake and move-in, such as rental and utility arrears, security deposits, and documentation to obtain a rent subsidy.
- Review tenant's rights and responsibilities, available services, and other relevant information with residents.

Assessment of Needs + Service Coordination (CHN Service Coordination + Service Partner)

- Initial engagement: (1) Identify current linkage to case management services, (2) housing barriers, and (3) the tenant's well-being under VAT domains: Survival Skills; Basic Needs; Indicated Mortality Risks; Medical Risks; Organization/Orientation; Mental Health; Substance Abuse; Communication; Social Behaviors; and Housing Stability.
- Linkage to supports and services based on needs under all domains.
- Evidence-based practices engage residents in maintaining housing and improving their well-being, such as
- Blended Management approach supports both property management and supportive services to balance the needs of physical assets with residents' needs, sharing a commitment to the coordination of communication, clear roles and responsibilities, and quality improvement, minimizing evictions and maximizing housing stability.
- Harm reduction aims to reduce the adverse effects of behaviors without necessarily extinguishing the problematic health behaviors completely.
- Housing First values flexibility, autonomy, individualized support, and choices for residents to recover at their own pace.
- Motivational Interviewing (MI) seeks to facilitate and engage the resident's intrinsic motivation to change behavior.

- Permanent supportive housing combines affordable housing assistance with voluntary supportive services helping people live with stability, autonomy, and dignity.
- Positive Behavioral Planning increases success and helps residents avoid punitive or aversive interventions.
- Trauma Informed Care understands a person's life experiences to deliver effective care and helps improve service engagement, health outcomes, and well-being.
- Clear communication, boundaries, and expectations while building trust with each resident.
- Individualized Housing Stabilization Plan (IHSP) identifies personalized goals and action steps for residents and staff to collaborate on the process for goal achievement.
- Linkage to supports and services based on needs under all domains.
- Monthly engagement activities address mental and physical health, life skills, substance and alcohol use, benefits, employment readiness, and more.
- Address housing retention by increasing services related to barriers, such as crisis intervention and assistance with rental and utility arrears.
- Maintain case notes/documents for each resident.

The proposed service provider will have access to Medicaid reimbursement funding.

B. Describe the services that existing community service providers will provide.

CHN utilizes evidence-based practices to engage residents in maintaining housing and improving their well-being, such as the Housing First approach, Harm Reduction, Trauma-informed Care, and other evidence-based practices. PSH combines affordable housing assistance with voluntary supportive services helping people live with stability, autonomy, and dignity. Residents can choose to utilize services either onsite or off-site. Onsite case managers will help residents identify services in the community to access options and opportunities tailored toward their needs and attainment of goals. Some services, including psychiatric services and clinical substance abuse treatment, will not be offered onsite. Onsite case managers will help residents to identify services in the community that will be useful to meeting the goals identified in the individuals housing stability assessments and goal plans.

Existing community service providers may be beneficial if there is an adversarial relationship between a resident and the property manager. Engagement staff will link the tenant to community services that may assist in resolving the lease violation, including representative payee services, community mediation services, drug, and alcohol treatment, anger management, and mental health services. Tenants may also be referred to the Legal Aid Society of Columbus.

8. Co-Applicants

A. Identify the role of each project partner, if applicable.

CHN: Developer, Owner (via Managing Member of LLC single-asset owner), and Property Manager.

TBD: Social Service Provider

Ayres

Staffing: 24/7 Front Desk Staffing

B. Describe each co-applicant/project partner's financial commitment.

CHN will pay for all predevelopment and development expenses out of pocket and seek reimbursement for these expenditures, along with a developer's fee from permanent funding resources. CHN will also receive property management fees from rental income to pay for Property Management services and expenses.

9. Required Documentation

Attach the following documents to the concept paper prior to submission. This section is not required if the lead agency is already a funded CSB partner agency.

501 (c) 3 letter from the IRS

Registration with the Ohio Secretary of State

Current Board roster with employers, relevant experience and tenure with the Board

Most recent audit

Most recent 990

	A	B	C	D	E	F	G	H	I
1	Deer Hill Place								
2									
3	Development Budget								
4	3/30/23 3:42 PM								
5	SOURCE OF FUNDS	\$	19,249,701			Construction Funding			
6	Contributed Developers Fees	\$	-	.% of Total		Huntington National Bank	\$	3,530,000	18.3% of TDC
7	OHFA HOME ARP	\$	-	.% of Total	Grant to GP Equity	AHT Bridge loan	\$	3,000,000	
8	OHFA HDAP	\$	300,000	1.6% of Total	Grant to GP Equity	OHFA HDL Bridge Loan	\$	2,500,000	
9	City HOME	\$	7,450,000	38.7% of Total	Grant to Equity	City	\$	7,450,000	
10	Franklin County Funding HOME	\$	250,000	1.3% of Total	Grant to Equity	County	\$	250,000	
11	Equity	\$	11,125,000	57.8% of Total	LLC Equity	Equity	\$	157,000	
12	FHLB AHP ^d	\$	-	.% of Total	Grant to Equity	OHFA HDAP	\$	300,000	
13	AHT Fund	\$	-	.% of Total	Grant to Equity	AHT Perm Loan	\$	-	
14	Donations	\$	1,250	.% of Total	Legal/Bank	FHLB/Donations	\$	-	
15	DDF	\$	123,451	7.9% of DF		DDF/Perm Expenses	\$	2,062,701	
16	Total	\$	19,249,701			Total	\$	19,249,701	
17	Additional Equity for Bridge Loan Interest	\$	154,000						
18		\$	19,403,701				\$	-	
19	USE OF FUNDS	\$	19,249,701		Basis				
20	Land	\$	780,000	\$13,000/unit					
21	Demolition/Site Remediation	\$	-		\$	-			
22	Off-Site Improvements	\$	-		\$	-			
23	Site Improvements	\$	1,525,176		\$	1,525,176			95%
24	Structures	\$	10,010,575		\$	10,010,575			
25	Contractor's FFE	\$	209,357		\$	209,357	Hard Costs	\$ 12,049,517	
26	Security System	\$	127,841		\$	127,841	Construction Costs	\$ 11,669,167	\$ 194,486 \$214.7/GSF
27	Payment and Performance Bond	\$	-		\$	-	HC w/ GC Fees	\$ 13,574,693	\$ 226,245 \$249.8/GSF
28	GC Cost Certification	\$	7,500		\$	7,500	Total HC	\$ 14,708,428	\$ 245,140 \$270.7/GSF
29	Construction Fees	\$	133,416		\$	133,416			
30	GR	\$	600,318	5% of HC	\$	600,318			
31	Overhead (OH)	\$	240,127	2% of HC	\$	240,127			
32	Profit	\$	720,382	6% of HC	\$	720,382			
33	Furniture not in GC contract	\$	412,500	\$6,875/unit	\$	206,250			
34	Plan Review/ Permits	\$	12,500		\$	6,250			
35	City Utility Taps				\$	-			
36	City Inspections (utility & building)				\$	-			
37	Electric Service	\$	25,000		\$	12,500			
38	Owner's Special Inspections & Testing	\$	5,000		\$	2,500			
39	Owner's Hard Cost Contingency	\$	678,735	4.6% of HC	\$	678,735			
40	Architecture including design fee	\$	610,000	4.5% of GC	\$	610,000			
41	Engineering (MEP/Civil/Structural/ ID/ Prints)	\$	25,000	0.2% of HC	\$	25,000			
42	Surveying (ALTA/Fndtion/as-built/ easements)	\$	20,000		\$	20,000			
43	Geotechnical Soils	\$	5,000		\$	5,000			
44	Environmental (Phase I and II, if needed)	\$	8,000		\$	8,000			
45	Wetlands	\$	-		\$	-			
46	Noise or Traffic Studies	\$	-		\$	-			
47	Green Rater	\$	22,000		\$	22,000			
48	Market Study	\$	7,500	0.0% of TDC	\$	7,500			
49	Land Appraisal	\$	2,000		\$	2,000			
50	Owner Legal (non-zoning)	\$	70,000		\$	70,000			
51	Rezoning/Variances (legal-consultants-fees)	\$	15,000		\$	15,000			
52	Accounting/Audits	\$	15,000		\$	15,000			
53	Construction Insurance	\$	35,000		\$	35,000			
54	Title/Recording	\$	40,000		\$	40,000			
55	Property Taxes	\$	10,000		\$	10,000			
56	Developer Fee	\$	1,570,000	9.1% of Basis	\$	1,570,000			
57	Soft Cost Contingency	\$	42,853		\$	-			
58	Construction Loan Interest	\$	296,520	1.5% of TDC	\$	148,260			
59	Construction Loan Fee	\$	17,650	0.1% of TDC	\$	-			
60	Bank Legal, arch review, appraisal	\$	45,000	0.2% of TDC	\$	45,000			
61	AHT Bridge Loan Fee	\$	30,750	0.2% of TDC	\$	15,375			
62	AHT Bridge Loan Interest	\$	154,000	0.8% of TDC	\$	77,000			
63	OHFA Fees	\$	-	0.0% of TDC	\$	-			
64	Compliance Monitoring Fee	\$	144,000		\$	-			
65	Reservation Fee	\$	75,000		\$	-			
66	Operating Reserve	\$	421,000	9. mo. OERRDS	\$	-			
67	Lease-up Reserve	\$	-		\$	-			
68	Pre-Paid Asset Mng. Fee	\$	80,000	1.7 mo. OERRDS	\$	-			
69	TOTAL	\$	19,249,701	\$320,828/unit	\$	17,221,063			
70	Short		\$0	\$354/GSF					
71	\$			7,372,570					
72	LIHTC Calculation								
73	New Construction Basis	\$	17,221,063						
74	Unqualified Federal Funds	\$	-						
75	Applicable Fraction	100%	\$ 17,221,063						
76	QCT?	130%	\$ 22,387,382	` Credits per Unit					
77	Credit Rate	9.00%	\$ 1,250,000	\$ 20,000					
78	10 Year		\$ 12,500,000						
79	Net Equity Price	\$	0.890	\$ 11,125,000					
80		\$	0.9023	\$ 11,279,000	\$ 764,864				
81		\$	2,014,864						
82		\$	6,537,302						
83									

	J	K	L	M	N	O	P	Q	R	S	T	U
1	Deer Hill Place											
2								Inflation Factor:	1.00	Assumes 4 year inflation		
3	Income/Expense Assumptions							Rent Amt:	\$	966		
4								% of CMHA Payment Standard:	93%			
5	Annual Income			60	Unit Split 100%							
6	Restricted AMI	Population	Subsidy		BR Size	Units		Rent		Total		
7	Affordable 30%	Homeless	PBV HCV	1 BR		12		\$ 966	\$	139,104	Minimum 25% at 30% AMI	
8	Affordable 30%	ADAMH	PBV HCV	1 BR		3		\$ 966	\$	34,776		
9	Affordable 50%	Homeless	PBV HCV	1 BR		36		\$ 966	\$	417,312	Minimum 25% at 30% AMI remaining at 50% AMI	
10	Affordable 50%	ADAMH	PBV HCV	1 BR		9		\$ 966	\$	104,328		
11	Affordable 60%			1 BR				\$ -	\$	-	20%	
12	Affordable 60%			1 BR				\$ -	\$	-		
13												
14												
15	Total					60		\$ 966	\$	695,520		
16												
17	Annual Operating Expenses		Total	Per Unit				Rent Calculation			2023	
18	Management Fee		\$55,642		\$927		8.0%	CMHA Payment Standard (1 BR)	\$	1,035	110%	
19	Admin/Office Salaries and Benefits		\$14,060		\$234			One Bedroom Market Rent	\$	941		
20	Property Manager		\$46,172		\$770			FMR	\$	941		
21	Office Expenses		\$16,698		\$278							
22	Legal & Audit		\$22,532		\$376			Utility Allowance Type		Amount	2022	
23	Advertising & Marketing		\$0		\$0			Heating	Electric	\$ 25		
24	Asset Management Fee		\$0		\$0			AC		\$ 4		
25	Misc. Admin./IT Fees		\$18,111		\$302			Cooking	Electric	\$ 7		
26	Accounting Operating Expenses		\$8,400		\$140			H2O Heating	Electric	\$ 17		
27	Bad Debts		\$8,786		\$146			Electric		\$ 41		
28	Utilities- Common Area		\$24,886		\$415			Water		\$ -		
29	Utilities- Apartments		\$67,083		\$1,118			Sewer		\$ -		
30	Water & Sewer Operating		\$21,951		\$366			Trash		\$ -		
31	Maintenance Salaries and Benefits		\$30,411		\$507			Refrigerator		\$ -		
32	Maintenance Contracts/Supplies		\$76,007		\$1,267			Range		\$ -		
33	Trash Removal		\$8,060		\$134			<i>Total UA</i>		<u>\$ 94</u>		
34	Elevator/HVAC Maintenance		\$14,190		\$237			Estimated Rent		\$ 847		
35	Pest Control		\$10,215		\$170							
36	Grounds/Landscaping		\$16,338		\$272							
37	Painting and Decorating (Turnover)		\$27,934		\$466							
38	Security Contract		\$14,982		\$250							
39	Real Estate Tax Operating Expense		\$0		\$0							
40	Insurance, Benefits, Mis. Taxes		\$33,620		\$560							
41	24/7 Front Desk		\$0		\$0							
42	TOTAL			\$536,077	\$8,935		\$8,007					
43			\$	-	\$8,935							
44			\$211,546	FHLB/unit variance: (\$1,435)								
45								Debt Service Estimate				
46	Stablized Year PF							Present Value	\$	466,482		
47	Rent Subtotal				\$	695,520		Interest Rate		9%		
48	Less Vacancy	10.0%			\$	(69,552)		Term		18		
49	Gross Income				\$	625,968		Annual Debt Service Payments	\$	50,685.57		
50	Operating Income							Initial DSCR		1.30		
51	Less Operating Expenses				\$	(536,077)		DSCR at End of Term				
52	Net Operating Income				\$	89,891						
53	Less Replacement Reserves		\$400 /Unit		\$	(24,000)		Rent and Income Limits				
54								# Units	% Units	% AMI/ Income	% AMI/ Rent	Source
55	Less Asset Management Fee				\$	-		6	10%	30%	30%	City
56	Net Income Before Debt Service				\$	65,891		6	10%	35%	35%	HDAP
57	Less Annual Debt Service				\$	-		24	40%	50%	50%	FHLB
58	Cash Flow After Debt Service				\$	65,891		24	40%	60%	60%	FHLB/LIHTC
59								60	100%	47%	47%	
60												
61												
62												
63	Floor Area Breakdown		Based on TFP 2 (44 units)					Timing Assumptions				
64	Gross Square Footage of all Buildings				54,342			Closing				
65	Commercial Space Condominium Areas				0			Construction Start				
66	Commercial Areas and Fee-Driven Space				0			Construction Completion				
67	Market Rate Unit Area				0			Placed In Service				
68	Low Income Unit Area				35,347			Lease Up Per Month				
69	Managers Unit Area				0			100% Occupied				
70	Common Area (Public)				5,936			Cost Cert				
71	Common Area (Circulation)				5,998			8609 Filed				
72	Common Area (Social Work/Programmatic)				1,913			8609 Returned				
73	Limited Common Area (Private)				0			FHLB AHP Payment				
74	Support				2,030							
75	Tenant Storage				0							
76	Major Vertical Penetrations				1,575							
77	Structured Parking / Garage				0							
78	Basement				0							
79	Non-Low-Income floor area				0							
80	Low Income Floor Area				41,345							
81	% of Common Area				10.9%							
82	Net Rentable Square Footage				54,342							
83	Average Net Rentable SQFT per LI Unit				1,187							

