

# **FY22 HMIS Policies & Procedures**

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# 1. Introduction

## *1.1 Community Shelter Board*

### **VISION**

Everyone has a place to call home.

### **MISSION**

Community Shelter Board leads a coordinated, community effort to make sure everyone has a place to call home. CSB is the collective impact organization driving strategy, accountability, collaboration, and resources to achieve the best outcomes for people facing homelessness in Columbus and Franklin County.

## *1.2 Project Summary*

The Homeless Management Information System (HMIS) is used to collect, monitor, and evaluate homeless and housing services in Columbus and Franklin County. Currently, over 340 users in 16 agencies are using HMIS to collect data for over 90 homeless and housing related programs throughout Franklin County. The HMIS project is supported by CSB through a Data and Evaluation Department staffed by a full time CSB Database Administrator, Senior Data Analyst, Data Analyst and Associate Director.

HUD requires each local CoC to have an HMIS that complies with the HUD standards, is used by all HUD funded entities in the continuum and is able to produce aggregate reporting at system and community level. Prior to 2008, CSB's HMIS did not fully comply with these standards, which led to the need to upgrade the system.

To comply with the above requirements, a community-wide HMIS Selection Committee was convened and supported by CSB to implement a plan to upgrade the existing HMIS.

The HMIS Upgrade RFP was issued in January of 2007. The HMIS Selection Committee deemed that three vendors warranted further consideration. A thorough due diligence process was performed for each of the three vendors to determine the best system. The Committee recommended on September 11, 2007 to start contract negotiations with Bowman Systems (now Wellsky) as the vendor for the upgraded HMIS, ServicePoint. The recommendation was presented and adopted by the CoC Steering Committee on October 9, 2007. Implementation of the new system was started in November 2007. The eight-month implementation process was coordinated through a community-wide implementation planning team with representation from all agencies using HMIS. The implementation due date and "go live" date was July 14, 2008.

Due to an outdated ServicePoint system in an increasingly data-driven environment, CSB decided to seek a new HMIS vendor in through a similar RFP process in January 2021. After narrowing the submission to 3 vendors and gathering feedback from select partner agencies, CSB made the decision to start contract negotiations with BitFocus as the vendor for their new HMIS, Clarity. The system migration process started in early February 2021, with a "go live" date of July 1, 2021.

## ***1.3 Governing Principles***

The goal of HMIS is to support the delivery of homeless and housing services in Columbus and Franklin County. HMIS is:

- a benefit to individual clients through enhanced service delivery
- a tool for the provider agencies in managing programs and services
- a guide for CSB and its funders regarding community resource needs and service delivery

While accomplishing these goals, CSB recognizes the primacy of client needs in the design and management of HMIS. These needs include both the need continually to improve the quality of homeless and housing services in Columbus and Franklin County, and the need vigilantly to maintain client confidentiality, treating the personal data of our most vulnerable populations with respect and care. As the guardians entrusted with this personal data, we have both a moral and a legal obligation to ensure that this data is being collected, accessed and used appropriately. The needs of the people we serve are the driving forces behind HMIS.

With this in mind, HMIS will also be:

- a **confidential and secure environment** protecting the collection and use of client data

## ***1.4 Terminology***

Definitions of some of the terms used in this manual are as follows:

**Authentication:** The process of identifying a user in order to grant access to a system or resource. Usually based on a username and password.

**BitFocus:** The company who developed the software used for Clarity HMIS.

**Clarity HMIS :** The specific HMIS utilized in Columbus, Ohio.  
A software package developed by Wellsky which tracks data about people in housing crisis in order to determine individual needs and provide aggregate data for reporting and planning. This software is web-based and uses a standard web browser to access the database.

**Contributing HMIS Organization (CHO):** Any agency, organization or group who has signed a HMIS Agency Agreement with CSB and is allowed access and contributes data to the HMIS database. These agencies connect independently to the database via an internet web browser.

**Continuum of Care Project:** Project receiving funding from the US Department of Housing and Urban Development through the competitive Continuum of Care application process.

**CSB:** Community Shelter Board. CSB is an intermediary funding and planning organization in Columbus, Ohio, with the goal of eliminating homelessness in Columbus and Franklin County.

**CSB Database Administrator:** The job title of the person at CSB who is the System Administrator for HMIS.

**Database:** An electronic system for organizing data so it can easily be searched and retrieved. Usually organized by fields and records.

**Encryption:** Translation of data from plain text to a complex code. Only those with the ability to unencrypt the encrypted data can read the data. Provides security.

**Firewall:** A method of controlling access to a private network, to provide security of data. Firewalls can use software, hardware, or a combination of both to control access.

**Partner Agency:** Agencies receiving funding from Community Shelter Board.

**Server:** A computer on a network that manages resources for use by other computers in the network. For example, a file server stores files that other computers (with appropriate permissions) can access. One file server can “serve” many files to many client computers. A database server stores a data file and performs database queries for client computers.

**Agency Administrator:** The person responsible for system administration at the agency level. Responsible for adding and deleting users, basic trouble-shooting, quality assurance of data and organizational contact with the CSB Database Administrator.

**System Administrator:** The person with the highest level of user access in HMIS. This user has full access to all user and administrative functions.

**User:** An individual who uses a particular software package; in this case, the HMIS software.

**User License:** An agreement with a software company that allows an individual to use the product. In the case of HMIS, user licenses are agreements between CSB and BitFocus that govern individual connections to HMIS.

## ***1.5 Ownership***

HMIS, and any and all data stored in HMIS, is the property of the Community Shelter Board. CSB has final control over the creation, maintenance and security of HMIS. In order to ensure the integrity and security of sensitive client confidential information and other data maintained in the database, CSB will require all CHOs to sign an agreement (“Agreement”) prior to being given access to HMIS. The Agreement includes terms regarding the confidentiality of client information, duration of access, an acknowledgement of receipt of the Policies and Procedures Manual, and an agreement to abide by policies and procedures related to HMIS, including all security provisions contained therein.

Violations of the Agreement, including without limitation the failure to comply with the policies and procedures related to HMIS, may subject the Contributing HMIS Organization (CHO) to discipline and termination of access to HMIS and/or to termination of other CSB contracts.

## **2. Implementation Overview**

### ***2.1 Relationship to CHOs***

Contributing HMIS Organizations (CHOs) are those agencies allowed by CSB to connect to HMIS for the purposes of data entry, data editing and data reporting. These agencies are CSB Partner Agencies and Other Agencies. Partner Agencies are agencies receiving funding directly and/or pass-through from Community Shelter Board. Other Agencies choose to participate in the HMIS though they do not receive funding from Community Shelter Board.

Relationships between CSB and CHOs are governed by any standing agency-specific agreements already in place (such as the Program and Master Provider Agreements), the HMIS Agency Agreement, and the contents of the Policies and Procedures Manual. All CHOs, regardless of type, are required to abide by the policies and procedures outlined in this manual.

### ***2.2 Relationship to BitFocus***

CSB contracts with BitFocus on an annual basis. Through this contract, BitFocus provides software maintenance, application support, and database maintenance and hosting. CSB has purchased software and user licenses, for an annual fee, to be used to access HMIS. CSB is responsible for maintaining the HMIS contract with BitFocus, and the CSB Database Administrator is the designated contact to BitFocus. The CSB Database Administrator is responsible for providing the main conduit for communications between CHOs and BitFocus in order to provide coherent and timely information exchange.

While most communications with BitFocus related to HMIS will be channeled through the CSB Database Administrator, CHOs may choose to contract independently with BitFocus to acquire further database customization or other services not related to HMIS. In such cases, the individual agency is solely responsible for negotiation of, and payment for, these services, as well as all communication with BitFocus regarding these matters.

### ***2.3 Central Server***

Clarity HMIS is hosted on BitFocus servers. The BitFocus network is protected by strong firewalls, and all traffic is logged and monitored by System Administrators. All data is backed up using a combination of overlapping backup strategies.

HMIS grants access only to authorized users by utilizing username and password authentication. HMIS webpages are served over the HTTPS (Secure HTTP) protocol (SSL) and uses 2048-bit encryption or better. HMIS also includes multiple security levels to control the amount of access a valid user can have.