Deer Hill Place	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Income															
Rent Subtotal	\$695,520	\$709,430	\$723,619	\$738,091	\$752,853	\$767,910	\$783,268	\$798,934	\$814,913	\$831,211	\$847,835	\$864,792	\$882,088	\$899,729	\$917,724
Less Vacancy	(\$69,552)	(\$70,943)	(\$72,362)	(\$73,809)	(\$75,285)	(\$76,791)	(\$78,327)	(\$79,893)	(\$81,491)	(\$83,121)	(\$84,783)	(\$86,479)	(\$88,209)	(\$89,973)	(\$91,772)
Gross Income	\$625,968	\$638,487	\$651,257	\$664,282	\$677,568	\$691,119	\$704,942	\$719,040	\$733,421	\$748,090	\$763,051	\$778,313	\$793,879	\$809,756	\$825,951
Operating Expenses															
Management Fee	\$55,642	\$57,311	\$59,030	\$60,801	\$62,625	\$64,504	\$66,439	\$68,432	\$70,485	\$72,600	\$74,778	\$77,021	\$79,332	\$81,712	\$84,163
Admin/Office Salaries and Benefits	\$14,060	\$14,482	\$14,916	\$15,364	\$15,825	\$16,299	\$16,788	\$17,292	\$17,811	\$18,345	\$18,895	\$19,462	\$20,046	\$20,648	\$21,267
Property Manager	\$46,172	\$47,557	\$48,984	\$50,453	\$51,967	\$53,526	\$55,132	\$56,786	\$58,489	\$60,244	\$62,051	\$63,913	\$65,830	\$67,805	\$69,839
Office Expenses	\$16,698	\$17,199	\$17,715	\$18,247	\$18,794	\$19,358	\$19,938	\$20,537	\$21,153	\$21,787	\$22,441	\$23,114	\$23,808	\$24,522	\$25,257
Legal & Audit	\$22,532	\$23,208	\$23,905	\$24,622	\$25,360	\$26,121	\$26,905	\$27,712	\$28,543	\$29,400	\$30,282	\$31,190	\$32,126	\$33,089	\$34,082
Advertising & Marketing	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Utilities- Common Area	\$24,886	\$25,632	\$26,401	\$27,193	\$28,009	\$28,850	\$29,715	\$30,607	\$31,525	\$32,470	\$33,445	\$34,448	\$35,481	\$36,546	\$37,642
Utilities- Apartments	\$67,083	\$69,095	\$71,168	\$73,303	\$75,502	\$77,767	\$80,100	\$82,503	\$84,978	\$87,528	\$90,154	\$92,858	\$95,644	\$98,513	\$101,469
Water & Sewer Operating	\$21,951	\$22,609	\$23,287	\$23,986	\$24,706	\$25,447	\$26,210	\$26,997	\$27,806	\$28,641	\$29,500	\$30,385	\$31,296	\$32,235	\$33,202
Maintenance Salaries and Benefits	\$30,411	\$31,323	\$32,263	\$33,876	\$35,569	\$37,348	\$39,215	\$41,176	\$43,235	\$45,397	\$47,666	\$50,050	\$52,552	\$55,180	\$57,939
Maintenance Contracts/Supplies	\$76,007	\$78,287	\$80,635	\$84,667	\$88,901	\$93,346	\$98,013	\$102,913	\$108,059	\$113,462	\$119,135	\$125,092	\$131,347	\$137,914	\$144,810
Trash Removal	\$8,060	\$8,302	\$8,551	\$8,808	\$9,072	\$9,344	\$9,624	\$9,913	\$10,211	\$10,517	\$10,832	\$11,157	\$11,492	\$11,837	\$12,192
Elevator/HVAC Maintenance	\$14,190	\$14,616	\$15,055	\$15,506	\$15,971	\$16,451	\$16,944	\$17,452	\$17,976	\$18,515	\$19,071	\$19,643	\$20,232	\$20,839	\$21,464
Pest Control	\$10,215	\$10,521	\$10,837	\$11,162	\$11,497	\$11,842	\$12,197	\$12,563	\$12,940	\$13,328	\$13,728	\$14,139	\$14,564	\$15,001	\$15,451
Grounds/Landscaping	\$16,338	\$16,828	\$17,333	\$17,853	\$18,388	\$18,940	\$19,508	\$20,093	\$20,696	\$21,317	\$21,957	\$22,615	\$23,294	\$23,993	\$24,712
Painting and Decorating (Turnover)	\$27,934	\$28,772	\$29,635	\$30,524	\$31,440	\$32,383	\$33,355	\$34,356	\$35,386	\$36,448	\$37,541	\$38,667	\$39,828	\$41,022	\$42,253
Security Contract	\$14,982	\$15,431	\$15,894	\$16,371	\$16,862	\$17,368	\$17,889	\$18,425	\$18,978	\$19,548	\$20,134	\$20,738	\$21,360	\$22,001	\$22,661
Real Estate Tax Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Insurance, Benefits, Mis. Taxes	\$33,620	\$34,628	\$35,667	\$36,737	\$37,839	\$38,975	\$40,144	\$41,348	\$42,589	\$43,866	\$45,182	\$46,538	\$47,934	\$49,372	\$50,853
24/7 Front Desk	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	(\$536,077)	(\$552,159)	(\$568,724)	(\$588,044)	(\$608,056)	(\$628,787)	(\$650,264)	(\$672,517)	(\$695,574)	(\$719,467)	(\$744,228)	(\$769,891)	(\$796,491)	(\$824,063)	(\$852,647)
Net Operating Income	\$89,891	\$86,328	\$82,533	\$76,239	\$69,512	\$62,333	\$54,677	\$46,524	\$37,847	\$28,623	\$18,823	\$8,421	(\$2,612)	(\$14,307)	(\$26,696)
Less Replacement Reserves	(\$24,000)	(\$24,720)	(\$25,462)	(\$26,225)	(\$27,012)	(\$27,823)	(\$28,657)	(\$29,517)	(\$30,402)	(\$31,315)	(\$32,254)	(\$33,222)	(\$34,218)	(\$35,245)	(\$36,302)
Asset Management	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Net Income Before Debt Service	\$65,891	\$61,608	\$57,072	\$50,013	\$42,500	\$34,510	\$26,020	\$17,007	\$7,445	(\$2,692)	(\$13,431)	(\$24,800)	(\$36,830)	(\$49,552)	(\$62,998)
Less Annual Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cash Flow After Debt Service	\$65,891	\$61,608	\$57,072	\$50,013	\$42,500	\$34,510	\$26,020	\$17,007	\$7,445	(\$2,692)	(\$13,431)	(\$24,800)	(\$36,830)	(\$49,552)	(\$62,998)
Deferred Dev. Fee Balance	\$123,451	\$57,559	(\$4,049)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Paid Developer Fee	\$65,891	\$61,608	(\$4,049)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Operating Reserve	\$421,000	\$429,420	\$438,008	\$446,769	\$455,704	\$464,818	\$474,114	\$483,597	\$493,269	\$500,442	\$497,020	\$482,160	\$454,973	\$414,521	\$359,813
	1.12	1.11	1.10	1.08	1.07	1.05	1.04	1.02	1.01	1.00	0.98	0.97	0.96	0.94	0.93
	0.89	0.90	0.91	0.92	0.94	0.95	0.96	0.98	0.99	1.00	1.02	1.03	1.05	1.06	1.08
Rent Assumptions	Rent	Units	BRs												
Rent Income for Year 2024	\$ 966	60	1 BR												
Vacancy Rate	10%														
Rent Increases (Annual Increase)	2%														
Expense Assumptions															
Management Fee (of Total Revenue)	8.0%														
Replacement Reserve	\$350 /Unit														
All Other Expenses	3%														
Maintenance Increase Year 4 onward	5%														

Deer Hill Place
Service Budget

SERVICE INCOME

Source	Amount	Amount/Unit	Comments
HUD New Bonus CofC Funds	\$ 247,183	\$ 4,120	
Start Up Funding*	\$ -	\$ -	
Medicare and Medicaid	\$ 25,000	\$ 417	
CSB Funding	\$ -	\$ -	
ADAMH	\$ 61,796	\$ 1,030	
Additional Funds Needed	\$ -	\$ -	
TOTAL	\$ 333,979	\$ 5,566	

SERVICE EXPENSES

2.4

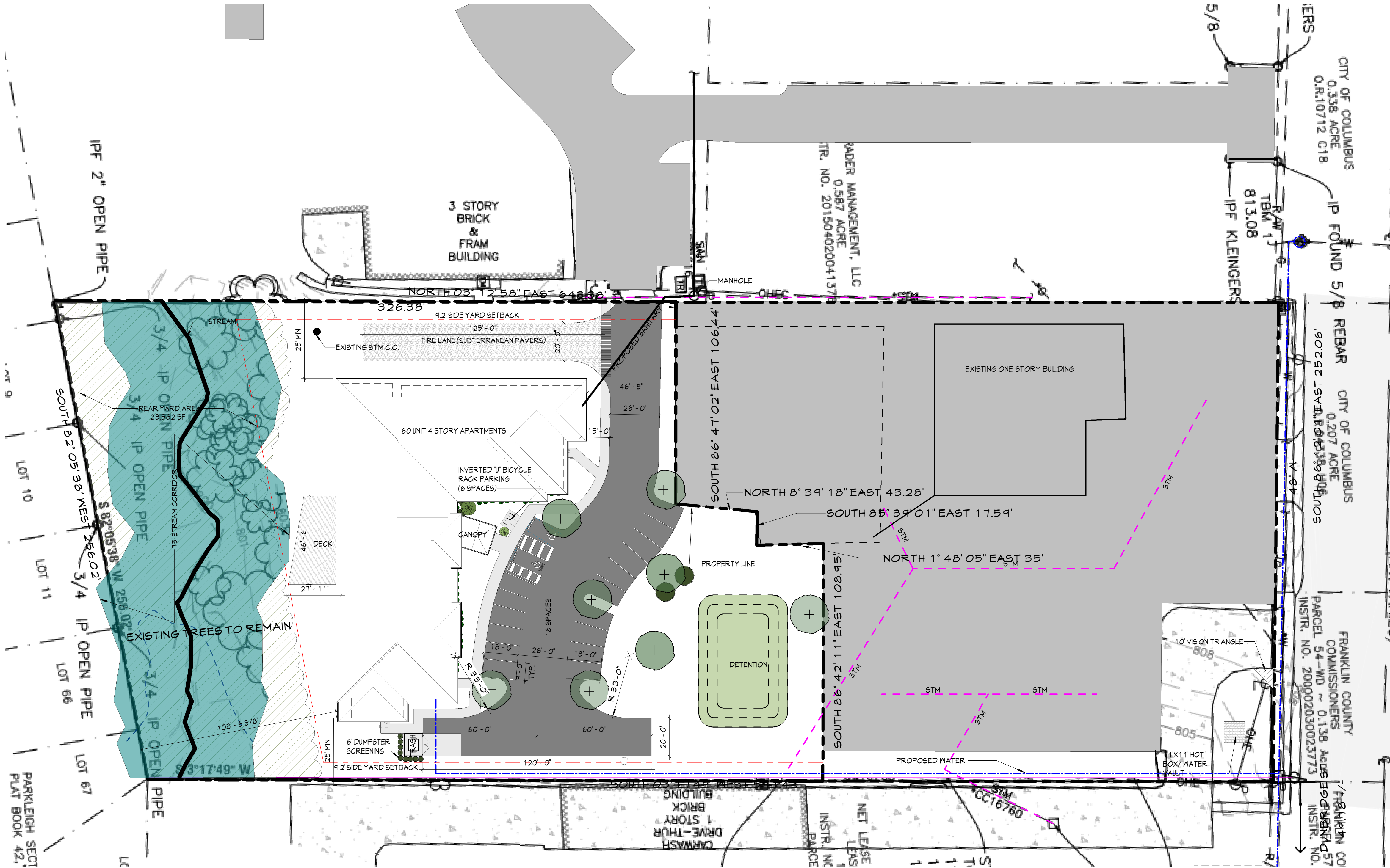
Item	Cost	Cost/Unit	FTE	Assumptions and Comments
Administrative	\$ 5,000	\$ 83		Non-staff/ non-transport direct exp
HMIS Expenses	\$ 4,500	\$ 75		Data input and HMIS management
Annual Assessment of Service Needs	\$ 5,500	\$ 92	.11 FTE Employees	Intake assistance
Assistance with Moving Costs	\$ 10,350	\$ 173		Move-In Kits
Case Management	\$ -	\$ -		
Child Care	\$ -	\$ -		
Education Services	\$ -	\$ -		
Employment Assistance and Job Training	\$ 10,275	\$ 234	.2 FTE Employees	@\$19/hour w benefits
Housing Search and Counseling Services	\$ 5,138	\$ 117	.1 FTE Employees	@\$19/hour w benefits
Legal Services	\$ -	\$ -		
Life Skills Training	\$ -	\$ -		
Mental Health Services	\$ 51,376	\$ 1,168	1. FTE Employees	# of on-site Case Managers @\$19/hour w benefits
Outpatient Health Services	\$ -	\$ -		0.0
Outreach Services	\$ -	\$ -		
Substance Abuse Treatment	\$ 51,376	\$ 1,168	1. FTE Employees	# of on-site Case Managers @\$19/hour w benefits
Transportation	\$ 12,000	\$ 200		
Utility Deposits	\$ -	\$ -		
Indirect Costs	\$ -	\$ -		
Front Desk Staff	\$ 178,464	\$ 4,056	4.4 FTE Employees	# of on-site Front Desk Engagement @\$15/hour w benefits
TOTAL	\$ 333,979	\$ 5,566	6.8	

Deer Hill Place
Service Proforma

	1*	2*	3	4	5	6	7	8	9	10
Service Revenues										
HUD New Bonus CofC Funds	\$ 247,183	\$ 252,127	\$ 257,169	\$ 262,313	\$ 267,559	\$ 272,910	\$ 278,368	\$ 283,936	\$ 289,614	\$ 295,407
Start Up Funding*	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Medicaid and Medicare	\$ 25,000	\$ 25,500	\$ 26,010	\$ 26,530	\$ 27,061	\$ 27,602	\$ 28,154	\$ 28,717	\$ 29,291	\$ 29,877
CSB Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ADAMH	\$ 61,796	\$ 63,032	\$ 64,292	\$ 65,578	\$ 66,890	\$ 68,228	\$ 69,592	\$ 70,984	\$ 72,404	\$ 73,852
Additional Funds Needed	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 333,979	\$ 340,658	\$ 347,472	\$ 354,421	\$ 361,509	\$ 368,740	\$ 376,114	\$ 383,637	\$ 391,309	\$ 399,136
<i>*Medicaid billing requires CARF and OHMAS certifications, therefore assumed no Medicaid funding for first 15 months.</i>										
<i>**Assumes a portion of the existing grant can be moved to Touchstone Field Place through YMCA applications.</i>										
Service Expenses										
Administrative	\$ 5,000	\$ 5,100	\$ 5,202	\$ 5,306	\$ 5,412	\$ 5,520	\$ 5,631	\$ 5,743	\$ 5,858	\$ 5,975
HMIS Expenses	\$ 4,500	\$ 4,590	\$ 4,682	\$ 4,775	\$ 4,871	\$ 4,968	\$ 5,068	\$ 5,169	\$ 5,272	\$ 5,378
Annual Assessment of Service Needs	\$ 5,500	\$ 5,610	\$ 5,722	\$ 5,837	\$ 5,953	\$ 6,072	\$ 6,194	\$ 6,318	\$ 6,444	\$ 6,573
Assistance with Moving Costs	\$ 10,350	\$ 10,557	\$ 10,768	\$ 10,984	\$ 11,203	\$ 11,427	\$ 11,656	\$ 11,889	\$ 12,127	\$ 12,369
Case Management	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Child Care	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Education Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Employment Assistance and Job Training	\$ 10,275	\$ 10,481	\$ 10,690	\$ 10,904	\$ 11,122	\$ 11,345	\$ 11,572	\$ 11,803	\$ 12,039	\$ 12,280
Housing Search and Counseling Services	\$ 5,138	\$ 5,240	\$ 5,345	\$ 5,452	\$ 5,561	\$ 5,672	\$ 5,786	\$ 5,901	\$ 6,020	\$ 6,140
Legal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Life Skills Training	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Mental Health Services	\$ 51,376	\$ 52,404	\$ 53,452	\$ 54,521	\$ 55,611	\$ 56,723	\$ 57,858	\$ 59,015	\$ 60,195	\$ 61,399
Outpatient Health Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Outreach Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Substance Abuse Treatment	\$ 51,376	\$ 52,404	\$ 53,452	\$ 54,521	\$ 55,611	\$ 56,723	\$ 57,858	\$ 59,015	\$ 60,195	\$ 61,399
Transportation	\$ 12,000	\$ 12,240	\$ 12,485	\$ 12,734	\$ 12,989	\$ 13,249	\$ 13,514	\$ 13,784	\$ 14,060	\$ 14,341
Utility Deposits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Indirect Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Front Desk	\$ 178,464	\$ 182,033	\$ 185,674	\$ 189,387	\$ 193,175	\$ 197,039	\$ 200,979	\$ 204,999	\$ 209,099	\$ 213,281
TOTAL	\$ 333,979	\$ 340,658	\$ 347,472	\$ 354,421	\$ 361,509	\$ 368,740	\$ 376,114	\$ 383,637	\$ 391,309	\$ 399,136
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

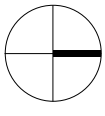
Expense Inflation 2%

D:\jinninear\OneDrive - Berardi + Partners\Documents\22-22204 Morse Road_jinninear.rvt



ZONING SITE PLAN

1" = 30'-0"



general zoning information:

ADDRESS: 3245 MORSE ROAD
PARCEL NUMBER: 010-005553 (PART)
EXISTING ZONING: C-4, L-C-4, AR-12
PROPOSED ZONING: AR-1 Z23- PENDING
EXISTING HEIGHT DISTRICT: H-35
PROPOSED HEIGHT DISTRICT: H-60

general project information:

PROPOSED BUILDING HEIGHT: 55'-0" +/-
BUILDING USE: MULTI-FAMILY
NUMBER OF DWELLING UNITS: 60 (MAX)
PARKING SPACES: 20 (MAX)

site data table:

TOTAL SITE AREA +/-: 86,517 SF / 1.99 ACRES LOT
SPLIT OF EXISTING PARCEL

SETBACKS:
SIDE YARD: 9.2' REQUIRED
FRONT YARD: 25' MINIMUM
REAR YARD: 25% (SCPZ)
BUILDING LOT COVERAGE: < 50 % MAX. 18% EST.
STREAM CORRIDOR PROTECTION ZONE: AS DEPICTED
PARKING LOT TREES (1 PER 10 SPACES)
REQUIRED: 2
PROVIDED: 2
DWELLING UNIT TREES (1 PER 10 UNITS)
REQUIRED: 6
PROVIDED: 6
FLOOD PLAIN: ZONE X, MAP NUMBER 39049C0191K, EFFECTIVE JUNE 17, 2008.

parking calculation:

REQUIRED RESIDENTIAL PARKING (1.5 PER UNIT): 90
PROPOSED RESIDENTIAL PARKING (3 PER UNIT): 20
REQUIRED ADA PARKING (VAN/TOTAL): 1
PROPOSED ADA PARKING (VAN/TOTAL): 2

bicycle parking calculation:

BICYCLE PARKING REQUIRED
(1 SPACE PER 20 VEHICULAR SPACES / MAX. 20): 6
PROPOSED BICYCLE PARKING: 6

legend

- SANITARY LINE
- WATER LINE
- STORM LINE
- PROPERTY SETBACK
- TRANSFORMER
- MANHOLE

PLAN NOTE: BUILDING FOOTPRINT IS ILLUSTRATIVE

CHN DEER HILL PLACE

3245 MORSE RD COLUMBUS, OH 43224

© 2023 BY:
BERARDI + PARTNERS, LLC.
ARCHITECTS AND ENGINEERS
ALL RIGHTS RESERVED

THE ARRANGEMENTS DEPICTED HEREIN ARE THE SOLE PROPERTY OF BERARDI + PARTNERS, INC. ARCHITECTS AND ENGINEERS, AND MAY NOT BE REPRODUCED WITHOUT ITS WRITTEN PERMISSION

NOTE:
1. ALL BIDDERS SHALL VISIT THE SITE AND BECOME FAMILIAR WITH THE EXISTING CONDITIONS AND REQUIREMENTS OF THE PROJECT AND SHALL NOTIFY THE ARCHITECT OF ANY ERRORS AND OMISSIONS SUBSEQUENTLY DISCOVERED IN THE CONTRACT DOCUMENTS.
2. THE CONTRACT DOCUMENTS ARE COMPRISED OF THE DRAWINGS AND THE PROJECT MANUAL IN THEIR ENTIRETY. THE INFORMATION IN THESE DOCUMENTS IS DEPENDENT UPON AND COMPLEMENTARY OF EACH OTHER.
3. SEPARATION OF THE CONTRACT DOCUMENTS SHALL NOT BE PERMITTED. IF THE CONTRACTOR CHOOSES TO SEPARATE THE DOCUMENTS, THEY DO SO AT THEIR OWN RISK AND EXPENSE.
4. ADDITIONALLY, SEE GENERAL INFORMATION ON "A" SHEETS.
5. THE CLIENT ACKNOWLEDGES THE CONSULTANTS (ARCHITECT) DRAWINGS AND SPECIFICATION INCLUDING ALL DOCUMENTS ON ELECTRONIC MEDIA AS INSTRUMENTS OF THE CONSULTANTS (ARCHITECT) PROFESSIONAL SERVICE. THE CLIENT SHALL NOT REUSE OR MAKE OR PERMIT TO BE MADE ANY MODIFICATION TO THE DRAWINGS AND SPECIFICATIONS WITHOUT THE PRIOR WRITTEN AUTHORIZATION OF THE CONSULTANT (ARCHITECT). THE CLIENT AGREES TO WAIVE ANY CLAIM AGAINST THE CONSULTANT (ARCHITECT) ARISING FROM ANY UNAUTHORIZED TRANSFER, REUSE OR MODIFICATION OF THE DRAWINGS AND SPECIFICATIONS.
6. THE CLIENT CANNOT WARRANT THE ACCURACY OF DATA CONTAINED HEREIN. ANY USE OR REUSE OF ORIGINAL OR ALTERED CAD/DWG DESIGN MATERIALS BY THE USER OR OTHER PARTIES WITHOUT THE REVIEW AND WRITTEN APPROVAL OF THE ARCHITECT SHALL BE AT THE SOLE RISK OF THE USER. FURTHERMORE, USER AGREES TO DEFEND, INDEMNIFY, AND HOLD ARCHITECT HARMLESS FROM ALL CLAIMS, INJURIES, DAMAGES, LOSSES, EXPENSES, AND ATTORNEY'S FEES ARISING OUT OF THE MODIFICATION OR REUSE OF THESE MATERIALS.
7. THESE DRAWINGS AS PART OF THE CONTRACT DOCUMENTS ARE DIAGRAMMATIC AND ARE NOT INTENDED TO DEFINE EXACT QUANTITIES, LOCATIONS OR MODIFIED REQUIREMENTS. THE DRAWINGS SHALL NOT BE SCALED EXACT. STATE AND LOCAL CODE REQUIREMENTS AND OTHER APPLICABLE CODE REQUIREMENTS SHALL BE VERIFIED BY AND ARE THE SOLE RESPONSIBILITY OF THE CONTRACTOR. ANY INFORMATION WHICH DIRECTLY CONFLICTS WITH ANY OF THESE CODES OR ANY DISCREPANCIES FOUND IN THE CONTRACT DOCUMENTS SHALL BE BROUGHT TO THE ATTENTION OF THE PROJECT ARCHITECT.

SCHEMATIC

PROJECT DATE: 02.21.2023
PROJECT #: 22204

Description Date

ZONING SITE PLAN

A.100

BERARDI+
ARCHITECTURE | INTERIOR DESIGN | ENGINEERING
1398 GOODALE BOULEVARD, COLUMBUS, OHIO 43212
P 614.221.1110 berardipartners.com



Community Housing Network (CHN) is developing **Deer Hill Place**, an apartment building with up to 60 one-bedroom apartments for individuals with a history of homelessness, mental illness, addiction, or other disabilities. This new development will be located at 3245 Morse Road, Columbus, Ohio 43224, behind Enterprise Rent-A-Car and adjacent to CHN's existing building, Dogwood Glen. Deer Hill Place will share Dogwood's driveway for access to Morse Road.

Sponsors: Deer Hill Place is a Columbus and Franklin County Continuum of Care (CofC) project. The CofC consists of public and private organizations that provide funding and other resources to service and housing programs in eligible areas. The proposed Deer Hill Place development aligns with the CofC's plan to prevent and reduce homelessness. As the developer, Community Housing Network will assess options to determine the most appropriate financing for this project.

Supportive Housing: In addition to a stable living environment, Deer Hill Place residents will have access to key social, health, and other services to help them succeed. Voluntary supports will reinforce residents' self-determination by allowing them to make their own choices about their health.

Services: We partner with residents to create individualized housing support plans designed for flexibility and responsiveness. A contracted service provider will provide residents with supportive services including, but not limited to, ongoing assessments, case management, health services, benefits, individual counseling, and substance abuse treatment. Residents will be referred to other agencies for medical/dental health, legal, and other needs.

Building Management: CHN will develop, own, manage, and operate the building. A property manager on site will facilitate a safe and secure living environment and monitor building operations. A security camera system, both inside the building and out, will supplement staff monitoring.

Will this be a shelter or group home: Deer Hill Place is not a shelter, group home, or transitional living facility. It is an affordable apartment building with amenities that include optional supportive services. The apartment lease is the same as other apartments and does not have a time limit. As established by Fair Housing and Landlord/Tenant Laws, residents have the same rights and responsibilities as residents in other apartment buildings. Residents must pay rent, respect their neighbors, and maintain their apartments. If a tenant interrupts other residents' or the community's peaceful enjoyment or safety, they are subject to eviction.

Community Participation: CHN values communication and long-term relationships with our neighbors and community stakeholders to ensure that we are meeting expectations as a property owner and manager. If requested, CHN will form a Community Advisory Council to assist with project planning and develop a Good Neighbor Agreement to define the community standards and expectations for operations and communication. Neighbors and neighborhood organizations are invited to serve on the Council.

About CHN: Since 1987, CHN has provided stability for those who need it most. We start with housing because it fulfills a basic human need. CHN has developed and managed more than 1,400 apartments located at more than 160 different sites scattered throughout Franklin County in 32 zip codes, including six suburban communities. Once our residents feel safe and comfortable in their new home, they can begin accessing the resources around them to help overcome obstacles, sustain their health, and achieve their aspirations.

For more information about Deer Hill Place, permanent supportive housing, or volunteering to serve on the Community Advisory Council, contact:

Ryan Cassell, Chief of Real Estate Development
Community Housing Network, Inc.
1680 Watermark Drive, Columbus, Ohio 43215
(614) 487-6782 | rcassell@chninc.org

Visit <https://chninc.org/> to learn how CHN creates homes that provide residents with the support, stability, and community connections they need to live and thrive.

**Columbus and Franklin County, Ohio
Continuum of Care**

Resolution to Approve New Projects Moved to the Project Plan Phase

WHEREAS, the Continuum of Care (CoC) may have the opportunity to apply for an undetermined amount of renewable new CoC funding, depending on the FY23 HUD CoC Notice of Funding Availability. If awarded, these funds would likely be available July 1, 2024 and could only be used for new permanent supportive housing (PSH) or rapid re-housing (RRH) projects;

WHEREAS, Homefull submitted a Concept Paper in April 2023 for a 70-unit Hotel PSH designated for chronically homeless individuals, the project is requesting 2024 OHFA prioritization and new operating funding through the FY23 CoC Competition;

WHEREAS, CHN submitted a Concept Paper in April 2023 for CHN Knoll View Place, a single-site 60-unit PSH with 48 units designated for chronically homeless individuals; the project is requesting 2024 OHFA prioritization and service funding through the FY23 CoC Competition;

WHEREAS, CHN submitted a Concept Paper in April 2023 for CHN Deer Hill Place, a single-site 60-unit PSH with 48 units designated for chronically homeless individuals; the project is requesting 2024 OHFA prioritization and service funding through the FY23 CoC Competition;

WHEREAS, the CoC Board recommends that the following projects submit a CoC Application supplement to aid the CoC Board in the scoring and ranking of the project for the FY23 CoC Competition, and a Project Plan in preparation of project prioritization for the 2024 OHFA application as a next step in the development of the proposed PSH project, for the CoC Board and CoC consideration:

Project Name
Homefull Hotel PSH
CHN Knoll View Place
CHN Deer Hill Place

THEREFORE, be it resolved the CoC requests that the following projects submit a CoC Application supplement and a Project Plan as next steps for the CoC Board and CoC consideration:

Project Name
Homefull Hotel PSH
CHN Knoll View Place
CHN Deer Hill Place

Approved by voice vote.

Witnessed by:

Michael Wilkos, Chair

June 7, 2023
Date

Columbus and Franklin County Continuum of Care Proposed Diversity, Equity, and Inclusion Approach

Aspirational Goal

The composition of the Continuum of Care governing body is consistent with the composition of the people served by the homelessness system across a range of characteristics, including race, ethnicity, gender, age, LGBTQ+ identity, socio-economic status, disability, and lived experience in the homelessness system and other systems of care. The CoC will pursue this goal over the long-term with an attitude of learning and cultural humility.

Strategies

The CoC will assess current membership and determine whether adding seats would help the CoC make progress towards the aspirational goal. While the aspirational goal is to have the CoC governing body consistent with the composition of the people served by the homelessness system, the first goal will be to have the CoC composition match the characteristics of the Franklin County population. During the annual CoC membership nomination process, the CoC will explicitly request diverse nominations and CoC members will actively recruit diverse candidates.

~~Community Shelter Board (CSB) will continue to provide an orientation to new members on the CoC's operations. Then, current CoC members will support new members to ensure they understand membership expectations and can fully contribute to the CoC's decisions. At least one current CoC member will volunteer to serve as a mentor to each new member.~~

CSB will provide anonymized data and analysis from the Homeless Management Information System (HMIS) to help the CoC continuously assess the characteristics of the people we serve. Annually the CoC will anonymously survey members on race, ethnicity, gender, sexual identity and lived experience. The CoC will compare the results of the survey to the HMIS data analysis, to track progress toward the aspirational goal.

Diversity, Equity, and Inclusion (DEI) professionals from homelessness system agencies and community partners will participate in a DEI practice community and will help develop



additional strategies to make progress toward the aspirational goal. This process will include exploring best practices from other Continuums of Care elsewhere in the country.

This topic will be incorporated into the CoC Annual Plan and routinely included in meeting agendas, to track progress and develop additional strategies to move the CoC closer to the aspirational goal.

Adopted: June 2022

Aspirational goal: The composition of the Continuum of Care governing body is consistent with the composition of the people served by the homelessness system across a range of characteristics, including race, ethnicity, gender, age, LGBTQ+ identity, socio-economic status, disability, and lived experience in the homelessness system and other systems of care.

	Strategies	Progress Report	Status																														
1	The CoC composition will match the characteristics of the Franklin County population.	<div>The CoC requested diverse nominations for new members and recruited 9 new members for the CoC for FY2023. The new members are 67% Black/African American; 78% female; and 11% transgender. The CoC composition is progressing towards being reflective of the Franklin County population.</div> <table><thead><tr><th></th><th>Franklin County</th><th>CoC Membership</th></tr></thead><tbody><tr><td>Female</td><td>51%</td><td>60%</td></tr><tr><td>Male</td><td>49%</td><td>32%</td></tr><tr><td>Non-binary/Non-conforming</td><td></td><td>8%</td></tr><tr><td>White</td><td>61%</td><td>76%</td></tr><tr><td>Black/African American</td><td>23%</td><td>24%</td></tr><tr><td>Asian</td><td>6%</td><td></td></tr><tr><td>Multiracial</td><td>7%</td><td></td></tr><tr><td>Other</td><td>3%</td><td></td></tr><tr><td>Hispanic</td><td>7%</td><td>4%</td></tr></tbody></table>		Franklin County	CoC Membership	Female	51%	60%	Male	49%	32%	Non-binary/Non-conforming		8%	White	61%	76%	Black/African American	23%	24%	Asian	6%		Multiracial	7%		Other	3%		Hispanic	7%	4%	<div></div>
	Franklin County	CoC Membership																															
Female	51%	60%																															
Male	49%	32%																															
Non-binary/Non-conforming		8%																															
White	61%	76%																															
Black/African American	23%	24%																															
Asian	6%																																
Multiracial	7%																																
Other	3%																																
Hispanic	7%	4%																															
2	Current CoC members will support new members to ensure they understand membership expectations and can fully contribute to the CoC's decisions.	A new mentorship program was started with the goal of a current CoC member to serve as a mentor to each new member.	<div></div>																														
3	The CoC continuously assesses the characteristics of the people we serve.	CSB issues quarterly reports, monitors and reports on demographic disparities of the population served within the homelessness system.	<div>*</div>																														
4	Annually the CoC will anonymously survey members on race, ethnicity, gender, sexual identity and lived experience. The CoC will compare the results of the survey to the HMIS data analysis, to track progress toward the aspirational goal.	<div>The 2nd survey of the CoC members was conducted tracking the race, gender and ethnicity characteristics. 62.5% of the CoC members responded to the survey. The survey will be expanded next year to track sexual identity and lived experience. The results show significant more work is needed towards the aspirational goal.</div> <table><thead><tr><th></th><th>HMIS data</th><th>CoC Membership</th></tr></thead><tbody><tr><td>Female</td><td>46%</td><td>60%</td></tr><tr><td>Male</td><td>54%</td><td>32%</td></tr><tr><td>Non-binary/Non-conforming</td><td></td><td>8%</td></tr><tr><td>White</td><td>26%</td><td>76%</td></tr><tr><td>Black/African American</td><td>65%</td><td>24%</td></tr><tr><td>Asian</td><td>0%</td><td></td></tr><tr><td>Multiracial</td><td>8%</td><td></td></tr><tr><td>Other</td><td>2%</td><td></td></tr><tr><td>Hispanic</td><td>5%</td><td>4%</td></tr></tbody></table>		HMIS data	CoC Membership	Female	46%	60%	Male	54%	32%	Non-binary/Non-conforming		8%	White	26%	76%	Black/African American	65%	24%	Asian	0%		Multiracial	8%		Other	2%		Hispanic	5%	4%	<div></div>
	HMIS data	CoC Membership																															
Female	46%	60%																															
Male	54%	32%																															
Non-binary/Non-conforming		8%																															
White	26%	76%																															
Black/African American	65%	24%																															
Asian	0%																																
Multiracial	8%																																
Other	2%																																
Hispanic	5%	4%																															

5	Diversity, Equity, and Inclusion (DEI) professionals from homelessness system agencies and community partners will participate in a DEI practice community and will help develop additional strategies to make progress toward the aspirational goal.	The DEI practice community was not established. CSB is in the process of hiring a new DEI professional that will work on this strategy.	
6	The DEI Strategy will be incorporated into the CoC Annual Plan and routinely included in meeting agendas, to track progress and develop additional strategies to move the CoC closer to the aspirational goal.	The DEI Strategy was incorporated in the CoC Annual Plan and is included in the CoC Board and CoC meeting agenda. The annual progress report is intended to show the work throughout the year on the DEI strategies approved by the CoC.	

SYSTEM & PROGRAM INDICATOR REPORT

FY2023
1/1/23 - 3/31/23



Until everyone has a place to call home

Our Mission

To lead a coordinated, community effort to make sure everyone has a place to call home.

We thank our Partner Agencies for their assistance in collecting data and ensuring data accuracy for our community reports.

Way to go!

These programs met most or all outcomes for numbers served, length of service, and successful outcomes.



transition to home - transitional housing
prevention for expectant mothers



emergency shelter



homeless hotline for families



overflow shelter for men
overflow shelter for women



family center



Shout out and thanks to YMCA of Central Ohio for operating nearly 200 winter beds to keep people safe during the coldest months of the year.



TABLE OF CONTENTS

Overview	1
System Level Indicators	
Family Emergency Shelter	2
Men's Emergency Shelter	3
Women's Emergency Shelter	4
Emergency Shelter (Family, Men's, & Women's)	5
Prevention.....	6
Rapid Re-housing	7
Permanent Supportive Housing	8
Special Populations – Families	9
Special Populations – Single Adults	10
Special Populations – Pregnant Women	11
Special Populations – Veterans	12
Special Populations – TAY	13
Trends Appendix.....	14
Program Level Indicators	
CPOA, Outreach, and Transition Age Youth	15
Emergency Shelters	16
Permanent Supportive Housing	17
Permanent Supportive Housing/Transitional Housing	18
Rapid Re-housing, Prevention, and SSVF	19

Overview

System and Program Indicator Reports are published quarterly and furnished to CSB trustees and the Continuum of Care. All reports are posted to www.csb.org. Results are also shared with CSB funders consistent with funding contracts and agreements.