## ***2.4 Security Infrastructure***

CSB, by paying a monthly fee, is taking advantage of BitFocus's maintenance and hosting services for HMIS. BitFocus employs a full-time staff of experts dedicated to keeping their clients up, running and secure, using the latest technology. This technology includes physical security, firewalls, authentication through browser certificates, Windows secure server technology, and encryption of usernames, passwords, and all data passing to and from the database. It is the job of the CSB Database Administrator to maintain a point of contact between BitFocus and CSB and keep track of security issues at the central database.

### **Safeguards:**

- Physically secure building with 24/7/365 staffing
- Biometric scanners
- Dual-factor authentication access
- Monitored security scanners

### **Technical Safeguards:**

- Documented nightly backup and emergency recovery procedures
- Secure API capability with AES encrypted traffic
- Unique user authentication
- End-to-end data encryption with 2048 bit SSL encryption at rest and during transfer
- Role-based data access
- Automatic time-out and lockout
- Concurrent login prevention
- Two factor authentication
- IP whitelisting
- Automated audit logs



## 3. Roles and Responsibilities

### *3.1 Project Organization*

#### 3.1.1 Project Management

**Policy:** CSB is responsible for organization and management of HMIS.

**Explanation:** As the coordinating body for HMIS, Community Shelter Board is responsible for all system-wide policies, procedures, communication and coordination. CSB is the primary contact with BitFocus, and with its help, implements all necessary system-wide changes and updates.

**Procedure:** CSB seeks to provide a uniform HMIS which yields the most consistent data for client management, agency reporting, and service planning. The primary position at CSB for HMIS management is the CSB Database Administrator. All system-wide questions and issues should be directed to the CSB Database Administrator. The Database Administrator reports to the CSB Associate Director. The Associate Director designates a Back-up Database Administrator. CSB's Executive Director, as head of the Community Shelter Board, is ultimately responsible for all final decisions regarding planning and implementation of HMIS.

### 3.1.2 Agency Administrators

**Policy:** Each CHO designates two Agency Administrators.

**Explanation:** The Agency Administrator is the primary HMIS contact at the agency. This person is responsible for:

- Providing a single point of communication between the CHO's end users and the CSB Database Administrator around HMIS issues
- Ensuring the stability of the agency connection to the Internet and HMIS, either directly or in communication with other technical professionals
- Training agency end-users
- Providing support for the generation of agency reports
- Managing agency user licenses
- Monitoring compliance with standards of client confidentiality and data collection, entry, and retrieval
- Participating in Agency Administrators training and regular meetings
- Participating as the advisors and consultants to the CSB Database Administrator

Designating two primary HMIS contacts and power-users at each agency increases the effectiveness of communication both between and within agencies.

**Procedure:** Each CHO designates two Agency Administrators and sends each person's name and contact information to the CSB Database Administrator. Changes to that information should be promptly reported to the CSB Database Administrator.

### 3.1.3 User Access Levels

**Policy:** All HMIS Users have an appropriate level of access to HMIS data.

**Explanation:** HMIS allows multiple levels of user access to data contained in the database. Access is assigned when new users are added to the system and can be altered as needs change. For security purposes, appropriate access levels should be assigned to all users.

**Procedure:** The CSB Database Administrator assigns appropriate user levels when adding new users. In the interest of client data security, the CSB Database Administrator will always attempt to assign the most restrictive access which allows efficient job performance.

### 3.1.4 CSB Communication with CHOs

**Policy:** The CSB Database Administrator is responsible for relevant and timely communication with each agency regarding HMIS.

**Explanation:** The CSB Database Administrator communicates system-wide changes and other relevant information to agencies as needed. The CSB Database Administrator also maintains a high level of availability to CHOs. While specific problem resolution may take longer, the CSB Database Administrator strives to respond to CHO questions and issues within one business day of receipt.

**Procedure:** General communications from the CSB Database Administrator are directed towards the Agency Administrator, most of the time through email communication. Specific communications will be addressed to the person or people involved. The CSB Database Administrator is available via email, phone, and mail. The CSB website is used to distribute HMIS information. Agency Administrators are responsible for ensuring all their agency users are informed of appropriate HMIS related communications. Agency Administrators are also responsible for distributing that information to any additional people at their agency who may need to receive it, including, but not limited to, Executive Directors, client intake workers, and data entry specialists.

### 3.1.5 CHO Communications with CSB

**Policy:** CHOs are responsible for communicating needs and questions regarding HMIS directly to the CSB Database Administrator. For HMIS IT requests, the CHO uses a special email address, HMIS@csb.org, to submit support tickets.

**Explanation:** CHOs communicate needs and questions directly to the CSB Database Administrator. For HMIS IT support tickets, the CHO uses a special email address, HMIS@csb.org, to communicate issues with CSB. The Data and Evaluation team reviews the HMIS tickets and provides an initial response to the CHO within 24 hours.

**Procedure:** Users at CHOs communicate needs, issues and questions to their Agency Administrator. If the Agency Administrator is unable to resolve the issue, the Agency Administrator contacts the CSB Database Administrator via email, phone, mail, or HMIS support ticket. The goal of the CSB Database Administrator is to respond to CHO needs within one business day of the first contact.

### 3.1.6 System Availability

**Policy:** CSB and BitFocus provide a highly available database server and inform users in advance of any planned interruption in service.

**Explanation:** It is the intent of CSB and BitFocus that the HMIS database server will be available 24 hours a day, 7 days a week, 52 weeks a year to incoming connections. However, no computer system achieves 100% uptime. In the event of planned server downtime, the CSB Database Administrator informs agencies as much in advance as possible in order to allow CHOs to plan their access patterns accordingly.

**Procedure:** In the event that the database server is or will be unavailable due to disaster or routine maintenance, BitFocus contacts the CSB Database Administrator. The CSB Database Administrator contacts Agency Administrators and informs them of the cause and duration of the interruption in service. The CSB Database Administrator logs all downtime for purposes of system evaluation.

### 3.1.7 Ethical Data Use

**Policy:** Data contained in HMIS is used to support the delivery of homeless and housing services in Columbus and Franklin County. Each HMIS User affirms the principles of ethical data use and client confidentiality contained in the HMIS Policies and Procedures Manual and the HMIS User Agreement.

**Explanation:** CSB recognizes that the specific purpose for which the HMIS was created limits the uses of the data it contains to those which conform to this initial purpose. The data collected in HMIS is the personal information of people in the Columbus and Franklin County community who are experiencing a housing crisis. It is the responsibility of the guardians of that data to ensure that it is only used to the ends to which it was collected.

**Procedure:** All HMIS users sign a HMIS User Agreement before being given access to HMIS. Any individual or CHO misusing, or attempting to misuse, HMIS data will be denied access to the database, and his/her/its relationship with CSB will be terminated.

### 3.1.8 CHO Grievances

**Policy:** CHOs contact the CSB Database Administrator to resolve HMIS problems.

**Explanation:** CSB is responsible for the operation of HMIS. Any problems with the operation or policies of HMIS are to be discussed with the Community Shelter Board. CSB has final decision-making authority over all aspects of HMIS.

**Procedure:** CHOs bring HMIS problems to the attention of the CSB Database Administrator. If these problems cannot be resolved by the CSB Database Administrator, the CSB Database Administrator will take them to the CSB Associate Director, and finally to the CSB Executive Director. CSB's Executive Director shall have the final say in all matters regarding HMIS.



### 3.1.9 Client Grievance

**Policy:** Clients contact the CHO with which they have a grievance for resolution of HMIS problems. CHOs report all HMIS-related client grievances to the Community Shelter Board.

**Explanation:** Each agency is responsible for answering questions and complaints from their own clients regarding HMIS. CSB is responsible for the overall use of HMIS, and will respond if users or agencies fail to follow the terms of the HMIS Agreements, breach client confidentiality, or misuse client data. Agencies are obligated to report all HMIS-related client problems and complaints to the Community Shelter Board, which will determine the need for further action.