The System and Program Indicator Report monitors the current CSB funded programs and some non-CSB funded programs that participate in our data system. The report evaluates each system and program based on a system or program goal, actual performance data, variances, and outcome achievements. Outcome achievement is defined as 90% or better of numerical goal or within 5 percentage points of a percentage goal, except where a lesser or greater value than this variance also indicates an achieved goal. Systems or programs which meet less than one-half of outcome goals are considered to be a “program of concern”. The following key is used to express outcome achievement status for each indicator:

Outcome Achievement:	Key
Outcome achieved	√
Outcome not achieved	≠
Outcome goal not applicable	N/A

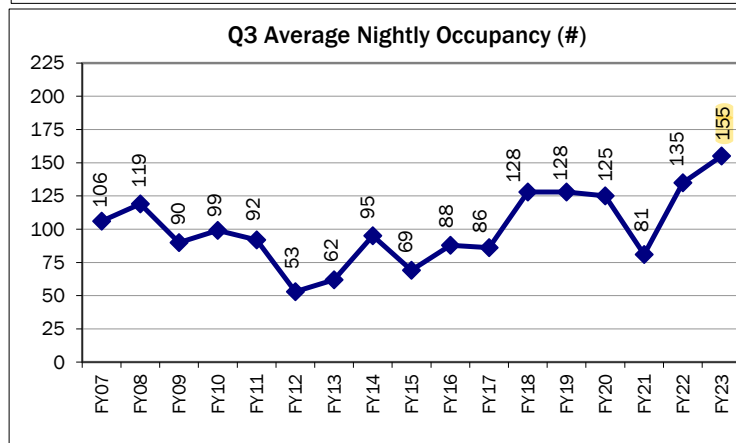
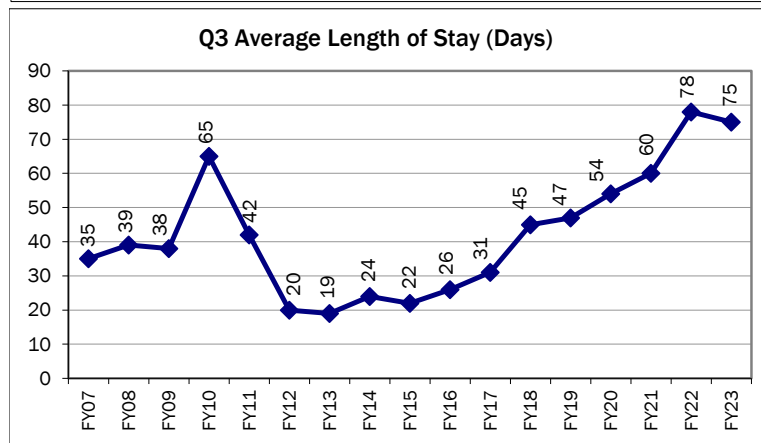
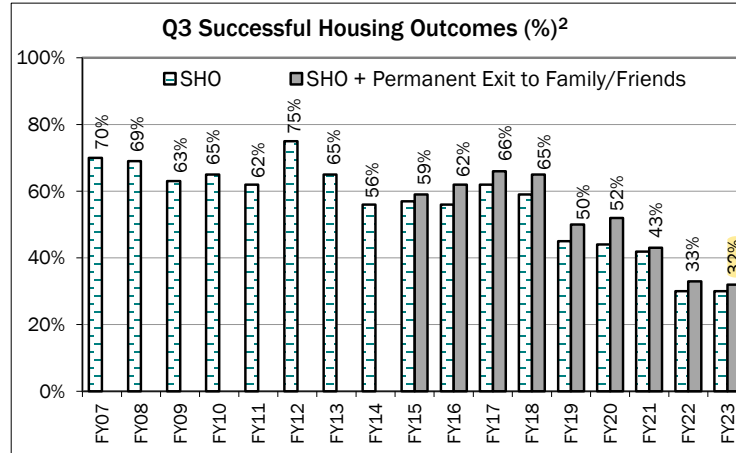
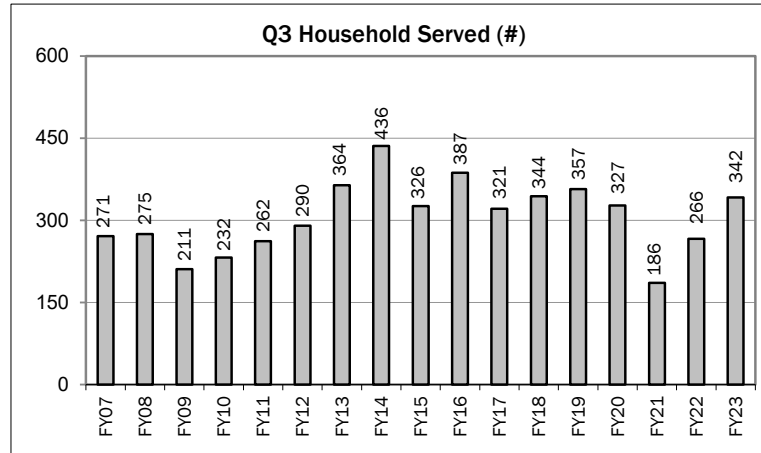
System-level race and gender-based outcome disparities are included in the report. A disparity is defined as a demographic achieving a successful exit that is at least five percentage points less than the respective percentage of the demographic population served in each system.

All data generated from the Homeless Management Information System (HMIS) and used in the report met CSB quality assurance standards, which require current and accurate data and a 95% completion rate for all required HMIS data variables.

Data included in the report is analyzed per the Evaluation Definitions and Methodology document that can be found at www.csb.org under the Publications section.

System and Program Indicator Report

FY23 EMERGENCY SHELTER	Households Served			Nightly Occupancy		Average Length of Stay (Days)			Successful Housing Outcomes ²					
1/1/2023 - 3/31/2023	Goal	Actual	Outcome Achievement	Capacity ¹	Actual	Goal	Actual	Outcome Achievement	Goal (#)	Actual	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Family System	300	342	✓	114	155	54	75	≠	93	61	≠	50%	32%	≠



DEMOGRAPHICS	Family
Households Served	342
Percent Newly homeless	68%
Clients Served	1,203
Average Age (HoH)	34
Gender - Female (HoH)	92%
Gender - Male (HoH)	8%
Veterans (U.S. Military) served	6
Veterans % of all adults	1%
Average Monthly Household Income	\$608
Percent Working at Entry	27%
Race - Black (HoH) ³	70%
Race - White (HoH) ³	23%
Race - Multi-Racial (HoH) ³	7%
Race - Other (HoH) ³	1%
Non-Hispanic (HoH)	96%
Hispanic (HoH)	4%
Adults Served	460
Children Served	743
Mean Family Size	3.5
Average Number of Children	2.2
Adults 18-24 years (HoH)	13%
Children 0 - 2 years	24%
Children 3 - 7 years	34%
Children 8 - 12 years	27%
Children 13 - 17 years	15%
Pregnant Women Served	20
Self-Reported Disability (HoH)	46%
Franklin County Residents	85%

29% more households needed shelter when compared to the same reporting period of FY22 and the **average nightly occupancy is at the highest level recorded historically**. The success rate at exit from shelters remained flat at 32%, the lowest rate recorded historically. The average length of shelter stay decreased by 3 days. Lack of available safe, decent, affordable housing is making it very difficult to successfully move families out of shelter quickly. The employment rate at entry decreased from the FY22 annual rate of 31% to 27% currently and the average income decreased to \$608 (FY22 \$764), further affecting the ability to find housing. 5% of families had more than one shelter stay during the timeframe. An additional 24 families stayed in the Overnight shelter program only, waiting for a face-to-face shelter eligibility assessment. These families were subsequently either helped to find an alternative to shelter or self-resolved.

¹ Overflow capacity is not included. The family emergency shelter system will expand capacity as necessary to meet the shelter needs of homeless families.

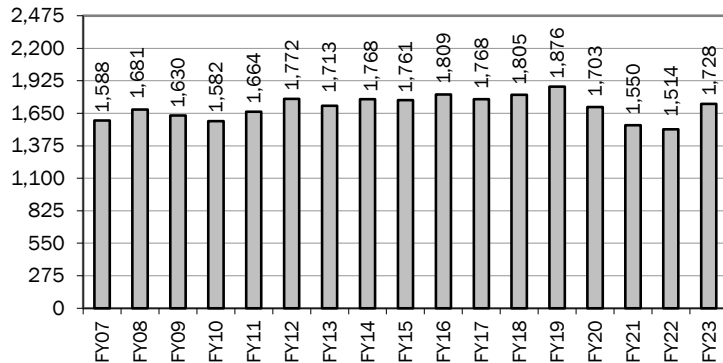
² Starting 7/1/15, Successful Housing Outcomes include permanent exits to family. Starting 7/1/18, Successful Housing Outcomes include permanent exits to friends.

³ Due to rounding percentages do not add up to 100%.

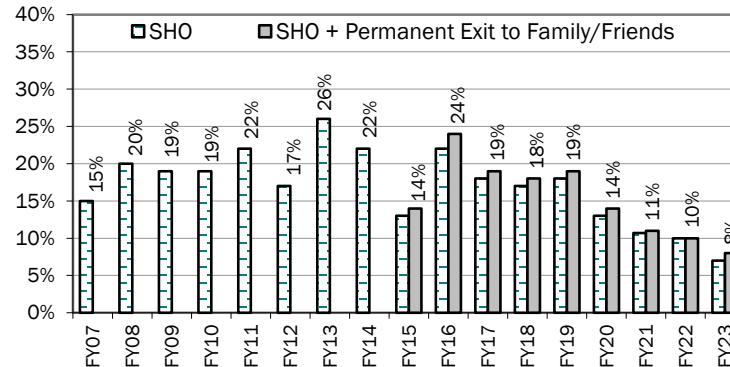
System and Program Indicator Report

FY23 EMERGENCY SHELTER	Households Served			Nightly Occupancy		Average Length of Stay (Days)			Successful Housing Outcomes ¹					
1/1/2023 - 3/31/2023	Goal	Actual	Outcome Achievement	Capacity ²	Actual	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Men's System	1,550	1,728	√	527	634	45	52	≠	259	98	≠	25%	8%	≠

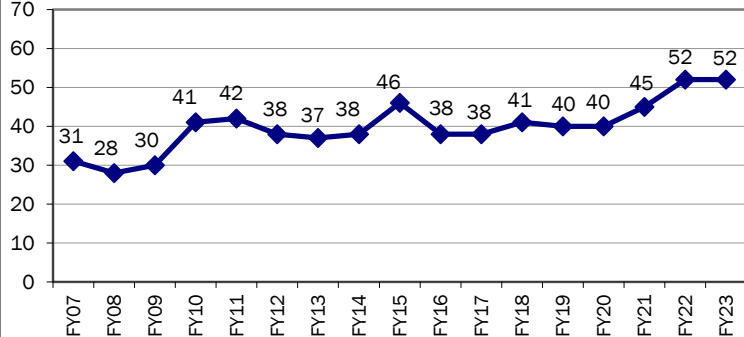
Q3 Households Served (#)



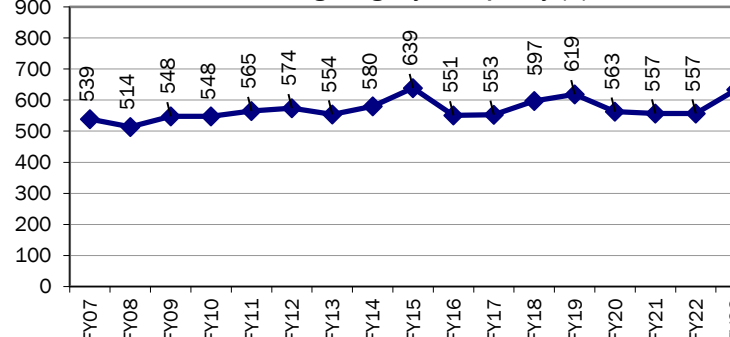
Q3 Successful Housing Outcomes (%)¹



Q3 Average Length of Stay (Days)



Q3 Average Nightly Occupancy (#)



DEMOGRAPHICS	Men
Households Served	1,728
Percent Newly homeless	59%
Average Age	45
Men as a percent of total single adults served	72%
Veterans (U.S. Military) served	97
Veterans % of all adults	6%
Average Monthly Household Income	\$585
Percent Working at Entry	19%
Average Daily Waitlist Number	42
Race - Black	60%
Race - White	32%
Race - Multi-Racial	5%
Race - Other	3%
Non-Hispanic	95%
Hispanic	5%
Adults 18 - 24 years ³	6%
Adults 25 - 34 years ³	23%
Adults 35 - 44 years ³	23%
Adults 45 - 55 years ³	22%
Adults 56 - 61 years ³	14%
Adults 62+ years ³	13%
Self-Reported Disability (HoH)	62%
Franklin County Residents	83%

The number of single men sheltered increased 14% when compared to the same reporting period of the prior fiscal year. Additional capacity was open throughout the reporting period. The success rate decreased 2 percentage points to 8%, the lowest rate recorded historically. Lack of available safe, decent, affordable housing is making it very difficult to successfully move individuals out of shelter quickly. The average length of time homeless remained flat. The employment rate at entry decreased 5 percentage points to 19% when compared to the FY22 annual rate of 24%, and the average income decreased to \$585 (FY22 \$644). On average, 40% (693) of men had multiple stays in shelter during the timeframe. The rate of adults 62+ increased by 7 percentage points since last year.

¹ Starting 7/1/15, Successful Housing Outcomes include permanent exits to family. Starting 7/1/18, Successful Housing Outcomes include permanent exits to friends.

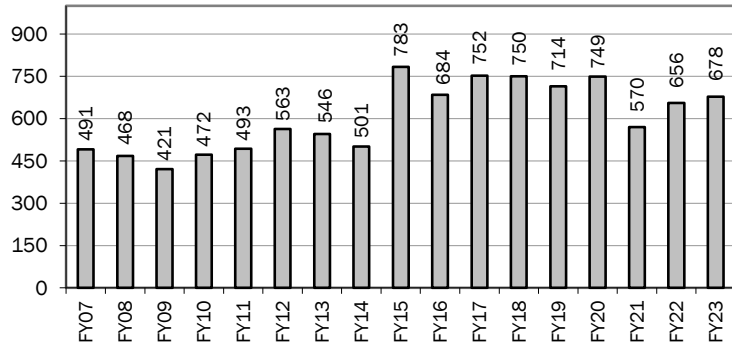
² Overflow capacity is not included. Additional beds operated throughout the reporting period.

³ Due to rounding percentages do not add up to 100%.

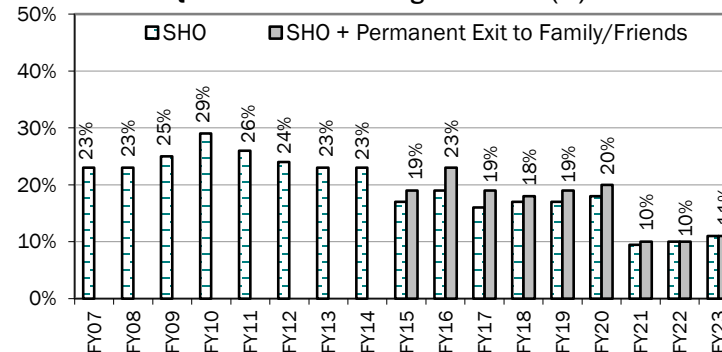
System and Program Indicator Report

FY23 EMERGENCY SHELTER	Households Served			Nightly Occupancy		Average Length of Stay (Days)			Successful Housing Outcomes ¹					
1/1/2023 - 3/31/2023	Goal	Actual	Outcome Achievement	Capacity ²	Actual	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Women's System	625	678	√	208	227	45	52	≠	104	50	≠	25%	11%	≠

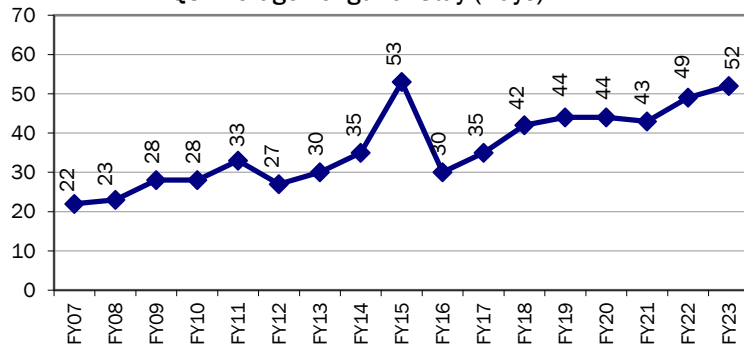
Q3 Households Served (#)



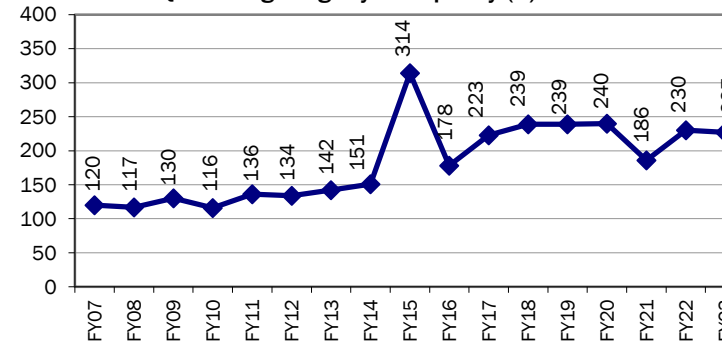
Q3 Successful Housing Outcomes (%)¹



Q3 Average Length of Stay (Days)



Q3 Average Nightly Occupancy (#)



DEMOGRAPHICS		Women
Households Served		678
Percent Newly homeless		65%
Average Age		43
Women as a percent of total single adults served		28%
Veterans (U.S. Military) served		8
Veterans % of all adults		1%
Average Monthly Household Income		\$548
Percent Working at Entry		18%
Average Daily Waitlist Number		26
Race - Black		51%
Race - White		41%
Race - Multi-Racial		7%
Race - Other		1%
Non-Hispanic		98%
Hispanic		2%
Adults 18 - 24 years ³		8%
Adults 25 - 34 years ³		26%
Adults 35 - 44 years ³		26%
Adults 45 - 55 years ³		20%
Adults 56 - 61 years ³		11%
Adults 62+ years ³		10%
Pregnant Women Served		40
Self-Reported Disability (HoH)		70%
Franklin County Residents		79%

The number of single women sheltered increased 3% when compared to the same reporting period of the prior fiscal year. The success rate at exit increased 1 percentage point. Lack of available safe, decent, affordable housing is making it very difficult to successfully move individuals out of shelter quickly. The average length of time homeless increased by 3 days. The employment rate at entry decreased by 4 percentage points to 18% when compared to the FY22 rate of 22%, and the average income decreased to \$548 (FY22 \$661). On average, **50% (340) of women had multiple stays in shelter during the timeframe. The rate of adults 62+ increased by 4 percentage points since last year. The rate of Franklin County residents decreased below 80% for the first time.**

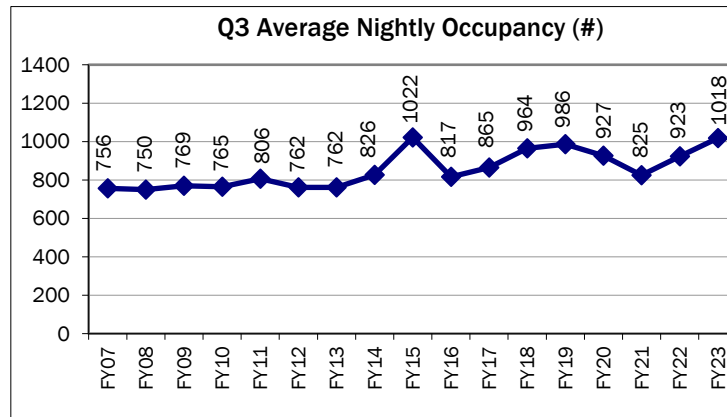
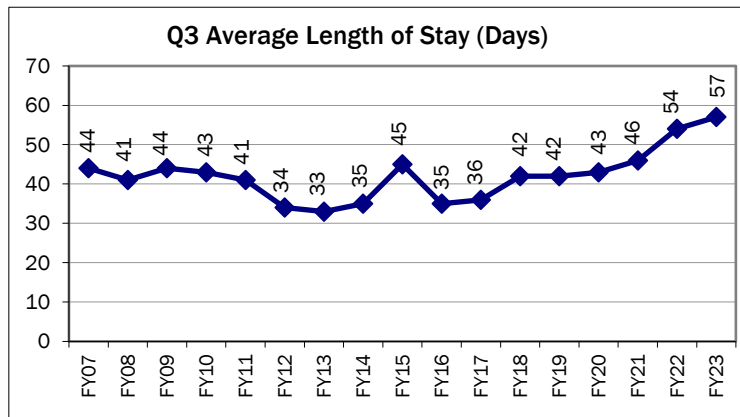
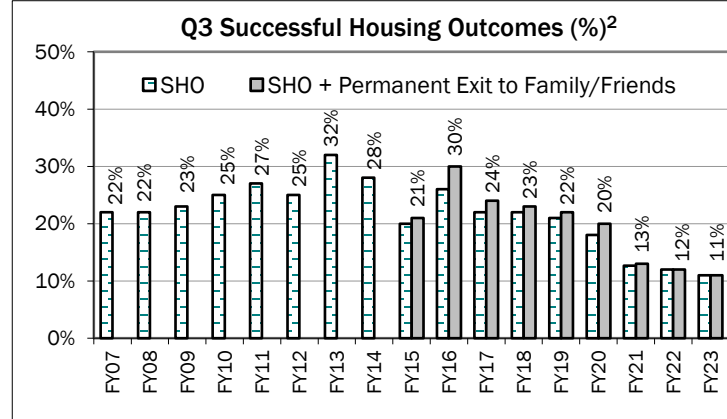
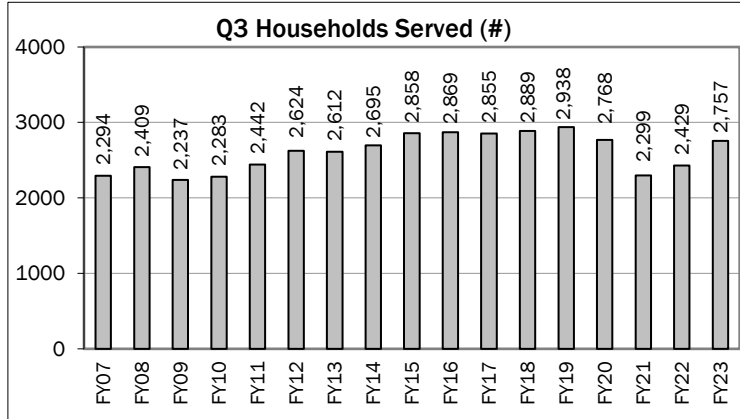
¹ Starting 7/1/15, Successful Housing Outcomes include permanent exits to family. Starting 7/1/18, Successful Housing Outcomes include permanent exits to friends.

² Overflow capacity is not included. Additional beds operated throughout the reporting period.

³ Due to rounding percentages do not add up to 100%.

System and Program Indicator Report

FY23 EMERGENCY SHELTER	Households Served			Nightly Occupancy		Average Length of Stay (Days)			Successful Housing Outcomes ²					
1/1/2023 - 3/31/2023	Goal	Actual	Outcome Achievement	Capacity	Actual	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Emergency Shelter System ¹	2,400	2,757	√	849	1018	54	57	√	469	211	≠	30%	11%	≠



DEMOGRAPHICS	Family & Adults
Households Served	2,757
Percent Newly homeless	60%
Clients Served	3,610
Adults Served	2,867
Children Served	743
Average Age (HoH)	43
Gender - Male (HoH)	63%
Gender - Female (HoH)	36%
Gender - Other (HoH)	1%
Veterans (U.S. Military) served	112
Veterans % of all adults	4%
Average Monthly Household Income	\$579
Percent Working at Entry	20%
Average Daily Waitlist Number	68
Race - Black (HoH) ³	59%
Race - White (HoH) ³	34%
Race - Multi-racial (HoH) ³	6%
Race - Other (HoH) ³	2%
Non-Hispanic (HoH)	96%
Hispanic (HoH)	4%
Adults 18-24 years (HoH)	8%
Pregnant Women Served	62
Self-Reported Long Term Disability (HoH)	62%
Franklin County Residents	82%

The number served by the system increased 14% when compared to the same reporting period of the prior fiscal year. The successful housing outcome rate decreased 1 percentage point to **11%**. Lack of available safe, decent, affordable housing is making it very difficult to successfully move individuals and families out of shelter quickly. **The average length of time homeless increased by 3 days to a record high of 57 days.** The average income decreased to \$579 when compared to the FY22 annual rate of \$670. The system served 6 less (5% decrease) veterans and 13 more (**27% increase**) **pregnant women** when compared to the same reporting period of FY22 (118, 49).

¹ Includes single adult and family shelters. Overflow capacity is not included. Additional beds operated throughout the reporting period. Excludes Huckleberry House Emergency Shelter and YMCA Family Overnight; total distinct households served including the youth shelter and overnight program is 2,883. The number of clients served at the SIQ shelter is 7 single adults, and this cohort is excluded from all calculations.

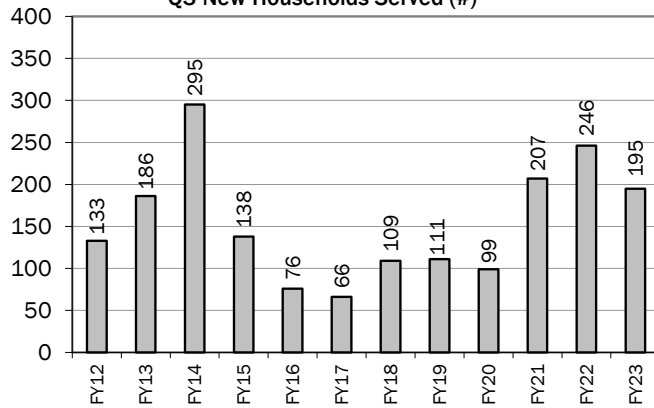
² Starting 7/1/15, Successful Housing Outcomes include permanent exits to family. Starting 7/1/18, Successful Housing Outcomes include permanent exits to friends.

³ Due to rounding percentages do not add up to 100%.

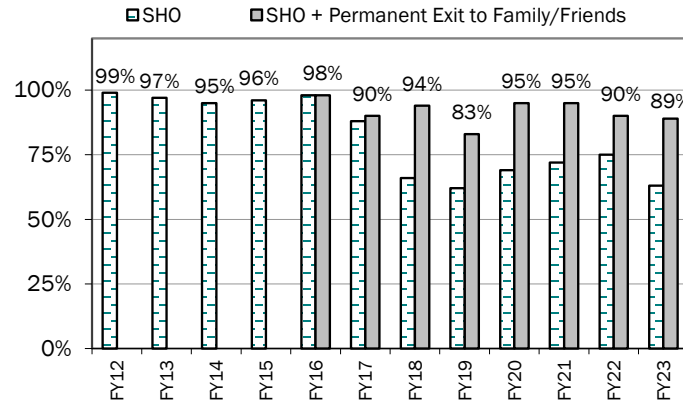
System and Program Indicator Report

FY23 Prevention	New Households Served			Households Served			Average Length of Participation (Days)			Successful Housing Outcomes ³					
1/1/2023 - 3/31/2023	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Prevention System ¹	230	195	≠	550	528	√	150	204	≠	220	189	≠	80%	89%	√

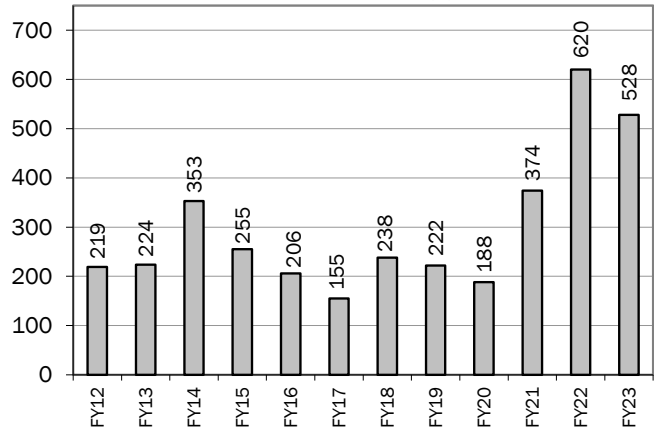
Q3 New Households Served (#)



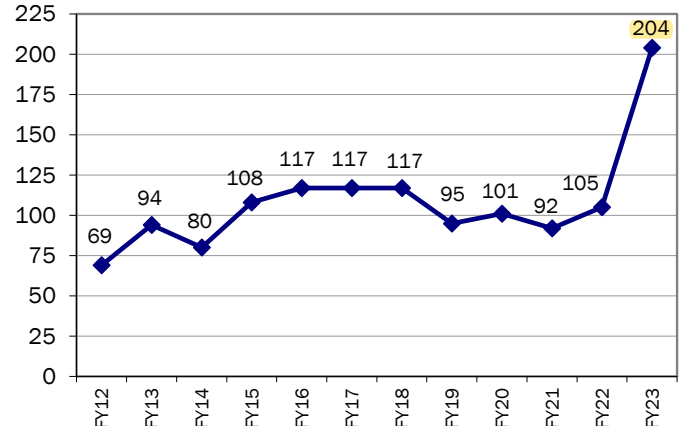
Q3 Successful Housing Outcomes (%)³



Q3 Households Served (#)



Q3 Average Length of Participation (Days)



DEMOGRAPHICS	Family & Adults
Households Served	528
Clients Served	1,572
Average Age (HoH)	33
Gender - Female (HoH)	86%
Gender - Male (HoH)	13%
Gender - Other (HoH)	1%
Veterans (U.S. Military) served	49
Veterans % of all adults	8%
Average Monthly Household Income	\$902
Percent Working at Entry	43%
Race - Black (HoH)	74%
Race - White (HoH)	19%
Race - Multi-racial (HoH)	6%
Race - Other (HoH)	1%
Non-Hispanic (HoH)	95%
Hispanic (HoH)	5%
Adults Served	611
Children Served	961
Mean Family Size ²	3.5
Average Number of Children ²	2.3
Adults 18 - 24 years (HoH)	27%
Adults 25 - 34 years (HoH)	43%
Adults 35 - 44 years (HoH)	19%
Adults 45 - 55 years (HoH)	6%
Adults 56 - 61 years (HoH)	2%
Adults 62+ years (HoH)	3%
Self-reported Disability (HoH)	23%
Pregnant Women Served	59

The number of households served decreased 15% when compared to the same reporting period of the prior fiscal year. The successful housing outcome rate decreased by 1 percentage point to 89%. At exit, 63% of households are stable in their own housing and 26% decided to permanently move in with family/friends. The percent working at entry increased compared to the FY22 annual rate of 37% to 43% currently. The number of veterans served increased by 2 (4% increase) and the number of **pregnant women served decreased by 18 (23% decrease)** when compared to the same reporting period in FY22 (47, 77).

¹ System includes Gladden Community House prevention programs, Home for Families prevention programs, and VOAIO SSVF program for veterans.

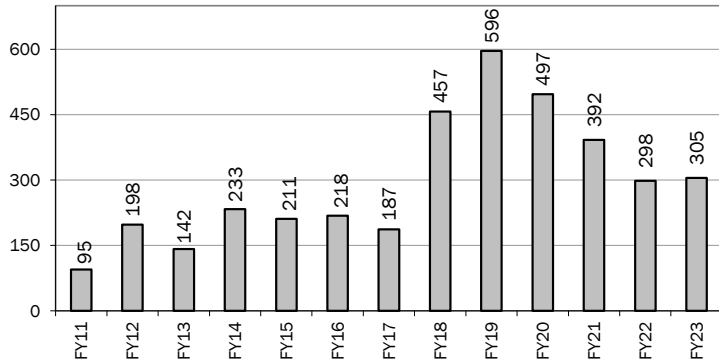
² Data refers to the families served.

³ Starting 7/1/15, Successful Housing Outcomes include permanent exits to family. Starting 7/1/18, Successful Housing Outcomes include permanent exits to friends.

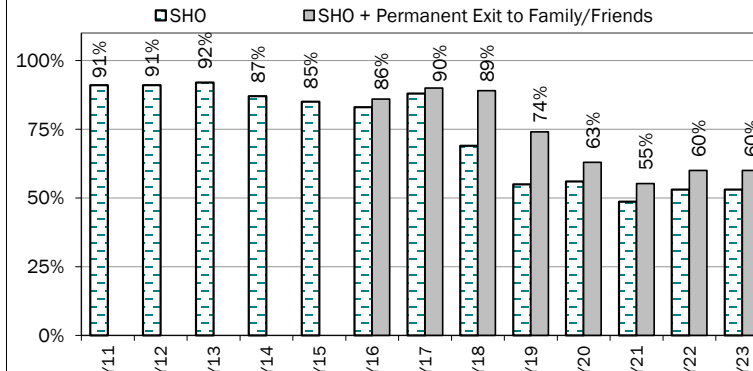
System and Program Indicator Report

FY23 Rapid Re-housing	New Households Served			Households Served			Average Length of Participation (Days)			Successful Housing Outcomes ²					
1/1/2023 - 3/31/2023	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Rapid Re-housing System ¹	500	305	≠	1,300	1,034	≠	150	195	≠	275	170	≠	55%	60%	√
Single Adults ³	-	193	-	-	665	-	-	189	-	-	111	-	-	56%	-
Families ³	-	112	-	-	369	-	-	212	-	-	59	-	-	67%	-

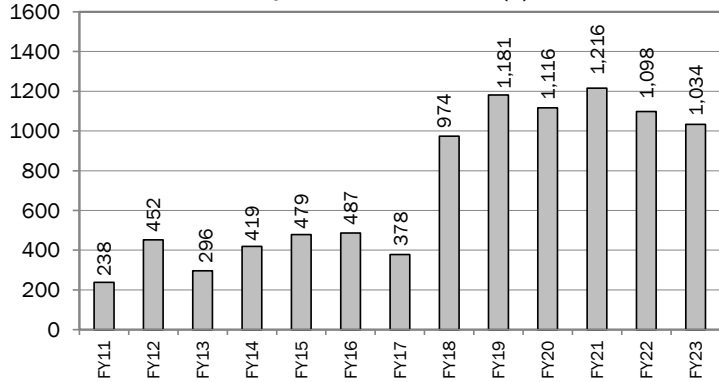
Q3 New Households Served (#)



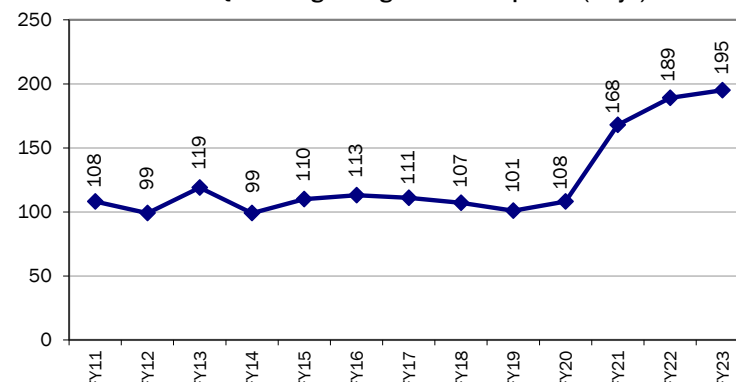
Q3 Successful Housing Outcomes (%)²



Q3 Households Served (#)



Q3 Average Length of Participation (Days)



DEMOGRAPHICS	Family	Single Adults ³
Households Served	369	665
Clients Served	1,266	674
Average Age (HoH)	32	47
Gender - Male (HoH)	7%	70%
Gender - Female (HoH)	93%	29%
Gender - Other (HoH)	0%	1%
Veterans (U.S. Military) served	6	220
Veterans % of all adults	2%	33%
Average Monthly Household Income	\$714	\$775
Percent Working at Entry	35%	25%
Adults Served	444	-
Children Served	822	-
Race - Black (HoH) ⁴	73%	60%
Race - White (HoH) ⁴	18%	32%
Race - Multi-racial (HoH) ⁴	7%	6%
Race - Other (HoH) ⁴	2%	1%
Non-Hispanic (HoH)	95%	95%
Hispanic (HoH)	5%	5%
Mean Family Size	3.4	-
Average Number of Children	2.2	-
Adults 18-24 years (HoH) ⁴	31%	13%
Adults 25 - 34 years (HoH) ⁴	34%	13%
Adults 35 - 44 years (HoH) ⁴	27%	18%
Adults 45 - 55 years (HoH) ⁴	6%	18%
Adults 56 - 61 years (HoH) ⁴	1%	17%
Adults 62+ years (HoH) ⁴	1%	20%
Self-reported Disability (HoH)	45%	75%
Pregnant Women Served	28	9

The number served decreased 6% when compared to the same reporting period of the previous year. Rapid Re-housing providers are struggling to keep programs staffed, which directly impacts the number served and they are reporting continued difficulty securing low-income, affordable housing. The success rate at exit remained flat at 60 percent and the length of participation increased by 6 days.