**Procedure:** Clients bring HMIS complaints directly to the agency with which they have a grievance. Agencies provide a copy of the HMIS Policies and Procedures Manual upon request, and respond to client issues. Agencies send copies of all client grievance forms recording HMIS-related client problems and complaints to the CSB Database Administrator. The CSB Database Administrator records all grievances and reports these complaints to the CSB Operations Director, who will take any necessary action. The CSB Database Administrator keeps a log of all complaints and concerns, and responds to individual complaints and patterns of concern with appropriate actions. These actions might include further investigation of incidents, clarification or review of policies, or sanctioning of users and agencies if users or agencies are found to have violated standards set forth in Agreements or the Policies and Procedures Manual.

### 3.1.10 CHO Hardware/Software Requirements

**Policy:** CHOs provide their own computer and method of connecting to Internet, and thus to HMIS.

**Explanation:** Because HMIS is a web-enabled software, all that is required to use the database is a computer, a valid username and password, and the ability to connect to the Internet by broadband or other high-speed connection. There is no unusual hardware or additional HMIS-related software or software installation required. BitFocus guidelines are:

#### WORKSTATIONS

HMIS relies on a decent client machine and fast internet connection and browser speed.

##### MEMORY

4 Gig recommended, (2 Gig minimum)

##### MONITOR

Screen Display - 1024 by 768 (XGA) or higher (1280x768 strongly advised)

##### PROCESSOR

Avoid using single-core CPUs

##### INTERNET CONNECTION

Broadband or other high-speed option

##### BROWSER

Mozilla Firefox or Google Chrome are recommended; Internet Explorer, Microsoft Edge and most other browsers are acceptable.

**Procedure:** It is the responsibility of the CHO to provide a computer and connection to the Internet. If desired by the CHO, the CSB Database Administrator will provide advice as to the type of computer and connection.

### 3.1.11 CHO Technical Support Requirements

**Policy:** CHOs provide their own technical support for all hardware and software employed to connect to HMIS.

**Explanation:** The equipment used to connect to HMIS is the responsibility of the CHO.

**Procedure:** Agencies provide internal technical support for the hardware, software and Internet connections necessary to connect to HMIS according to their own organizational needs.

### 3.1.12 HMIS Documentation Updates (Policies & Procedures, QA Standards & Data Dictionary, and HMIS related forms)

**Policy:** CSB provides a HMIS Policies & Procedures Manual, QA Standards & Data Dictionary, and relevant forms and user guides for all HMIS Agency Administrators. These documents are kept up to date and in compliance with all HUD policies and requirements.

**Explanation:**

The purpose of the HMIS policies and procedures is to provide Agency Administrators with guidance in maintaining compliance with HUD and Continuum of Care requirements and standards. They include information about how the software product is to be managed from an Agency Administrator perspective and the roles and responsibilities of an Agency Administrator and their CHO. CSB provides an electronic copy of the Policies and Procedures Manual containing procedures that are held in common for all CHOs.

A HMIS Agency Administrator manual provides information about how the software product is used in our community, contains procedures that are held in common for all CHOs, and includes common HMIS related forms. The QA Standards & Data Dictionary provides detailed information on the quality assurance standards and the data requirements for all programs and CHOs. CSB provides an electronic copy of the QA Standards & Data Dictionary for all CHOs. HMIS training videos provide specific technical instruction about how to use HMIS for both Agency Administrators and End Users.

**Procedure:** The CSB Database Administrator updates the Policies & Procedures, QA Standards & Data Dictionary and common HMIS related forms and user guides annually, by the beginning of each new fiscal year. The HMIS documents are reviewed and kept up to date and in compliance with all HUD policies and requirements. In the event HUD issues interim changes to the requirements, affected policies and procedures and related documentation are reviewed and updated at that time as well. The updates are reviewed and approved by the CSB Associate Director. The updates are communicated and discussed with the HMIS Agency Administrators during the quarterly HMIS Administrator meetings. If HUD requirements necessitate immediate implementation of changes, this will be communicated to all Agency Administrators electronically, as soon as available. HMIS training videos include an overview of the relevant documents and their role. These documents will be available for download at [www.csb.org](http://www.csb.org).

## 3.2 Security

### 3.2.1 User Access

**Policy:** The CSB Database Administrator provides unique usernames and initial passwords to each agency user. Usernames are unique for each user and are comprised of the initial of the user's first name and the user's full last name, all lower case. Usernames and passwords may not be exchanged or shared with other users. The CSB Database Administrator has access to the list of usernames.

**Explanation:** Unique usernames and passwords are the most basic building block of data security. Not only is each username assigned a specific access level, but in order to provide to clients an accurate record of who has altered his or her record, when it was altered, and what the changes were, it is necessary to log a username with every change. Exchanging usernames seriously compromises security and accountability to clients.

**Procedure:** The CSB Database Administrator provides unique usernames comprised of the user's first initial and full last name, all lower case, and initial passwords to each user upon completion of HMIS Certification. The sharing of usernames is considered a breach of the Agreement.

### 3.2.2 User Changes

**Policy:** The CHO Agency Administrator communicates any necessary changes to the role of CHO users. Only the CSB Database Administrator can change the roles of users within the HMIS.

**Explanation:** Only the CSB Database Administrator has the ability to add/delete user accounts and re-distribute user licenses to accommodate agency needs.

**Procedure:** The Agency Administrator communicates any necessary changes to the list of agency users to the CSB Database Administrator. Changes in Agency Administrators must be reported to the CSB Database Administrator.

### 3.2.3 Passwords

**Policy:** Users have access to the HMIS via a username and password. Passwords reset every 90 days. Passwords must consist of at least 8 characters and include at least one digit. Users keep passwords confidential.

**Explanation:** Users have access to the CSB HMIS via a username and password. This method of access is unique to each user and confidential. Users are responsible for keeping their passwords confidential. For security reasons, passwords are automatically reset every 90 days.

**Procedure:** The CSB Database Administrator issues a username and password to each new user who has completed training directed by the CHO. Every 90 days, passwords are reset automatically. On the 90<sup>th</sup> day, when the user logs in, the system requires the user to create a new password and enter it twice before accessing the database.

### 3.2.4 Password Recovery

**Policy:** All HMIS users can reset their own password via an automated email process. CSB's Database Administrator resets user passwords in the event there are issues with the automated process.

**Explanation:** In the event of a forgotten password, the HMIS End User resets that password, via an automated email process.

**Procedure:** In the event of a forgotten password, the user whose password is forgotten resets their password through an automated email process by click on the "Forgot Password" link on the HMIS login page. The new password is valid from that time forward, until the next password expiration. In the event the automated process is not working, the user should reach out to their Agency Administrator, who will contact the CSB Database Administrator if needed.



### 3.2.5 Extracted Data

**Policy:** HMIS users maintain the security of any client data extracted from the database and stored locally, including all data used in custom reporting. HMIS users do not electronically transmit any unencrypted client data across a public network. CSB may initiate encrypted electronic communication via secure email.

**Explanation:** The report-writer function of HMIS allows client data to be downloaded to a file on the local computer, such that client data is left vulnerable, unless additional measures are taken. Such measures might include restricting access to the file by adding a password. For security reasons, unencrypted data may not be sent over a network that is open to the public. For example, while unencrypted data might be stored on a server and accessed by a client computer within the private local area network, the same unencrypted data may not be sent via email to a client computer not within the same local area network. CSB may initiate encrypted electronic communication via NeoCertified or Microsoft secure email. Replies to these emails must be done through the NeoCertified or Microsoft secure reply interface, by clicking the link within the email, to maintain confidentiality of any sensitive information. HMIS users should apply the same standards of security to local files containing client data as to the HMIS database itself.

**Procedure:** Data extracted from the database and stored locally is stored in a secure location and is not transmitted outside of the private local area network unless it is properly protected. Security questions are addressed with the CSB Database Administrator.

### 3.2.6 Data Access Location

**Policy:** Users ensure the confidentiality of client data, following all security policies in the HMIS Policies and Procedures Manual and adhering to the standards of ethical data use, regardless of the location of the connecting computer.

**Explanation:** Because HMIS is web-enabled software, users could conceivably connect to the database from locations other than the agency itself, using computers other than agency-owned computers. If such a connection is made, the highest levels of security must be applied, and client confidentiality must still be maintained.

**Procedure:** All Policies and Procedures and security standards are enforced regardless of the location of the connecting computer.

### 3.2.7 Hardware & Software Security Measures

**Policy:** The Agency Administrator ensures all hardware and software used to access and/or store HMIS data is in a secure location where access is restricted to authorized staff. The Agency Administrator ensures all computers used to access and/or store HMIS data employ software security and access restriction measures.

**Explanation:** Because HMIS enables authorized users to download raw client-level data via the custom report writer to their hard drive or other electronic media, access to such computers and/or disks must be restricted to authorized personnel only.

**Procedure:** The Agency Administrator ensures that any computers used to access HMIS and any disks used to store custom report information are located in a secure area where access is available to authorized personnel only. The Agency Administrator ensures that these same computers and disks utilize the following security measures listed below.

**Computers:**

- Locking screen savers
- Virus protection with auto update
- Individual network firewalls

**Storage disks:**

- Encryption (Examples of software which can be used for file encryption are special-purpose software (e.g., GNU Privacy Guard and PGP), file archivers, and even some text editors (e.g., emacs or vi)
- Password protected

### 3.2.8 Multiple Log-on Restriction Policy

**Policy:** Individual HMIS users are not be able to log on to HMIS from more than one workstation at a time, or be able to access client level data (Protected Personal Information) from more than one location at a time.

**Explanation:** HMIS provides the ability to run reports *and download client-level data to local computer networks*. To ensure the security and accountability for such data, users must not be able to log on to more than one workstation at a time.

**Procedure:** There are two acceptable scenarios for compliance:

1. When user logs on at the 2<sup>nd</sup> workstation, the system can provide a message notifying the user that they must first log off of the 1<sup>st</sup> workstation, or
2. When the user logs on at the 2<sup>nd</sup> workstation, the system can automatically log the user off of the 1<sup>st</sup> workstation and allow access at the 2<sup>nd</sup> workstation.

### 3.2.9 Remote Access Policy

**Policy:** HMIS is intended to be accessed on-site from the CHO's network, desktops, laptops and mini-computers that are web capable.

The Remote Access Policy and Agreement is an extension of the User Agreement and HMIS Policies and Procedures manual. The user shall comply with all Policies, Procedures, Agreements and all rules governing HMIS.

The Agency Administrator has the responsibility to assure the user is in compliance with this and all other Policies, Procedures, Agreements and rules governing HMIS.

All staff that access HMIS remotely must meet the standards detailed in the System Security policies and procedures (see Policy and Procedures) and may only access it for activities directly related to their job.

**Examples of Remote Access:**

1. CHO offices on secure networks to support agency use of the system.
2. Training Centers on secure networks when providing services or training in the field.
3. Private Home Office on secure networks to provide client assistance and real-time data entry of client data.
4. Agency Administrators or System Administrators only: Private Home Office on secure networks to provide system support as needed.

**Explanation:** Because HMIS enables authorized users to access client-level data via the internet on web-capable devices, remote access must be executed carefully.

*Continued on next page.*

**Procedure:** Requirements for Remote Access of HMIS include (This policy covers access by individuals under items 3 and 4 above.):

- Remote access will only be allowed on secure networks. (User will not access HMIS on any non-protected, free, or other network or Wi-Fi).
- Remote access is allowed only through a Virtual Private Network (VPN)
- Data from HMIS will not be downloaded to any remote access site at any time for any reason.
- All HMIS data (hardcopy) will be securely stored and/or disposed of in such a manner as to protect the information.
- Monitors need to be equipped with security screens at all times.
- System security provisions will apply to all systems where HMIS is accessed and the CHO employing the User will certify such systems for compliance.
- User must certify compliance with all HMIS Policies, Procedures and Agreements.
- User must follow all confidentiality and privacy rules.
- User must assure access only for activities directly related to their job.
- User must allow for direct inspection of the remote access location by the Agency Administrator and compliance will be certified by the CHO.
- User must access HMIS remotely from a private home office area.
- User must access HMIS remotely from a dedicated computer station, used for work purposes only and certified as such by the CHO.

**Remote Access Authorization**

Agreement to these remote access policies is included in the HMIS User Agreement, which must be signed in order to access HMIS.

### 3.3.0 Digital Data Retention Policy

**Policy:** Client PPI stored on any digital medium is purged, if no longer in use, 7 years after the data was created or last changed (unless a statutory, regulatory, contractual or other requirement mandates longer retention). Also, when digital medium where client PPI has been stored is to be decommissioned, it is reformatted more than once before reusing or disposing of the medium.

**Explanation:** PPI that is no longer needed must be removed in such a way as to reliably ensure the data cannot be retrieved by unauthorized persons. Because digital medium cannot be reliably erased via single reformatting, multiple (at least twice) reformatting is necessary to ensure the data cannot be retrieved.

**Procedure:** Every three years digital files where PPI is stored are reviewed and client PPI that is no longer needed is deleted or otherwise removed in such a way as to reliably ensure the data cannot be restored.

At any time digital medium (computers, servers, data storage devices, etc.) where PPI has been stored is to be decommissioned, IT is instructed to reformat the medium at least twice prior to repurposing or disposing of said medium.

## 4. Standard Operations

### *4.1 Access to HMIS*

#### 4.1.1 Agreements

**Policy:** The Executive Director (or other empowered officer) of any agency wishing to connect to HMIS signs an Agreement with CSB before any member of that agency is granted access.

**Explanation:** Only agencies that have agreed to the terms set out in the Agreement are allowed access to the HMIS. The Agreement includes terms and duration of access, an acknowledgement of receipt of the Policies and Procedures Manual, and an agreement to abide by all provisions contained therein.

**Procedure:** CHOs are given a copy of the Agreement, the location of the Policies and Procedures Manual, and any other relevant paperwork in time for adequate review and signature. Once that paperwork has been reviewed and signed, agency users are trained to use HMIS. Once training has been completed, each user is issued a username and password. Signing of the Agreement is a precursor to training and user access.



#### 4.1.2 New User Licenses

**Policy:** If necessary, CHOs purchase additional User Licenses from BitFocus through the Community Shelter Board. The cost for User Licenses is determined by BitFocus, and is not be changed by the Community Shelter Board.

**Explanation:** As CHOs grow and the number of HMIS users increases, CHOs may need to purchase additional User licenses. This purchase can be made at any time. Licenses are purchased online, through the HMIS program, by the user with System Administrator privileges – the CSB Database Administrator. BitFocus then invoices CSB for the cost of the licenses.

**Procedure:** CHOs wishing to purchase additional User Licenses must notify the CSB Database Administrator. The CSB Database Administrator purchases the User Licenses from BitFocus and notifies the CHO when the additional licenses are available.

### 4.1.3 Existing Licenses Redistribution

**Policy:** CSB conducts an annual reallocation process of unused licenses, to start in May of each year for the next Fiscal Year.

**Explanation:** The annual maintenance fee for each license is \$105 (\$420 for non-CSB funded projects), while the purchase cost for a new license is \$280 (\$595 for non-CSB funded projects). Given the high cost of purchasing and maintaining the licenses, it is not feasible for the agencies and CSB to keep a large amount of unused licenses in stock and it is more cost effective to reallocate licenses if they are needed, throughout the system.

**Procedure:** CSB has an annual reallocation process of unused licenses, to start in May of each year for the next FY, per the following schedule:

Date	Step
Mid-May	Agencies receive email from CSB asking them for number of licenses that agency would need for next FY.
By June 1 <sup>st</sup>	Agencies respond back to CSB with the projected number of licenses needed for the next FY.
Early June	Agencies receive email from CSB with summary of licenses needed for next FY and the available pool of unused licenses.
Mid-June	CSB re-allocates relinquished licenses to agencies who have requested new licenses for the new FY on a lottery basis, 1 license/agency, based on the available pool, until the pool is exhausted. Re-allocated licenses will be made available on July 1 <sup>st</sup> .
Mid-June	If there are still licenses left in the pool, CSB will ask BitFocus to remove these licenses from the HMIS contract. If more licenses are needed, the respective agencies will be informed and the licenses ordered from BitFocus. Re-allocated and newly purchased licenses will be made available on July 1 <sup>st</sup> .
July 1	CSB will invoice each agency for the annual maintenance cost, based on the number of current licenses for the upcoming FY, plus the full price for any newly purchased licenses.