¹ System includes HFF Rapid Re-housing programs, VOAIO Rapid Re-housing, TSA Rapid Re-housing and J2H, YMCA Rapid Re-housing programs, Homefull RRRH programs, LSS SSVF, and VOAIO SSVF programs.

² Starting 7/1/15, Successful Housing Outcomes include permanent exits to family. Starting 7/1/18, Successful Housing Outcomes include permanent exits to friends.

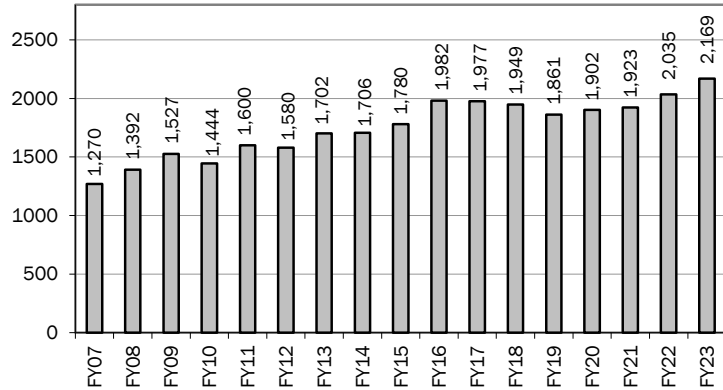
³ No outcome goals are set by subpopulation. Households with only adults are included in the single adult population.

⁴ Due to rounding percentages do not add up to 100%.

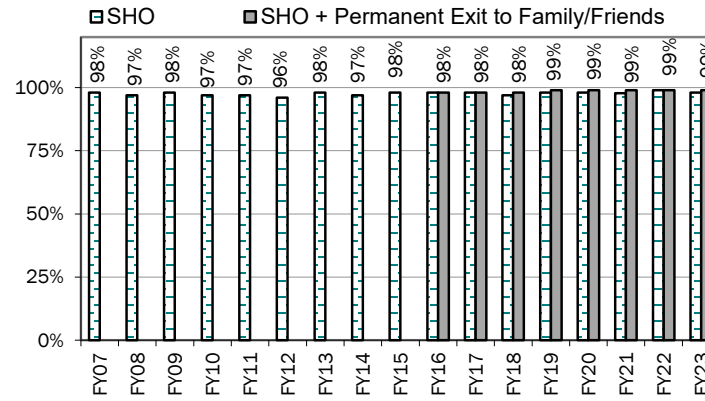
System and Program Indicator Report

FY23 Permanent Supportive Housing (PSH)	Households Served			Occupancy Rate			Housing Stability (Months)			Successful Housing Outcomes ¹					
1/1/2023 - 3/31/2023	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Total PSH System	2,566	2,169	≠	95%	85%	≠	24	43	√	2,309	2,128	√	90%	99%	√

Q3 Households Served (#)

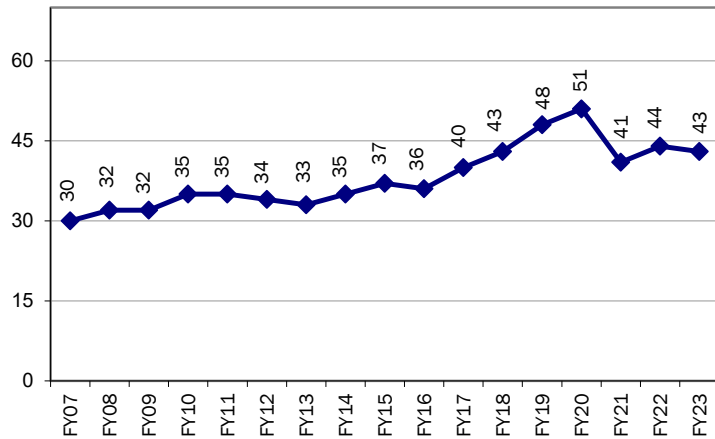


Q3 Successful Housing Outcomes (%)¹

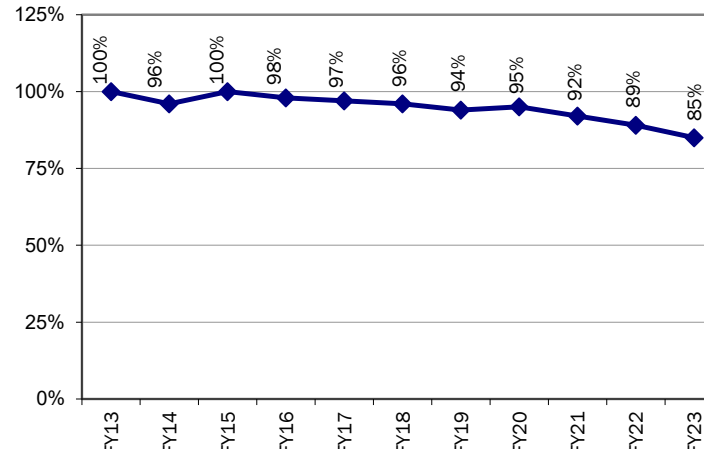


The system had a 7% increase in numbers served. The occupancy rate decreased to 85% due to difficulty in finding scattered sites affordable housing to rent in the community. The current capacity of Permanent Supportive Housing units in HMIS and reported on here is 2,456. VA VASH voucher capacity of 377 is not included.

Q3 Housing Stability (Months)



Q3 Occupancy Rate (%)

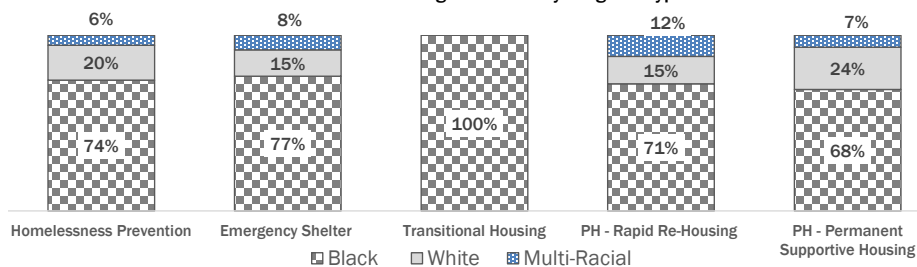


¹ Starting 7/1/15, Successful Housing Outcomes include permanent exits to family. Starting 7/1/18, Successful Housing Outcomes include permanent exits to friends.

System and Program Indicator Report

Special Populations Served: 1/1/2023 - 3/31/2023		Families Served by Program Type					
Families	Totals	Homelessness Prevention	Street Outreach	Emergency Shelter	Transitional Housing	PH - Rapid Re-Housing ³	PH - Permanent Supportive Housing
Youth Households (18 - 24)	236	88	2	28	16	94	39
Pregnant Youth Households (18 - 24)	30	11	0	6	4	15	1
Households (25+)	910	284	2	294	1	247	251
Pregnant Households (25+)	65	37	0	14	0	13	7
Total Households Served (#)	1,231	420	4	340	21	369	298
Total Households Entered	361	157	4	198	2	112	8
Total Households Exited	376	194	2	187	4	88	4
Successful Housing Outcomes (#) ¹	N/A	176	2	60	3	59	297
Successful Housing Outcomes (%) ¹	N/A	91%	100%	32%	75%	67%	100%
Average Length of Shelter Stay (Days) ²	N/A	198	15	75	12	212	40
Average Length of Participation (Days) ²							
Housing Stability (Months) ²							
	DEMOGRAPHICS						
	Race - Black (HoH)	75%	25%	69%	100%	73%	68%
	Race - White (HoH)	17%	50%	23%	0%	18%	24%
	Race - Multi-racial (HoH)	7%	25%	7%	0%	7%	7%
	Race - Other (HoH)	1%	0%	1%	0%	2%	1%
	Gender - Female	95%	75%	92%	100%	93%	86%
	Gender - Male	5%	25%	8%	0%	7%	14%
	Gender - Other	0%	0%	0%	0%	0%	0%
	Non-Hispanic (HoH)	95%	100%	96%	90%	95%	97%
	Hispanic (HoH)	5%	0%	4%	10%	5%	3%
	Self Reported Disability	19%	75%	46%	62%	45%	93%
	Franklin County Residents	93%	67%	85%	86%	86%	94%

Breakdown of Successful Housing Outcomes by Program Type and Race



Breakdown of Successful Outcomes by Program Type and Gender



The system-wide number of families served increased by 1% (FY22 1,213) when compared to the same reporting period of the prior fiscal year. While the **rate of families receiving homelessness prevention services decreased by 22% (FY22 540)**, the **rate of families in emergency shelter increased by 28% (FY22 266) during the same timeframe**. The rate of families in permanent supportive housing increased by 21% (FY22 246). The success rate decreased slightly system wide, when compared to FY22. The rate of Black/African American families and women-headed families served system-wide is substantially disproportionate compared to the Franklin County population and to the Franklin County population in poverty. From an outcomes perspective, the homelessness system has no substantial impact on these families.

¹ Successful outcomes measure for Street Outreach. No families were served by Street Outreach for the reporting period.

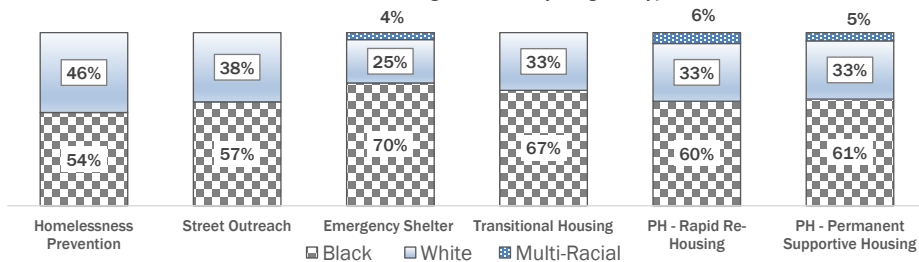
² Average Length of Shelter Stay (Days) measured for Emergency Shelter. Average Length of Participation (Days) measured for Street Outreach, PH - Rapid Re-Housing and Homelessness Prevention. Housing Stability (Months) measured for PH - Permanent Supportive Housing and Transitional Housing.

³ PH - Rapid Re-Housing households with adults only were excluded from totals.

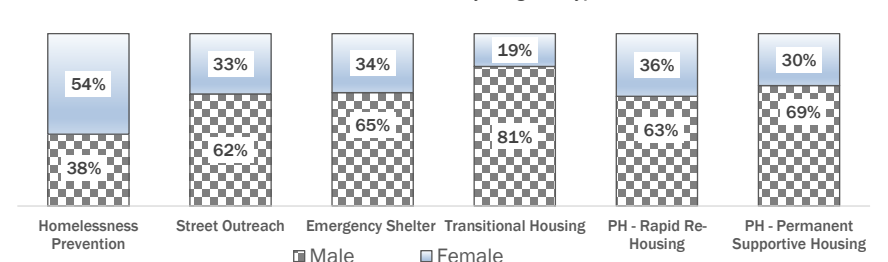
System and Program Indicator Report

Special Populations Served: 1/1/2023 - 3/31/2023		Single Adults Served by Program Type					
Single Adults	Totals	Homelessness Prevention	Street Outreach	Emergency Shelter	Transitional Housing	PH - Rapid Re-Housing	PH - Permanent Supportive Housing
Unaccompanied Youth under 18	5	0	2	0	3	0	0
Unaccompanied Youth (18 -24)	353	25	14	161	41	80	77
Pregnant Unaccompanied Youth (18 -24)	23	9	1	8	0	4	3
Households without Children (18 - 24)	6	2	0	0	0	1	3
Pregnant Households without Children (18 - 24)	4	1	0	0	0	3	0
Single Adult (25+)	4,702	66	222	2,228	51	572	2,078
Pregnant Single Adult (25+)	37	1	2	33	0	2	0
Households without Children (25+)	90	4	1	2	0	4	81
Total Households Served (#)	5,202	108	242	2,422	95	665	2,241
Total Households Entered	1,641	38	133	1,524	37	193	72
Total Households Exited	1,791	18	65	1,702	34	199	68
Successful Housing Outcomes (#) ¹	N/A	13	21	151	21	111	2,189
Successful Housing Outcomes (%) ¹	N/A	72%	32%	9%	62%	56%	99%
Average Length of Shelter Stay (Days) ²	N/A	275	67	52	6	189	46
Average Length of Participation (Days) ²	N/A						
Housing Stability (Months) ²	N/A						
	DEMOGRAPHICS						
	Race - Black (HoH) ³	69%	33%	57%	67%	60%	61%
	Race - White (HoH) ³	27%	58%	35%	27%	32%	33%
	Race - Multi-racial (HoH) ³	3%	6%	6%	4%	6%	5%
	Race - Other (HoH) ³	1%	2%	2%	1%	1%	1%
	Gender - Male ³	47%	61%	71%	67%	70%	69%
	Gender - Female ³	51%	38%	28%	29%	29%	30%
	Gender - Other ³	2%	1%	1%	3%	1%	1%
	Non-Hispanic (HoH)	97%	99%	96%	94%	95%	98%
	Hispanic (HoH)	3%	1%	4%	6%	5%	2%
	Self Reported Disability	39%	95%	55%	73%	75%	96%
	Franklin County Residents	92%	83%	82%	84%	85%	95%

Breakdown of Successful Housing Outcomes by Program Type and Race



Breakdown of Successful Outcomes by Program Type and Gender



This is the first 3rd quarter system level dashboard for single adults and no comparable information is available. The rate of Black/African American single adults served system-wide is substantially disproportionate compared to the Franklin County population and to the Franklin County population in poverty. From an outcomes perspective, the homelessness system has no substantial impact on these single adults.

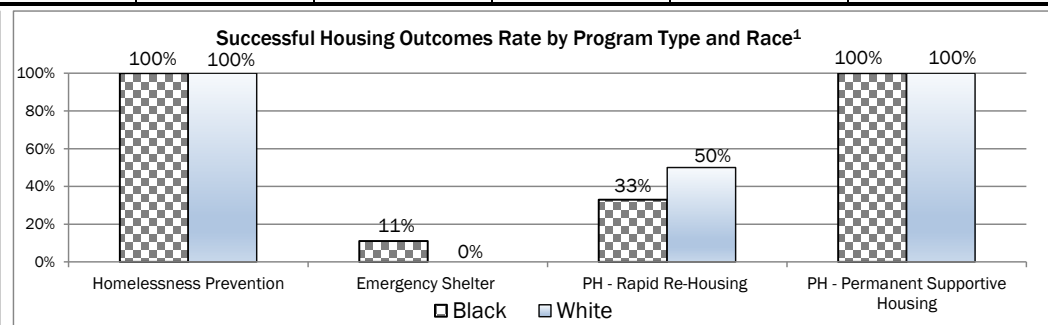
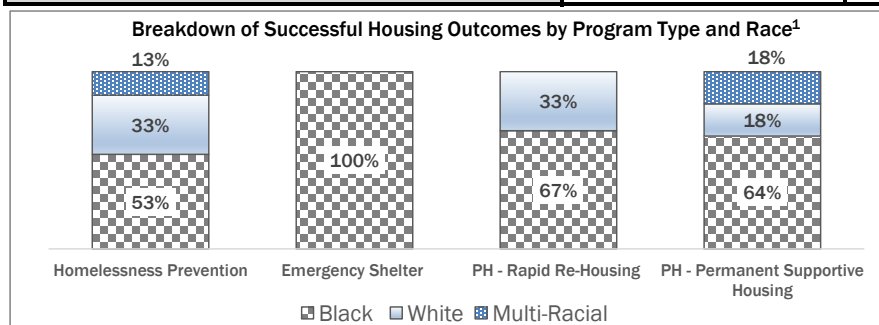
¹ Successful outcomes measure for Street Outreach.

² Average Length of Shelter Stay (Days) measured for Emergency Shelter. Average Length of Participation (Days) measured for Street Outreach, PH - Rapid Re-Housing and Homelessness Prevention. Housing Stability (Months) measured for PH - Permanent Supportive Housing and Transitional Housing.