**At any point in the FY, or if there are no available “reallocation” licenses agencies can purchase new licenses for \$280/license (\$595 for non-CSB funded projects). In addition to the “new license fee” the agencies have to contribute the agreed upon annual maintenance fee/license, based on the current number of licenses, starting with the next FY.**

#### 4.1.4 HMIS License Invoicing

**Policy:** CSB invoices each agency for each new license at the time of purchase and CSB invoices the applicable annual HMIS license support fees at the start of each fiscal year.

**Explanation:** BitFocus charges a one-time purchase fee for each license due at time of purchase and an annual support fee for each license purchased which they bill on a monthly basis to CSB .

**Procedure:** The CSB Database Administrator calculates and submits to the CSB Finance Department the total amount to be invoiced to each agency for applicable license support fees at the beginning of each fiscal year. The applicable fees are re-examined in May of each year per CSB's license redistribution policy. When an agency purchases a new license, CSB Database Administrator submits to the CSB Finance Department the total of the one-time purchase price to be invoiced to the agency immediately. CSB Database Administrator issues the new license upon receipt of payment from the agency.

#### 4.1.5 User Activation

**Policy:** Each new user is issued a username and password to access HMIS upon approval by the CHO and completion of training directed by the CHO and signing of the HMIS User Agreement.

**Explanation:** CHOs determine which of their employees have access to HMIS. Every user must receive appropriate HMIS training before being issued a username and password.

**Procedure:** The CSB Database Administrator and the Agency Administrators are responsible for training new users. The CSB Database Administrator provides training to Agency Administrators and users and will supplement this training as necessary. The initial username and password are only provided after completion of training and an HMIS certification test.

#### 4.1.6 HMIS User License Ownership

**Policy:** CSB maintains ownership of user licenses when a program terminates or discontinues use of HMIS or when CHOs decide to reduce their number of HMIS licenses. Licenses are redistributed yearly, through a CSB directed process.

**Explanation:** CSB retains ownership rights of all HMIS user licenses in the event that a program terminates or is otherwise discontinued from HMIS participation or when CHOs decide to reduce their number of HMIS licenses.

**Procedure:** When a program discontinues HMIS participation or wishes to reduce their number of HMIS users/licenses the CSB Database Administrator deletes all user accounts affected and reallocates the licenses back to CSB for termination or redistribution. The CSB Database Administrator is responsible for managing the allocation of all user licenses within HMIS.

#### 4.1.7 HMIS User Agreements

**Policy:** Each CHO User signs a HMIS User Agreement before being granted access to HMIS.

**Explanation:** Before being granted access to HMIS, each user must sign a HMIS User Agreement, stating that he or she has received training, will abide by the HMIS Policies and Procedures Manual, will appropriately maintain the confidentiality of client data, and will only collect, enter and retrieve data in HMIS relevant to the delivery of services to people in housing crisis in Columbus and Franklin County.

**Procedure:** The HMIS system prompts new HMIS users with the HMIS User Agreement upon initial sign in. Electronic signature is required before full system access is granted. In the event a User Agreement is deleted or updated, a new agreement will need to be signed at next system login.

#### 4.1.8 HMIS User Agreement Breach

**Policy:** CSB takes corrective action when a breach of the HMIS User Agreement is discovered.

**Explanation:** CSB enforces the Agreements signed by CHO Executive Directors, Agency Administrators, and End Users.

**Procedure:** When a breach is detected the user account of the person or persons involved is immediately deactivated by the CSB Database Administrator and notification sent to the Agency Administrator and/or the Agency Executive Director if necessary. All agency users may be deactivated for a serious breach. The CSB Database Administrator is responsible for notifying the CSB Associate Director and the CSB Executive Director of the agency breach.

#### 4.1.9 Training

**Policy:** CSB provides adequate and timely HMIS training.

**Explanation:** CSB provides training in the HMIS software.

**Procedure:** The CSB Database Administrator provides training to all new users via series of training videos that can be viewed on-demand. Agency Administrators are given additional training relevant to their position. Agency Administrators are expected to train new agency staff with the assistance of the HMIS training videos. The CSB Database Administrator provides periodic training updates and refreshers for all users, based on need.



## *4.2 Data Collection*

### 4.2.1 Required Data Collection/Fields

**Policy:** CHOs collect and enter into HMIS a required set of data variables for each client which is specified in the Agreement.

**Explanation:** Each Agreement will specify the data elements which must be collected for each client contact. CHOs may choose to collect and enter more client information for their own case management and planning purposes as is permissible under applicable law.

**Procedure:** The Agreement contains a reference to a listing of data elements to be collected and entered in HMIS for each client contact.

## 4.2.2 Appropriate Data Collection

**Policy:** HMIS users only collect client data relevant to the delivery of services to people in housing crises in Columbus and Franklin County.

**Explanation:** The purpose of HMIS is to support the delivery of homeless and housing services in Columbus and Franklin County. The database should not be used to collect or track information not related to serving people in a housing crisis or planning for the elimination of homelessness.

**Procedure:** HMIS users ask the CSB Database Administrator for any necessary clarification of appropriate data collection. CSB periodically audits pick-lists and agency specific fields to ensure the database is being used appropriately.

### 4.2.3 HMIS Protected Personal Data Collection and Privacy Protection

**Policy:** CSB and CHO ensure that all required client data will be captured in HMIS while maintaining the confidentiality and security of the data in conformity with all current regulations related to the client's rights for privacy and data confidentiality.

**Explanation:** Clients have the right to expect provider agencies to collect and manage their protected personal data in a manner that is secure and maintains their privacy. Clients have the right to know why agencies are electronically collecting their information and how it will be used.

#### **Procedures:**

1. The CHO has a privacy notice sign posted at each intake desk, minimally the one provided by CSB. The sign is posted in an area accessible and easily viewed by clients.
2. The CHO has a written privacy policy, minimally the one provided by CSB, to cover the electronic data collection, use and maintenance of the client's protected personal information. Clients are made aware of the privacy policy. The policy is posted on the agency's website and shared with the client upon request. The policy is reviewed at least annually and updated as needed.
3. The CHO presents each client with a Client Acknowledgement for Electronic Data Collection form and informs the client about the provisions of the form. The CHO attempts to obtain a signed Client Acknowledgement for Electronic Data Collection form from each client before data is entered into the database and maintains this form on file in HMIS.
4. In case the acknowledgment form is not signed, the CHO still has to electronically collect in HMIS any and all HMIS required data elements provided by the client to the agency. Based on current HUD regulations, CSB does not require client consent for the electronic data collection. The agency may also elect to implement a more restrictive client privacy policy than the one provided by CSB with respect to other data that is not HMIS required.
5. If the CHO has a more restrictive privacy policy than the one provided by CSB that disallows the collection and/or entry of the protected personal information (name, birth date and social security number) in HMIS without written client consent and the client refuses to provide written consent, the agency must enter the data by creating an Unnamed record for tracking purposes. This is a function within HMIS which involves entering the client's protected personal information (name, birth date and social security number) which the system then uses to create a unique record identifier. The system then strips PPI out of the record.  
If the client consents with the electronic data collection, the agency must electronically collect in HMIS any and all HMIS required data elements provided by the client to the agency. Generally, the more restrictive HMIS related privacy policy should be implemented only by agencies that by law are required to have privacy standards more restrictive than the HUD standards (i.e. HIPAA, etc).
6. The agency must provide CSB with its client privacy policy at the beginning of each CSB program year, with any updates made throughout the previous program year.

#### 4.2.4 Educating Clients of Privacy Rights

**Policy:** The Agency Administrator maintains a current privacy policy and a privacy notice which includes the uses and disclosures of information.

**Explanation:** Clients have a right to expect service agencies to collect and manage their protected personal data in a manner that is secure and maintains their privacy.

**Procedure:** The Agency Administrator ensures that a written privacy policy and a privacy notice is in place and up to date. The Agency Administrator also ensures that the privacy notice is posted in an area accessible and easily viewed by clients. The clients are informed of their rights under the privacy policy and receive the policy if requested. This policy is reviewed at least annually and updated as needed. CSB provides, as part of the Policies and Procedure Manual, the most current Privacy Policy and Privacy Notice. The CHOs should minimally adopt the documents provided by CSB.

## 4.2.5 Scanned Document Management

**Policy:** CSB is responsible for organization and management of the HMIS. It is necessary to standardize the way the document upload feature is utilized in order to ensure the information uploaded is usable system-wide.

**Explanation:** CSB desires that essential client documentation be scanned and uploaded to HMIS. HMIS, as a client document repository is a useful tool to case managers helping clients exit quickly from emergency shelters into stable housing. Client documentation is available quickly, avoiding delays in client services.

**Procedure:** CSB seeks to provide a uniform HMIS which yields the most consistent data for client management, agency reporting, and service planning. To this end, CSB is providing the following standards as guidelines for the utilization of the document upload feature.

Classification of Uploaded Documents:

- Permanent Documents (Birth Certificate, Social Security Card, Photo ID, Certification of Disability, etc.)
- Temporary Documents (DCA Applications, Point-In-Time Eligibility Determination Documentation, etc.)

Security on Uploaded Documents:

- Permanent Documents OPEN
- Temporary Documents CLOSED

Documents to be uploaded:

- Only documents relevant to achieving a goal plan and needed for accessing housing and services should be uploaded, for example DCA Applications.
- Avoid duplication; if the document is already uploaded don't upload again.

Naming Standards for uploading documents:

- Format: Client ID#. Document Title. Date Saved
- Example: 77045. DCA Application Rent and Deposit. 120409

Uploaded Document retention:

- Permanent Documents: In perpetuity or until client profile is inactive for 7 years or more as per the current data archiving standard.
- Temporary Documents
  - DCA Applications will be deleted by CSB DCA Program Manager once downloaded.
  - Other: deleted by provider when client exits the program.
- Older documents should not be deleted when an updated version is uploaded.

## 4.3 Data Entry

### 4.3.1 Timeliness of Data Entry

**Policy:** Clients must be enrolled into the appropriate HMIS program in a timely manner.

**Explanation:** To ensure consistency in how data is reported, all data must be entered by 9am the following day for shelters, and by the 4<sup>th</sup> working day of the following month for other program types.

**Procedure:** All clients served by an emergency shelter must be entered into HMIS by 9am the following morning in order to accurately report on daily shelter capacity. All other project types must enter client data within 48 hours. All data corrections should be made by the 4<sup>th</sup> working day of the following month in order for accurately monthly reporting of program capacities and other key metrics.

### 4.3.2 Customizations

**Policy:** CHOs have the option of collecting additional data elements in HMIS.

**Explanation:** Custom, additional assessments may be created by the CSB Database Administrator at the request of CHO. Custom assessments contain questions that will be used to collect the additional data elements.

**Procedure:** CSB Database Administrator, at the request and in collaboration with the Agency Administrators will create custom assessments for CHOs.

### 4.3.3 Additional Customization

**Policy:** CHOs purchase any additional database customization directly from BitFocus. CSB does not provide additional customizations. However any proposed customizations must be approved by CSB.

**Explanation:** It is the responsibility of individual agencies to determine the best way to use HMIS for internal data collection, tracking, and reporting. This may include purchasing additional customization directly from BitFocus. CSB must review and approve any proposed customizations to ensure the integrity of the overall system.

**Procedure:** CHOs provide a proposal to CSB and contact BitFocus directly with additional customization needs.



#### 4.3.4 Data Corrections

**Policy:** Data should not be changed once the System and Program Indicator Report (SPIR) has been published.

**Explanation:** Once data has been found compliant through the quarterly Quality Assurance review process the data is then utilized for funder, Continuum of Care, Board and Community Reporting. To maintain the integrity of this reporting it is necessary to be able to provide numbers and statistics consistently over time.

CSB data entry standards require that all data is completely and accurately entered in HMIS by the 4<sup>th</sup> working day of the month after which there is a period of Quality Assurance reviews. It is the Agency Administrator's responsibility that data is entered completely and accurately on an ongoing basis through agency-level QA policies and procedures.

If data is found to be incomplete or incorrect during the QA period it is permissible to make changes up through the last day of the designated cure period. After compliance has been achieved no changes or corrections to the data which has been reviewed should be necessary.

**Procedure:** Agency Administrators facilitate efficient and accurate data entry through training and monitoring of data entry personnel. Agency Administrators ensure data is accurately entered in a timely manner through rigorous quality assurance practices. If an agency discovers data inconsistencies after the quarterly QA period, the Agency Administrator should contact CSB's Database Administrator. In agreement with CSB's Database Administrator, changes may be allowed to data.

### 4.3.5 Annual Data Freeze

**Policy:** Annually, as of October 1<sup>st</sup> no changes are allowed to data records which have an exit date on or before the last day of the previous fiscal year. The fiscal year data is effectively “frozen” on an annual basis.

**Explanation:** Once data has been found compliant through the quarterly and annual Quality Assurance review process the data is then utilized for funder, Continuum of Care, Board and Community Reporting. To maintain the integrity of this reporting it is necessary to provide consistent historical numbers and statistics over time.

CSB data entry standards require that all data is completely and accurately entered in HMIS by the 4<sup>th</sup> working day of the month after which there is a period of Quality Assurance reviews. At the end of a fiscal year, data for the entire year as well as the final quarter is reviewed for QA. It is the Agency Administrator’s responsibility that data is entered completely and accurately on an ongoing basis through agency-level QA policies and procedures.

If CSB and/or agencies discover a major inconsistency in previous fiscal year’s data after October 1<sup>st</sup> the anomaly will be reviewed by CSB and action decided on a case by case basis.

**Procedure:** Agency Administrators ensure through staff training and communication that changes will not be made to previous fiscal year data as of October 1<sup>st</sup>. Agency Administrators facilitate efficient and accurate data entry through training and monitoring of data entry personnel. Agency Administrators ensure data is accurately entered in a timely manner through rigorous quality assurance practices. If an agency discovers data inconsistencies in the previous fiscal year’s data after the October 1<sup>st</sup> cutoff date, the Agency Administrator should contact CSB’s Database Administrator. The anomaly will be reviewed by CSB and action decided on a case by case basis.

#### 4.3.6 Data Entry for Couples in Supportive Housing Programs

**Policy:** Data entry practices correspond with the target population of Supportive Housing programs/units.

*Explanation:* Couples present a challenge in data entry and reporting. The Columbus community encourages programs to serve couples, wherever possible, in the supportive housing programs.

**Procedure:** For Permanent Supportive Housing units, an eligible client may share a unit with a non-eligible client. Because only the homeless, eligible clients must be accounted for, the couples are entered in HMIS as a household with the eligible client as the head of household. By the same token, if both members of the couple are eligible clients, then both need to be entered in HMIS and reported on as individuals.

## *4.4 Quality Control*

### **4.4.1 Data Integrity**

**Policy:** HMIS users are responsible for the accuracy of their data entry.

**Explanation:** Individual users are responsible for the accuracy and quality of their own data entry.

**Procedure:** In order to test the integrity of the data contained in HMIS, the CSB Database Administrator performs regular data integrity checks in HMIS. Any patterns of error are reported to the Agency Administrator. When patterns of error have been discovered, users are required to correct data entry techniques and will be monitored for compliance.

#### 4.4.2 Data Integrity Expectations

**Policy:** CHOs provide the following levels of data accuracy and timeliness:

- All data entered is accurate.
- Entry Dates and Exit Dates must match intake and exit forms within the client file and must be completed for each individual served.
- Blank, “Client Doesn’t Know”, “Client Refused”, and “Data Not Collected” entries do not exceed, collectively, 5% per data field, per month.
- Data entry is completed in HMIS as real-time as possible. Data entry for shelter stays is completed by 9am each day for the previous night. Data entry for all other services provided is entered within 48 hours. Allowing for quality checks and corrections for any given calendar month-end, these must be completed within HMIS by the fourth working day of the following calendar month.