³ Due to rounding, percentages do not add up to 100%.

System and Program Indicator Report

Special Populations Served: 1/1/2023 - 3/31/2023		Pregnant Women Served by Program Type					
Pregnant Women	Totals	Homelessness Prevention	Street Outreach	Emergency Shelter	Transitional Housing	PH - Rapid Re-Housing	PH - Permanent Supportive Housing
Unaccompanied Youth (under 18)	1	0	0	1	0	0	0
Unaccompanied Youth (18 -24)	27	10	1	8	0	7	3
Single Adults (25+)	37	1	2	33	0	2	0
Parenting Youth Households 18-24	31	11	0	6	4	15	1
Parenting Households (25+)	65	37	0	14	0	13	7
Total Households Served (#)	158	59	3	62	4	37	11
Total Households Entered	95	41	1	49	2	13	2
Total Households Exited	59	16	1	43	0	8	0
Successful Housing Outcomes (#) ¹	N/A	15	0	3	N/A ³	3	11
Successful Housing Outcomes (%) ¹	N/A	94%	0%	7%	N/A ³	38%	100%
Average Length of Shelter Stay (Days) ²	N/A	130	88	27	7	150	14
Average Length of Participation (Days) ²							
Housing Stability (Months) ²							
	DEMOGRAPHICS						
	Race - Black (HoH) ⁴	69%	0%	65%	100%	68%	64%
	Race - White (HoH) ⁴	20%	100%	24%	0%	24%	18%
	Race - Multi-Racial (HoH) ⁴	8%	0%	6%	0%	0%	18%
	Race - Other (HoH) ⁴	2%	0%	5%	0%	8%	0%
	Non-Hispanic (HoH)	88%	100%	98%	100%	92%	100%
	Hispanic (HoH)	12%	0%	2%	0%	8%	0%
	Self Reported Disability	17%	100%	36%	50%	62%	91%
	Franklin County Residents	95%	100%	85%	100%	84%	91%



The system-wide number of pregnant women served remained flat when compared to the same reporting period of the prior fiscal year. **The number served by emergency shelters increased 27% (FY22 49) when compared to prior fiscal year and is correlated with the 23% decrease (FY22 77) in pregnant women served by homelessness prevention.** The decrease is attributable to the winding down of the Housing for Pregnant Women program operated by Home for Families. The rate of Black/African American women served system-wide is substantially disproportionate compared to the Franklin County population and to the Franklin County population in poverty. From an outcomes perspective, the homelessness system has no substantial impact on these pregnant women.

¹ Successful outcomes measure for Street Outreach.

² Average Length of Shelter Stay (Days) measured for Emergency Shelter. Average Length of Participation (Days) measured for Street Outreach, PH - Rapid Re-Housing and Homelessness Prevention. Housing Stability (Months) measured for PH - Permanent Supportive Housing and Transitional Housing.

³ System didn't have any household exits; unable to calculate measure.

⁴ Due to rounding, percentages do not add up to 100%.

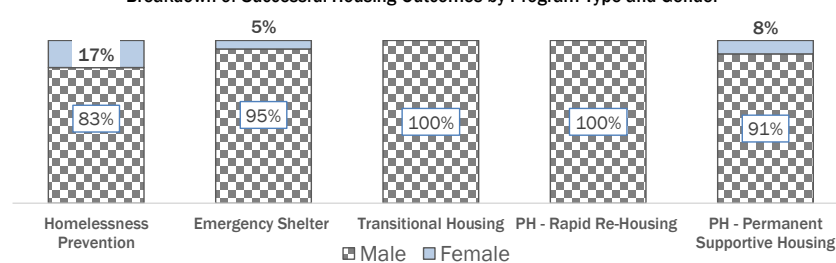
System and Program Indicator Report

Special Populations Served: 1/1/2023 - 3/31/2023		Veterans Served by Program Type					
Veterans (All Adults)	Totals	Homelessness Prevention	Street Outreach	Emergency Shelter	Transitional Housing	PH - Rapid Re-Housing	PH - Permanent Supportive Housing ³
Unaccompanied Youth (18 -24)	5	0	0	1	0	3	2
Single Adults (25+)	821	43	8	106	50	217	531
Parenting Youth Households 18-24	1	0	0	0	0	0	1
Parenting Households (25+)	49	6	0	5	0	6	34
Total Households Served (#)	872	49	8	112	50	226	568
Total Households Entered	99	9	5	73	29	41	12
Total Households Exited	105	7	2	61	26	46	12
Successful Housing Outcomes (#) ¹	N/A	6	0	19	14	32	558
Successful Housing Outcomes (%) ¹	N/A	86%	0%	31%	54%	70%	99%
Average Length of Shelter Stay (Days) ²	N/A	492	25	54	2	276	59
Average Length of Participation (Days) ²							
Housing Stability (Months) ²							
	DEMOGRAPHICS						
	Race - Black (HoH) ⁴	67%	25%	56%	56%	56%	58%
	Race - White (HoH) ⁴	31%	63%	38%	42%	38%	38%
	Race - Multi-Racial (HoH) ⁴	2%	13%	4%	2%	6%	3%
	Race - Other (HoH) ⁴	0%	0%	3%	0%	0%	1%
	Gender - Male	77%	75%	91%	100%	95%	91%
	Gender - Female	23%	25%	8%	0%	5%	8%
	Gender - Other	0%	0%	1%	0%	0%	1%
	Non-Hispanic (HoH) ⁴	98%	100%	98%	96%	96%	98%
	Hispanic (HoH) ⁴	2%	0%	2%	4%	4%	2%
	Self Reported Disability	55%	88%	66%	62%	55%	85%
Franklin County Residents	100%	88%	73%	80%	75%	93%	

Breakdown of Successful Housing Outcomes by Program Type and Race



Breakdown of Successful Housing Outcomes by Program Type and Gender



The system-wide number of veterans served increased 5% when compared to the same period of the prior fiscal year (FY22 829). The number of veterans receiving homelessness prevention services increased by 4% (FY22 47), the number of veterans in emergency shelter decreased by 5% (FY22 118) and the number in transitional housing increased by 35% (FY22 37). The number of veterans served in rapid re-housing increased by 33% (FY22 170) and the number in permanent supportive housing decreased by 6% (FY22 604) when compared to prior fiscal year. The rate of Black/African American veterans served system-wide is substantially disproportionate compared to the Franklin County veteran population. From an outcomes perspective, the homelessness system has no substantial impact on these veterans.

¹ Successful outcomes measure for Street Outreach.

² Average Length of Shelter Stay (Days) measured for Emergency Shelter. Average Length of Participation (Days) measured for Street Outreach, PH - Rapid Re-Housing and Homelessness Prevention. Housing Stability (Months) measured for PH - Permanent Supportive Housing and Transitional Housing.

³ VASH vouchers are included under the PH - Permanent Supportive Housing category.

⁴ Due to rounding, percentages do not add up to 100%.

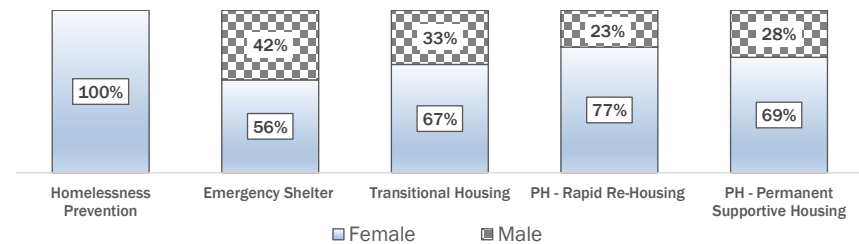
System and Program Indicator Report

Special Populations Served: 1/1/2023- 3/31/2023		Transition Age Youth Served by Program Type					
Transition Age Youth ¹	Totals	Homelessness Prevention	Street Outreach	Emergency Shelter	Transitional Housing	PH - Rapid Re-Housing	PH - Permanent Supportive Housing ³
Unaccompanied Youth under 18	106	0	2	101	3	0	0
Unaccompanied Youth 18-24	383	36	15	168	41	88	83
Parenting Youth Households Under 18	0	0	0	0	0	0	0
Parenting Youth Households 18-24	264	99	2	33	20	109	40
Total Pregnant Women Served	56	21	1	15	4	22	4
Total Households Served	746	135	19	302	64	197	123
Total Households Entered	349	64	14	252	9	55	5
Total Households Exited	315	45	11	250	11	36	4
Successful Housing Outcomes (#) ²	N/A	38	5	71	9	22	119
Successful Housing Outcomes (%) ²	N/A	84%	45%	28%	82%	61%	98%
Average Length of Shelter Stay (Days) ³							
Average Length of Participation (Days) ³	N/A	295	57	34	10	262	24
Housing Stability (Months) ³							
DEMOGRAPHICS							
Race - Black (HoH) ⁴		76%	58%	64%	88%	75%	71%
Race - White (HoH) ⁴		12%	21%	24%	6%	15%	13%
Race - Multi-Racial (HoH) ⁴		10%	11%	10%	5%	9%	15%
Race - Other (HoH) ⁴		3%	10%	2%	2%	1%	1%
Gender - Female ⁴		90%	68%	50%	75%	78%	67%
Gender - Male ⁴		10%	16%	46%	20%	20%	30%
Gender - Other ⁴		0%	16%	4%	5%	2%	3%
Non-Hispanic (HoH)		93%	95%	94%	91%	92%	97%
Hispanic (HoH)		7%	5%	6%	9%	8%	3%
Self Reported Disability		21%	53%	50%	77%	47%	98%
Franklin County Residents		94%	83%	89%	89%	90%	98%

Breakdown of Successful Housing Outcomes by Program Type and Race²



Breakdown of Successful Housing Outcomes by Program Type and Gender²



The number of transition age youth served increased 14% (FY22 653) when compared to the same reporting period of the prior fiscal year. The number of youth served by homelessness prevention decreased by 8% (FY22 146), the number of youth served in PSH increased by 18% (FY22 104), and the number of youth served in emergency shelters increased by 27% (FY22 237). The number of youth in transitional housing (FY22 65) and youth in rapid re-housing (FY22 194) remained flat. The number of youth served by street outreach increased by 171% or 12 youth. The rate of Black/African American youth and female youth served system-wide is substantially disproportionate compared to the Franklin County population and to the Franklin County population in poverty. From an outcomes perspective, the homelessness system has no substantial impact on these youth. In addition, the high rate of homeless Black/African American underage and young adult girls shows a system failure that must be addressed with urgency.

¹Includes unaccompanied and pregnant/parenting youth where all adult members are between 18 - 24 years of age and unaccompanied/parenting youth under 18.

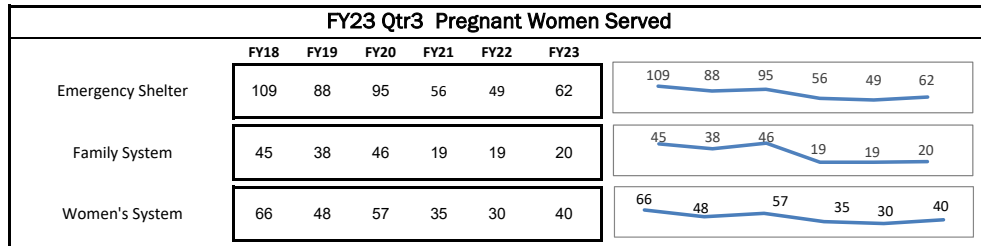
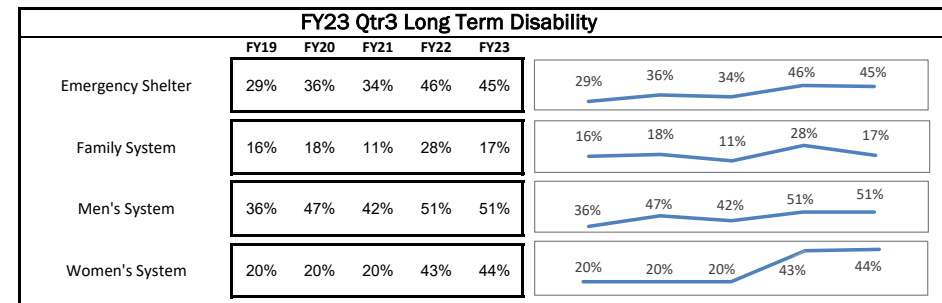
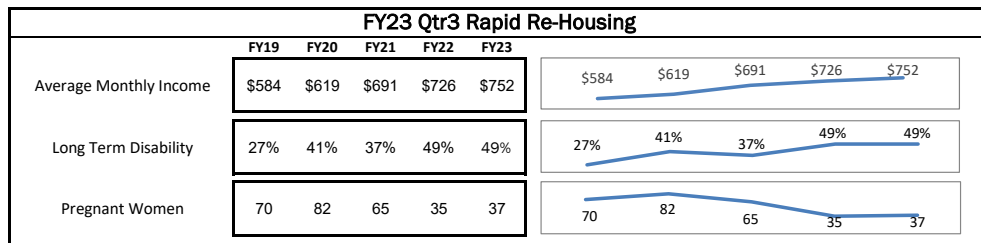
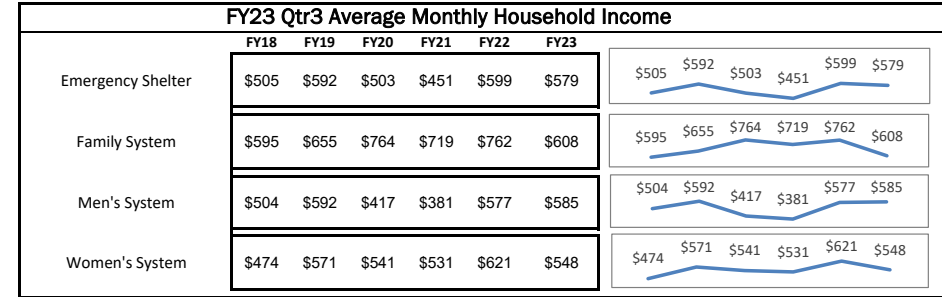
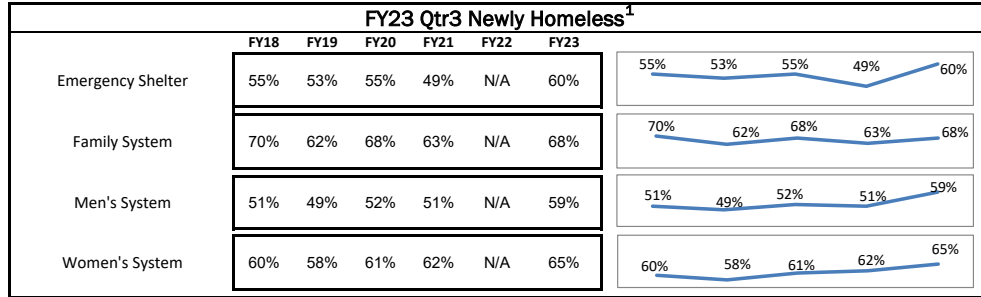
²Successful outcomes measure for Street Outreach. Unaccompanied youth served by Huckleberry House were removed from Emergency Shelter successful housing outcomes.

³Average Length of Shelter Stay (Days) measured for Emergency Shelter. Unaccompanied youth served by Huckleberry House were removed from Emergency Shelter ALOS calculation. Average Length of Participation (Days) measured for Street Outreach, PH - Rapid Re-Housing and Homelessness Prevention. Housing Stability (Months) measured for PH - Permanent Supportive Housing and Transitional Housing.

⁴Due to rounding, percentages do not add up to 100%

System and Program Indicator Report

Emergency Shelter and Rapid Re-housing Trends Appendix : 1/1/2023 - 3/31/2023



¹ Did not access a homeless program in the past two years. FY22 data not available due to system migration.

² Exited successfully but returned to shelter within 180 days of successful exit.