**Explanation:** Users enter client data as provided by the client and, preferably, confirmed by documentation. Of the fields required in the Agreement, less than 5% of fields will be left blank or marked as “Client Doesn’t Know”, “Client Refused”, or “Data Not Collected” in one month. For example, if the last zip code field is left blank for 2% of clients, then the last zip code field should not have more than 3% of “Client Doesn’t Know”, “Client Refused”, or “Data Not Collected” responses for clients entered during one month. When service records are added, no services are entered by programs that do not provide that type of service. For example, rental assistance should not be entered by a program that only provides emergency shelter. When service records for shelter stays are added, the client must meet the most basic requirements of the program listed as providing shelter. For example, no clients listed as women should have shelter stays in shelters restricted to men. Agencies strive to complete entry data as real-time as possible. Data entry for shelter stays is completed by 9am each day for the previous night. Other services and items are entered within 48 hours of provision. Data entry for all services provided in one month must be accurately entered into HMIS by the fourth working day of the following month. For example, if April 30<sup>th</sup> falls on a Friday, data for April must be completed by close of business Thursday, May 6.

**Procedure:** The CSB Database Administrator performs regular data integrity checks in HMIS. Any patterns of error at a CHO are reported to the Agency Administrator. When patterns of error have been discovered, users are required to correct data entry techniques and will be monitored for compliance.

### 4.4.3 Quality Assurance

**Policy:** CSB performs at least a quarterly quality assurance process for data entered by each CHO, related to HMIS.

**Explanation:** To keep the data integrity at the program and system level, CHOs and CSB perform a quality assurance process, at least quarterly, for data entered in HMIS.

**Procedure:**

All agencies are required to submit monthly the Client Duplicate report and inform the CSB Database Administrator of any client duplicates found, by the 4<sup>th</sup> working day following the end of a month (by fax or secure email). This report becomes an integral part of the Monthly/Quarterly quality assurance process.

*The Monthly QA review* roster is based on the results of the initial run of the preceding Quarterly QA run. If an agency receives a noncompliant rating on the initial run of a quarterly QA review that agency will receive monthly reviews for the next two months.

- **The purpose of the Monthly QA is to encourage Agency Administrators to monitor their compliance status and catch problems early. We are also looking to focus an agency's attention on the QA problems.**
- Review for the previous month is run by the Agency Administrator by the 5<sup>th</sup> working day of the month.
- Results are distributed (or emailed) to CSB Database Administrator by the 6<sup>th</sup> working day of the month.
- Administrators are expected to set their own schedule to review and effect a cure prior to the end of the third month of the quarter.
- Agencies will not have to do a monthly report for the third month of each quarter as this is when the Quarterly QA is run.

*The Quarterly QA review* schedule is 2-tiered:

- For the initial run, the Agency Administrator receive compliance results.
  - **The purpose of this step is to help Agency Administrators in determining the data integrity problems from the previous quarter and allow them sufficient time to correct the errors prior to inclusion in community reports.**
  - Review is run by the Agency Administrator based on the schedule distributed by the CSB Database Administrator.
  - QA Reports and details are distributed (secure email) to the CSB Database Administrator by the scheduled due date.
  - Non-compliance will result in the Agency Administrator receiving a Non-Compliance email and a list of data corrections.
  - Non-compliant agencies are given **up to a week** to cure.

- All noncompliant agencies on this run will be added to the Monthly QA Roster.
- The 2nd run is only for those agencies found non-compliant in the 1st run; Agency HMIS Administrator and Executive Director receive the results.
  - **The purpose of the 2<sup>nd</sup> run is to make sure that all agencies are compliant with the minimal CSB data quality standards which in turn allow us to present the agency and system data in community reports and help the planning process to cover the ongoing homelessness related needs of our community.**
  - Agency Administrators will make corrections identified during the first run and then re-run and submit QA Repors and details to the CSB Database Administrator according to the QA Schedule.
  - Results are distributed within 7 working days.
  - Non-compliance results in a hard-breach letter being issued and signed by CSB's Executive Director.

Any agencies receiving a hard-breach letter may have funding suspended until a cure has been achieved. CSB will not include that agency's data in the Quarterly and/or Semi-Annual System and Program Indicator Report (SPIR) and the program will be issued a "program of concern". The System Results in the SPIR will be revised after the agency becomes compliant. Agency results will NOT be changed.

CSB will not include the agency data in the SPIR or any other reports if CSB staff is not confident in the reliability of that particular agency's data in HMIS, independent of the QA results.

#### CPOA and Quality Assurance Accountability

The Coordinated Point of Access (CPOA) staff collects and enters the majority of the required data elements for each emergency shelter client, however all serving agencies remain accountable for the accurate representation of the client's data within HMIS. Programs receiving clients directed to their shelters via CPOA must review all required data elements and ensure all are entered and accurate as of the client's entry. When shelter staff discover an omission or mistake it should be promptly reported to CPOA for entry or correction as needed. Proof of this report should be included in the client's file.

#### 4.4.4 On-Site Review

**Policy:** CSB performs annual on-site reviews at each CHO of data processes related to HMIS.

**Explanation:** On-site reviews enable CSB to monitor compliance with the Policies and Procedures Manual and Agreements.

**Procedure:** This review is part of the Annual Program Review and Certification process. The Monitoring Guide for Sub-recipients Program Review & Certification details the annual on-site review.



## *4.5 Data Retrieval*

### 4.5.1 Contributing HMIS Organizations (CHOs)

**Policy:** CHOs have access to retrieve any individual and aggregate data entered by their own programs. CHOs do not have access to retrieve aggregate data for other agencies or system-wide.

**Explanation:** Any data entered within an agency is available for reporting. Data entered by other agencies is not available, unless there are explicit data-sharing agreements in place.

**Procedure:** When using the report writer or Looker report tool, users are only able to extract data from those records to which they have access. These modules will limit user access and only report data from records to which the individual user has access.

## 4.5.2 CSB Access

**Policy:** The Community Shelter Board has access to retrieve all data in HMIS. CSB does not access individual client data for purposes other than direct client service-related activities, reporting, maintenance, and checking for data integrity, with the exception of compliance with local or federal law enforcement warrants.

**Explanation:** CSB Data & Evaluation, Grants, Programs and Planning, and Housing departments have access to all data in the database. No other staff member of CSB has access to client-level data. CSB protects client confidentiality in all reporting.

**Procedure:** CSB's Associate Director is responsible for ensuring that no individual client data is retrieved for purposes other than direct client service, reporting, maintenance, and performing data integrity checks. CSB's Associate Director will oversee all reporting for the CSB.

### 4.5.3 Public Access

**Policy:** CSB addresses all requests for data from entities other than CHOs or clients. Individual client data is provided, upon request, to the CHO which entered the data, CSB's funder for the specific program for which individual client data is requested, outside organizations under contract with CSB or CHOs for research, data matching, and evaluation purposes, or the client him or herself. Proper authorization is required for all requests.

**Explanation:** Any requests for reports or information from an individual or group who has not been explicitly granted access to HMIS will be directed to CSB. No individual client data is provided to meet these requests without proper authorization.

**Procedure:** All requests for data from anyone other than a CHO or a client are directed to the CSB Database Administrator. It is CSB's policy to provide aggregate data on homelessness and housing issues in Columbus and Franklin County. CSB also issues periodic public reports about homelessness and housing issues in Columbus and Franklin County. No individual client data is reported in any of these reports. CSB may share or allow client level data sharing with contracted entities as follows: CSB's or CHO's funder for the specific program for which individual client data is requested, outside organizations under contract with CSB or CHO for research, data matching, and evaluation purposes. The results of this analysis are always reported in aggregate form, client level data is not publicly shared under any circumstance.

#### 4.5.4 Data Retrieval Support

**Policy:** Agencies create and run agency-level reports. CSB provides its own reports to agencies for their own use.

**Explanation:** The Agency Administrator has the ability to create and execute reports on agency-wide data. This allows agencies to customize reports and use them to support agency-level goals.

**Procedure:** The Agency Administrator is trained in reporting by CSB. CSB's Database Administrator provides the template for reports specifically required by the Community Shelter Board. CSB's Data and Evaluation Team is a resource for report creation.

#### 4.5.5 Appropriate Data Retrieval

**Policy:** HMIS users only retrieve client data relevant to the delivery of services to people in housing crises in Columbus and Franklin County.

**Explanation:** The purpose of HMIS is to support the delivery of homeless and housing services in Columbus and Franklin County. The database should not be used to retrieve or report information not related to serving people in a housing crisis.

**Procedure:** Agency Administrators ask the CSB Database Administrator for any necessary clarification of appropriate data retrieval.

## 4.5.6 Inter-Agency Data Sharing

**Policy:** Data included in the Profile, Program Enrollments, and Services section of a client record is viewed by all users with the exceptions below. CHOs determine the security settings of the additional information entered in HMIS.

**Explanation:** When new clients and new service records are entered into HMIS, the information, by default is open to be viewed by users from other CHOs. Open sections of the record can be seen and changed by users from another CHO. There are a few agencies that are regulated by HIPAA Standards and those Agencies' records, by default, are closed. Closed sections of the record can neither be seen nor changed by users from another CHO. Regardless of status, all sections of each record will appear in aggregate reports

Currently, the following are the agencies that are entering and sharing information in HMIS:

Community Housing Network	Huckleberry House	The Salvation Army
Equitas Health	Lutheran Social Services/Faith Mission	U.S. Department of Veteran's Affairs
Gladden Community House	Maryhaven	Volunteers of America
Homefull	National Church Residences	YMCA
Home For Families	Netcare Access	YWCA
	Southeast, Inc.	

**Procedure:** It is the intent of CSB to allow as much data sharing as appropriate and necessitated by the clients' needs and the services provided to meet those needs. Client profiles are set as "Open", as are service records and program enrollment records. HIPAA regulations, as followed by some of the CHOs take precedence over the above Policy and Procedure.

## 4.5.7 Agency Data Sharing

**Policy:** CHOs can share their data for research and data analyses purposes with prior approval by CSB.

**Explanation:** HMIS provides the ability to run reports and download client-level data by all CHOs. CHOs are encouraged to analyze their data and make programmatic decisions based on the information contained in HMIS. Data sharing must be done in conjunction with careful consideration of data confidentiality and privacy protocols.

**Procedure:** The following steps are required by each CHO that wishes to share its data with an external contractor or vendor for research and data analysis purposes:

1. Data sharing will have to be approved by CSB
2. The provider will have to submit to CSB the data sharing agreement that will need to contain, at the minimum:
  - a. Scope of the analysis/research that must be limited to the data that pertains to the individuals served by provider
  - b. Information transmittal protocols
  - c. Data confidentiality/privacy protocols
  - d. Data handling after the analysis/research is complete

## ***4.6 Contract Termination***

### **4.6.1 Initiated by CHO**

**Policy:** The termination of the Agreement by the agency will affect other contractual relationships with the CSB. In the event of termination of the Agreement, all data entered into HMIS remains an active part of HMIS, and records keep their original security settings.

**Explanation:** While agencies may terminate relationships with CSB and HMIS, the data entered remains part of the database. This is necessary for the database to provide accurate information over time and information that can be used to guide planning for community services in Columbus and Franklin County. The termination of the Agreement will affect any other contractual relationships with CSB.

**Procedure:** Partner Agencies are required to participate in HMIS as a condition of their funding. For Partner Agencies, termination of the Agreement will be addressed in the context of the larger contract with CSB. For the Other CHOs terminating the Agreement, CSB will need to receive official notification with a date of termination of the Agreement. The Executive Director of CSB will notify the CSB Database Administrator. In all cases of termination of Agreements, the CSB Database Administrator will inactivate all users from that CHO on the date of termination of the Agreement.



#### 4.6.2 Initiated by the Community Shelter Board

**Policy:** CSB will terminate the Agreement for non-compliance with the terms of that contract upon 30 days written notice to the CHO. CSB will require any HMIS violations to be rectified before the Agreement termination is final. CSB may also terminate the Agreement with or without cause upon 30 days written notice to the CHO and according to the terms specified in the Agreement. The termination of the Agreement by CSB may affect other contractual relationships with the CSB. In the event of termination of the Agreement, all data entered into HMIS will keep their initial security settings.

**Explanation:** While CSB may terminate the Agreement with the CHO, the data entered by the CHO prior to termination of contract remains part of the database. This is necessary for the database to provide accurate information over time and information that can be used to guide planning for community services in Columbus and Franklin County. The termination of the Agreement may affect other contractual relationships with the Community Shelter Board.

**Procedure:** CSB Partner Agencies are required to participate in HMIS as a condition of their funding. For Partner Agencies, termination of the Agreement will be addressed in the context of the larger contract with CSB. When terminating the Agreement, the Executive Director of CSB will notify the CHO at least 30 days prior to the date of contract termination. The Executive Director of CSB will also notify the CSB Database Administrator. In all cases of termination, the CSB Database Administrator will inactivate all users from that CHO on the date of contract termination.

## 4.7 Programs in HMIS

### 4.7.1 Adding a New Program in HMIS

**Policy:** Agency Administrators follow the prescribed procedure to notify CSB 's Database Administrator prior to implementing a new program within HMIS. The CSB Database Administrator follows a standard formula when naming a new program within HMIS.

**Explanation:** When a new program is to be added or activated within HMIS the Agency Administrator is required to submit the requested information via the provided form prior to implementation. The CSB Database Administrator follows a standard pattern when creating a name for new programs being added to the HMIS and obtains approval from the Data & Evaluation department prior to implementation.

**Procedure:** When a new program is to be added or activated within the HMIS, the following steps occur:

1. At least 60 days prior to the anticipated implementation date, Agency Administrators complete a "HMIS Program Implementation Request Form" and submit to the CSB Database Administrator.
2. If being newly added in HMIS, the CSB Database Administrator ensures that the following standard formula is used when creating a name within HMIS:  
Agency (Abbreviation) – CSB Contract/Program Name Program Type
3. Example: CSB – Test Program PSHThe CSB Database Administrator present the completed request form and recommended program name to the Data & Evaluation Department for review and approval.
4. The CSB Database Administrator notifies the Agency Administrator of approval status at least 30 days prior to the requested HMIS implementation date.
5. The CSB Database Administrator assists the Agency Administrator with the HMIS implementation as needed.

## 4.7.2 Making Changes to Existing Programs

**Policy:** The Agency Administrator notifies the CSB Database Administrator of programmatic changes per the procedure below.

**Explanation:** Agencies must notify CSB of any program changes which affect data collection, data entry, data quality and/or data reporting. Agency Administrators accomplish this via the provided form which requests details such as (but not limited to) funding status, program type, quality assurance participation, program start and end date, capacity, etc.

**Procedure:**

1. The Agency Administrator notifies the CSB Database Administrator of any applicable programmatic changes to existing programs which may have an effect on data collection, data entry, data quality or data reporting (i.e. program expansion of capacity or scope; termination; deactivation; discontinuance of HMIS participation, etc.) Notification is made in writing at least 45 business days before the proposed implementation date of the change.
2. CSB's Database Administrator will circulate the completed form to the Data & Evaluation Department for review & comment.
3. Recommendations and timeline for assistance are returned to the agency no fewer than 10 business days prior to the requested implementation date.
4. The CSB Database Administrator assists with changes within HMIS as necessary.

While the Agency Administrators have the access to make changes to programs within the system, it is required that any changes first be reviewed with the CSB Database Administrator to determine the overall effect of the changes and to allow for documentation of changes as well as the arrangement of any necessary support.

### 4.7.3 Maintaining a HMIS Program Matrix

**Policy:** The CSB Database Administrator maintains a complete and up to date Program Matrix of HMIS.

**Explanation:** The Program Matrix is a complete index of all programs existing in HMIS, their status and other details such as (but not limited to) funding status, program type, quality assurance participation, program start and end date, etc.

**Procedure:** The CSB Database Administrator records changes being made to any existing program in HMIS (termination, deactivation, etc.) and the addition of the new programs via the Program Matrix, upon receipt of the proper documentation from the Agency Administrator and after the finalization of the implementation plan. The CSB Database Administrator is responsible for ensuring the Program Matrix reflects any and all changes to programs within HMIS. The CSB Database Administrator reviews the Program Matrix with the Data & Evaluation Department on a monthly basis.