HOMELESS HOTLINE	Total Households Served			Average Wait Time (minutes)			Successful Diversion/Outcomes					
1/1/2023 - 3/31/2023	Goal (#)	Actual (#)	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Gladden Community House - Family Diversion	425	481	✓	N/A	N/A	N/A	149	123	✗	35%	32%	✓
Netcare - Homeless Hotline (Families)	650	702	✓	<5	1:10	✓	195	293	✓	30%	38%	✓
Netcare - Homeless Hotline (Single Adults)	2,600	2,785	✓	<5	1:10	✓	520	232	✗	20%	7%	✗

STREET OUTREACH	New Households Served			Total Households Served			Average Length of Participation			Successful Outcomes					Successful Housing Outcomes ³					Usage of CSB DCA (%) ¹				
1/1/2023 - 3/31/2023	Goal (#)	Actual (#)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Mt. Carmel - Capital Crossroad SID Outreach	25	11	✗	40	25	✗	90	101	✗	19	7	✗	75%	100%	✓	10	3	✗	55%	43%	✗	N/A	33%	N/A
Mt. Carmel - Outreach	72	71	✓	232	137	✗	90	105	✗	54	8	✗	75%	29%	✗	30	5	✗	55%	63%	✓	25%	4%	✗
Southeast - PATH Outreach ²	35	50	✓	65	76	✓	90	24	✓	17	5	✗	50%	18%	✗	N/A	4	N/A	N/A	80%	N/A	N/A	N/A	N/A

TRANSITION AGE YOUTH	New Households Served			Households Served			Program Occupancy Rate				Average Length of Shelter Stay (days)			Average Length of Participation / Housing Stability ⁴			Successful Outcomes / Housing Outcomes ³					
1/1/2023 - 3/31/2023	Goal (#)	Actual (#)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Capacity	Actual	Actual (%)	Outcome Achievement (95% Goal)	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Huckleberry House - TAY CARR Team & Expansion	30	50	✓	80	69	✗	N/A	N/A	N/A	N/A	N/A	N/A	N/A	90	41	✓	19	9	✗	75%	21%	✗
Huckleberry House - Emergency Shelter	N/A	99	N/A	110	102	✓	16	7	46%	✓ ⁵	10	7	✓	N/A	N/A	N/A	80	76	✓	80%	82%	✓
Huckleberry House - Youth SOP ⁶	N/A	10	N/A	N/A	11	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	22	N/A	N/A	4	N/A	N/A	67%	N/A
Huckleberry House - TLP TH	N/A	4	N/A	33	28	✗	24	22	93%	✗	N/A	N/A	N/A	10	9	✓	5	6	✓	80%	100%	✓
Huckleberry House - TLP RHY TH	N/A	0	N/A	7	7	✓	7	7	98%	✓	N/A	N/A	N/A	12	12	✓	1	0	✗	80%	0%	✗
Home for Families - Homelessness Prevention/RRH - ODH TAY	9	31	✓	19	43	✓	N/A	N/A	N/A	N/A	N/A	N/A	N/A	180	138	✓	9	3	✗	85%	75%	✗
Home For Families - TAY Transition to Home TH	N/A	5	N/A	34	30	✗	28	25	91%	✓	N/A	N/A	N/A	10	11	✓	5	4	✓	80%	80%	✓
Home For Families - TAY Transition to Home RRH	6	26	✓	46	75	✓	N/A	N/A	N/A	N/A	35	24	✓	180	135	✓	4	4	✓	60%	50%	✗
Home For Families - TAY RRH	30	26	✗	110	97	✗	N/A	N/A	N/A	N/A	35	20	✓	180	310	✗	18	9	✗	60%	60%	✓

¹ Households that exited successfully without accessing DCA are excluded from calculation.² The goal of PATH Outreach is to outreach to homeless individuals for the purpose of linking them to ongoing mental health and other treatment.³ Successful Outcomes for CARR, SOP, and Emergency Shelter; Successful Housing Outcomes for prevention, transitional housing (TH), and rapid re-housing (RRH); Starting 7/1/15, Successful Housing Outcomes include permanent exits to family. Starting 7/1/18, Successful Housing Outcomes include permanent exits to friends.⁴ Average Length of Participation (days) for CARR, SOP, and RRH; Housing Stability (months) for TH.⁵ Project served all households that needed services.⁶ Project has no projected performance outcomes for the year.

EMERGENCY SHELTER ⁴	Households Served				Nightly Occupancy				Average Length of Stay (Days)			Successful Housing Outcomes ³					
1/1/2023 - 3/31/2023	Goal (#)	Actual (#)	Variance	Outcome Achievement	Capacity ¹	Actual	Actual (%)	Outcome Achievement (Goal: 100%)	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
FAMILY																	
YMCA - Van Buren Family Shelter	175	241	66	√	64	99	155%	√	54	69	≠	56	32	≠	50%	23%	≠
YWCA - Family Center	110	104	(6)	√	50	55	110%	√	54	88	≠	30	27	√	50%	55%	√
MEN																	
LSS - Faith Mission - Men's on Grant ²	N/A	261	N/A	N/A	95	107	113%	N/A	45	69	N/A	N/A	29	N/A	25%	18%	N/A
LSS - Faith Mission on 8th ²	N/A	219	N/A	N/A	95	92	97%	N/A	45	74	N/A	N/A	18	N/A	25%	14%	N/A
Southeast - Friends of the Homeless - Men's Shelter	500	594	94	√	160	158	99%	√	45	32	√	85	15	≠	25%	3%	≠
YMCA - Men's Social Distancing (including overflow) ⁵	900	533	(367)	√ ⁷	163	163	100%	√	45	43	√	N/A	15	N/A	N/A	3%	N/A
YMCA - SIQ Shelter ⁵	N/A	7	N/A	N/A	1	1	100%	N/A	N/A	7	N/A	N/A	0	N/A	N/A	0%	N/A
WOMEN																	
LSS - Faith Mission - Women's on Grant ²	N/A	109	N/A	N/A	38	42	110%	N/A	45	53	N/A	N/A	17	N/A	25%	25%	N/A
YMCA - Van Buren Women's Shelter	450	371	(79)	≠	158	147	93%	≠	45	68	≠	73	33	≠	25%	15%	≠
YMCA - Women's Overflow	450	444	(6)	√	26	26	100%	√	45	5	√	N/A	1	N/A	N/A	0%	N/A
INEBRIATE																	
Maryhaven - Engagement Center Safety	250	262	12	√	34	39	114%	√	20	13	√	65	38	≠	30%	16%	≠
Maryhaven - Engagement Center Shelter2Housing	40	22	(18)	≠	16	11	69%	≠	45	62	≠	6	4	≠	25%	50%	√
VA EMERGENCY HOUSING																	
LSS - VA Men & Women	60	47	(13)	≠	24	20	84%	≠	45	51	≠	18	8	≠	50%	33%	≠
VOAOI - VA Emergency Housing	40	28	(12)	≠	15	14	91%	≠	45	72	≠	13	9	≠	50%	75%	√
AGENCY																	
Lutheran Social Services - Faith Mission ²	725	566	(159)	≠	228	241	106%	√	45	71	≠	124	63	≠	25%	19%	≠
Lutheran Social Services - Faith Mission - Medical Respite	35	40	5	√	16	14	87%	≠	45	51	≠	5	4	√	25%	15%	≠
Columbus Coalition for the Homeless ⁶	N/A	232	N/A	N/A	46	46	100%	N/A	N/A	13	N/A	N/A	0	N/A	N/A	0%	N/A

¹ Shelter capacities do not include overflow, unless a dedicated overflow program. Winter overflow opened 10/15/22 and overflow beds operated throughout the reporting period.

² Lutheran Social Services is evaluated at the agency level rather than at the individual project level. Inclusive projects are Faith Mission Men's on Grant, Faith Mission on 8th, and Women's on Grant.

³ Successful outcomes measure for Maryhaven EC Safety. Exit to family (permanent tenure) is a successful housing outcome for all starting 7/1/2015. Exit to friends (permanent tenure) is a successful housing outcome for all starting 7/1/2018.

⁴ Housing services are provided by Rapid Re-housing projects. Some of the measures for emergency shelters are shared with the Rapid Re-housing projects.

⁵ Social distancing shelter for men opened 3/20/2020. Shelter for Isolation and Quarantine opened 4/1/2020.

⁶ Overnight shelter opened on 12/12/2022, closed 2/20/2023.

⁷ Shelter served all people presenting for shelter.

System and Program Indicator Report

PERMANENT SUPPORTIVE HOUSING - Site-Based		Households Served				Program Occupancy Rate			Housing Stability (Months)			Successful Housing Outcomes ¹					
1/1/2023 - 3/31/2023	Capacity	Goal (#)	Actual (#)	Variance	Outcome Achievement	Actual (#)	Actual (%)	Outcome Achievement (Goal: 95%)	Goal (# of months)	Actual (# of months)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Community Housing Network - Briggsdale	65	68	66	(2)	√	64	99%	√	24	50	√	61	66	√	90%	100%	√
Community Housing Network - Cassady ²	10	10	12	2	√	11	108%	√	24	39	√	9	12	√	90%	100%	√
Community Housing Network - Creekside Place	23	24	23	(1)	√	22	94%	√	18	19	√	22	21	√	90%	95%	√
Community Housing Network - East 5th Avenue	38	40	37	(3)	√	36	94%	√	24	39	√	36	35	√	90%	97%	√
Community Housing Network - Inglewood Court	45	47	45	(2)	√	43	96%	√	24	62	√	42	43	√	90%	98%	√
Community Housing Network - Marsh Brook Place	40	42	41	(1)	√	38	95%	√	24	26	√	38	38	√	90%	97%	√
Community Housing Network - North 22nd Street ²	30	31	31	0	√	31	103%	√	24	65	√	28	31	√	90%	100%	√
Community Housing Network - Parsons Place	62	65	63	(2)	√	61	98%	√	24	23	√	59	61	√	90%	97%	√
Community Housing Network - Safe Haven	13	14	13	(1)	√	13	100%	√	24	66	√	13	13	√	90%	100%	√
Community Housing Network - Southpoint Place	46	48	47	(1)	√	46	99%	√	24	57	√	43	46	√	90%	98%	√
Community Housing Network - Terrace Place	47	49	47	(2)	√	47	99%	√	24	71	√	44	47	√	90%	100%	√
Community Housing Network - Wilson	8	8	8	0	√	7	92%	√	24	85	√	7	7	√	90%	100%	√
Maryhaven - Commons at Chantry	50	52	44	(8)	≠	41	82%	≠	24	70	√	47	40	≠	90%	95%	√
National Church Residences - Commons at Buckingham	77	81	75	(6)	√	75	97%	√	24	79	√	73	74	√	90%	99%	√
National Church Residences - Commons at Chantry TAY ³	20	20	1	N/A	N/A	1	5%	N/A	6	3	N/A	18	1	N/A	90%	100%	N/A
National Church Residences - Commons at Grant	54	57	54	(3)	√	53	98%	√	24	94	√	51	54	√	90%	100%	√
National Church Residences - Commons at Livingston ²	69	72	71	(1)	√	70	101%	√	24	60	√	65	70	√	90%	99%	√
National Church Residences - Commons at Third	71	75	65	(10)	≠	64	90%	√	24	59	√	68	62	√	90%	95%	√
National Church Residences - Van Buren Village	60	63	61	(2)	√	57	95%	√	24	50	√	57	59	√	90%	98%	√
YMCA - Transition	51	54	48	(6)	≠	44	86%	≠	24	42	√	49	47	√	90%	100%	√
YMCA - SRA	27	28	27	(1)	√	26	96%	√	24	36	√	25	26	√	90%	100%	√
YMCA - Touchstone Place	56	59	57	(2)	√	55	99%	√	3	3	√	53	56	√	90%	98%	√
YMCA - Franklin Station	75	79	75	(4)	√	74	98%	√	24	85	√	71	72	√	90%	97%	√
YWCA - WINGS	91	96	91	(5)	√	88	97%	√	24	51	√	86	88	√	90%	98%	√

¹ Starting 7/1/15, Successful Housing Outcomes include permanent exits to family. Starting 7/1/18, Successful Housing Outcomes include permanent exits to friends.

² Funding allows overleasing.

³ Project is in lease-up. NCR TAY Chantry will reach capacity through turnover of existing units

System and Program Indicator Report

		Households Served				Program Occupancy Rate			Housing Stability (Months)			Successful Housing Outcomes ¹					
1/1/2023 - 3/31/2023	Capacity	Goal (#)	Actual (#)	Variance	Outcome Achievement	Actual #	Actual (%)	Outcome Achievement (Goal:95%)	Goal (#)	Actual (#)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Community Housing Network - Family Homes ⁴	10	11	11	0	√	10	101%	√	24	17	≠	10	11	√	90%	100%	√
Equitas Health - TRA	89	93	87	(6)	√	86	97%	√	24	127	√	84	86	√	90%	99%	√
Homefull - Leasing ⁵	217	228	135	(93)	≠	126	58%	≠	24	25	√	205	132	≠	90%	100%	√
Homefull - Isaiah	160	168	153	(15)	√	144	90%	√	24	37	√	151	149	√	90%	98%	√
Homefull - SRA ⁵	100	105	102	(3)	√	99	99%	√	24	27	√	95	100	√	90%	99%	√
Homefull - TRA ⁵	261	274	237	(37)	≠	235	90%	√	24	28	√	247	236	√	90%	100%	√
Homefull TRA - EHV ²	304	250	200	(50)	≠	191	63%	≠	9	11	√	225	199	≠	90%	100%	√
Homefull TRA Mainstream ²	94	99	60	(39)	≠	57	61%	≠	9	17	√	89	59	≠	90%	98%	√
Veterans Affairs - VASH I-XI ³	377	396	373	(23)	√	365	97%	√	24	61	√	356	368	√	90%	99%	√
VOAOI - Family Supportive Housing	38	40	38	(2)	√	37	97%	√	24	47	√	36	38	√	90%	100%	√
YMCA - Scattered Sites HOME	55	58	50	(8)	≠	48	86%	≠	24	51	√	52	48	√	90%	98%	√

TRANSITIONAL HOUSING		Households Served				Program Occupancy Rate			Housing Stability (Months)			Successful Housing Outcomes ¹					
1/1/2023 - 3/31/2023	Capacity	Goal (#)	Actual (#)	Variance	Outcome Achievement	Actual #	Actual (%)	Outcome Achievement (Goal:95%)	Goal (#)	Actual (#)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
	VOAOI - Veterans	40	35	51	16	√	23	58%	≠	4	2	√	18	14	≠	77%	54%

¹ Starting 7/1/15, Successful Housing Outcomes include permanent exits to family. Starting 7/1/18, Successful Housing Outcomes include permanent exits to friends.

² Project in lease-up.

³ Franklin County VASH capacity fluctuates based on need

⁴ Funding allows overleasing.

⁵ Starting July 2022, Homefull program capacities changed: TRA increased from 246 to 261, SRA decreased from 160 to 100, and Leasing increased from 147 to 217. Leasing project occupancy is lower than expected as it is waiting on approval for a hotel conversion and the current funding is not sufficient to cover the stated capacity.

RAPID RE-HOUSING	New Households Served			Total Households Served			Average Length of Shelter Stay (Days) ²			Average Length of Participation (Days)			Successful Housing Outcomes ³						Usage of CSB DCA (%) ¹		
1/1/2023 - 3/31/2023	Goal (#)	Actual (#)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Homefull - Rapid Re-housing Single Adults & Expansion	45	6	≠	105	53	≠	35	18	√	110	203	≠	22	8	≠	50%	57%	√	50%	33%	≠
Home for Families - Rapid Re-housing Families	44	27	≠	109	66	≠	34	29	√	125	176	≠	33	14	≠	75%	74%	√	75%	58%	≠
Home for Families - Rapid Re-housing Families Intensive	15	3	≠	35	24	≠	34	N/A ⁴	N/A	180	222	≠	11	7	≠	75%	78%	√	75%	71%	√
The Salvation Army - Rapid Re-housing Families	37	20	≠	91	39	≠	34	37	√	125	99	√	28	6	≠	75%	50%	≠	75%	33%	≠
The Salvation Army - Job2Housing Families	15	15	√	50	29	≠	34	28	√	180	217	≠	11	5	≠	75%	71%	√	75%	67%	≠
VOAOI - Rapid Re-housing Families	18	8	≠	46	30	≠	34	34	√	125	235	≠	14	9	≠	75%	82%	√	75%	75%	√
YMCA - Rapid Re-housing Single Adults & Expansion	210	94	≠	489	262	≠	35	26	√	110	147	≠	105	47	≠	50%	44%	≠	50%	26%	≠
YMCA - Rapid Re-housing Families	40	6	≠	70	30	≠	34	41	≠	125	182	≠	30	4	≠	75%	40%	≠	75%	14%	≠
YMCA - Rapid Re-housing DV	33	36	√	163	81	≠	35	40	≠	180	179	√	17	20	√	50%	95%	√	50%	83%	√

PREVENTION	New Households Served			Total Households Served			Average Length of Participation (Days)			Successful Housing Outcomes ³						Usage of CSB DCA (%) ¹		
1/1/2023 - 3/31/2023	Goal (#)	Actual (#)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Gladden Community House - Family Homelessness Prevention	125	108	≠	275	204	≠	120	81	√	100	102	√	80%	90%	√	60%	84%	√
Gladden Community House - FCCS Prevention	29	23	≠	51	43	≠	90	99	√	23	17	≠	80%	81%	√	70%	56%	≠
HFF - Homelessness Prevention for Expectant Mothers	8	20	√	38	37	√	365	311	√	6	12	√	80%	100%	√	80%	100%	√
HFF - Housing for Pregnant Women Prevention and RRH	0	0	√	43	97	√	365	503	≠	34	46	√	80%	94%	√	N/A	96%	N/A
HFF - Resiliency Bridge	15	4	≠	35	53	√	365	148	√	13	5	≠	85%	63%	≠	N/A	0%	N/A
HFF - Success Bridge	15	0	≠	35	27	≠	210	326	≠	13	4	≠	85%	80%	√	N/A	N/A	N/A

SSVF - Supportive Services for Veteran Families	New Households Served			Total Households Served			Average Length of Shelter Stay (Days) ²			Average Length of Participation (Days)			Successful Housing Outcomes ³						Usage of SSVF DCA (%) ¹		
1/1/2023 - 3/31/2023	Goal (#)	Actual (#)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
LSS - SSVF Rapid Re-housing and Prevention	27	14	≠	57	55	√	35	17	√	110	180	≠	20	11	≠	75%	61%	≠	75%	72%	√
VOAOI - SSVF Prevention	35	7	≠	73	45	≠	N/A	N/A	N/A	120	553	≠	31	5	≠	90%	100%	√	90%	100%	√
VOAOI - SSVF Rapid Re-housing	35	29	≠	72	176	√	35	37	√	110	344	≠	26	21	≠	75%	81%	√	75%	86%	√

¹ Households that exited successfully without accessing DCA are excluded from calculation.² Households were excluded from ALOS measure if they still resided in emergency shelter at the time of the report. For Job2Housing, ALOP including pregnant women is 164.³ Starting 7/1/15, Successful Housing Outcomes include permanent exits to family. Starting 7/1/18, Successful Housing Outcomes include permanent exits to friends.⁴ Unable to calculate measure due to all new entrants still residing in family emergency shelters.



355 e. campus view blvd. | columbus, ohio 43235
614 221 9195/ main | 614 221 9199/ fax | www.csb.org

